

Congo conflict Behind Rwanda's aggressive behaviour Page 5



German company profits Helping Europe fend off **Asian and Russian storms**



Are the real election issues immigration and race?

Operating in China When expats ought to pack their bags Management, Page 14

WORLD NEWS

German companies face 'slave labour' lawsuits in the US

US lawyers filed lawsuits against several German companies for allegedly profiting from the use of slave labour during the second world war. Ed Fagan, the New York lawyer who was the first to sue Swiss banks over their treatment of Holocaust survivors' assets, sald he was filing suits against groups including Daimler-Benz, Volkswagen, Audi, BMW, Siemens, Krupp-Hoesch and MAN. Page 3

Greens take softer line Germany's Green party, which hopes to become junior partner in a Social Democrat-led government after elections on September 27, softened demands for higher energy prices and opposed a "go-it-alone" pacifist German foreign policy. Page 3

Action urged over oceans Maritime forces should be given the power to act against nonmilitary threats to the security of the oceans, particularly environmental dangers, according to the Independent World Commission on the Oceans. Page 5

Norway to ease restrictions Norway, departing from its increasingly stringent restrictions on alcohol advertising, approved a "limited" exemption for the 1999 World Ice Hockey Championships next May.

Diana remembered Britain marked the first anniversary of the death of Diana, Princess of Wales, with flowers, prayers and a memorial fountain but there was no mass outpouring of national grief this time

Australian campalgning starts Australia's parties began campaigning for the October 3 general election in a political climate overshadowed by racism and economic woes. Page 4; Editorial Comment, Page 17

Oslo PM ordered to rest Doctors ordered Norwegian prime minister Kjell Magne Bondevik to rest for a week after he announced he was suffering from "depressive reaction from werwcrk". Page 3

> n-state Cyprus suggested പ Oypriot leader Rauf proposed a confederad the island's .-leć government.

> > ains floods Junced a rescue packto \$120bn in ban. elp agriculture and abound from this

 devastating floods. 1 Indonesia flared in three towns in sia as anger at despening y, army atrocities and government corruption

ded into rioting. . Gogh museum closed asterdam's Van Gogh museum ias closed its doors to the public for nine months as workers moved in to renovate the 25-

Sweden faces minority government Sweden, preparing for a general election in three weeks, faces the prospect of a weak minority

IIS stuts African embassies The US shut embassies and other facilities in the West African states of Ghana and Togo following "increased threats".

Hainan rail link China unveiled plans to construct a RMB4.5bn (\$543m) rail link to the tropical island of Hainan.

at Funds

BUSINESS NEWS

Daimler-Benz set for components business shake-up

Daimler-Benz, the world's maker, is to announce the first step in what could be a radical restructuring of its components activities. At the Hanover truck show, the company will reveal the creation of a new powertrain business combining engine, gearbox, axle and steering manu-facturing activities. Page 19

The FTSE family of stock market indices is undergoing substantial changes to create a consistent system for industrial sectors covering global markets. Page 19

The European Commission approved the non-military aspects of a proposed joint venture between General Electric Company, of the UK, and Italy's Finmeccanica. Page 24

Industrial & Financial Systems. Swedish business software group, is targeting potential acquisitions in the UK, Germany and elsewhere in Europe in a bid to accelerate growth. Page 20

Interbrew of Belgium abandoned a long-rumoured pursuit of Grolsch, after the Dutch producer of premium beers confirmed it had received a bid approach but rejected the proposal. Page 22

Carrier of the US, the world's largest maker of air-conditioners. and Toshiba of Japan have formed a series of joint production and marketing ventures in Europe and Asia, to consolidate their positions in the air-conditioning sector. Page 18

Chancellor Media, US radio, television and billboard group, has completed its strategic buying spree, with a \$930m deal to take over Whiteco, the US's largest privately held outdoor advertising company. Page 20

PartnerRe, the Bermuda-based reinsurer, will double the size of its business with the \$750m acquisition of the reinsurance activities of Winterthur. Page 22

lapan's long-term market interest rates plunged to a new low as economic data suggested that the government's "stimulus packages" were failing to invigorate the world's second largest economy. Page 18; Japan's silent

Taiway barred all securities and investment trust companies from selling or buying hedge funds linked to international financier George Soros, Investors have been asked not to buy the funds, which Taiwan's Securities and Exchange Commission said lacked government protection.

Sakura Bank, one of Japan's largest, sald it would ask its business partners in the Mitsui keiratsu, or corporate family, for a Y300bn (\$2.1bn) capital injection to boost its financial. strength. Page 20

Astra International, Indonesia's biggest car producer, responded to a first-half loss of Rp7,360bn (\$657m) with promises to lift exports, divest shares to its partners and sell one subsidiary for \$90m. Page 22

The auction of the bankrupt Kia motor group, South Korea's third largest carmaker, appeared to have collapsed amid allegations of favouritism. Page 19

Euro Prices A comprehensive statistical guide to the

WORLD MARKETS

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new euro currency zone, covering foreign exchange, bond and equity markets.

Chernomyrdin to soldier on despite rejection by Duma

Russia's political crisis deepened yesterday when parliament resoundingly rejected the nomination of Victor Chernomyrdin as prime minister.

Mr Chernomyrdin, who is backed by President Boris Yeltsin, said he would soldier on in spite of parliament's opposition. He remains acting prime minister and said he would name an acting cabinet today.

But parliament's rejection will

force Mr Chernomyrdin and his team into political limbo, weakening the government's hand as it struggles to cope with mounting economic woes.

The continuing political turmoil will form an unwelcome backdrop for President Bill Clinton, due to arrive in Moscow today. Before leaving, Mr Clinton told US schoolchildren: "If Russla will stay on the path of reform, I believe America and the rest of the west should help them.'

But it is not clear what sort of help Mr Clinton and the leaders of the other Group of Seven industrialised nations are willing or able to provide. The Kremlin had hoped that

was prime minister for five years before being sacked this spring, would be a stable, consolidating force amid the turmoil. But those expectations were dashed yesterday when the

Duma, the lower house of parlia-

ment, humbled Mr Chernomyrdin

Mr Chernomyrdin, a centrist who

received in Russia's brief pos communist history. The rejection came in spite of warnings from Mr Chernomyrdin and the Kremlin that, without a legitimate cabinet, Russia risked slipping deeper into the economic abyss.

"Russia today is, in essence, on the verge of political and economic breakdown." Mr Chernomyrdin said. "Russia should not be without a government." Mr Chernomyrdin also dis-

claimed responsibility for the current crisis. "I did not make any announcements of devaluation or a moratorium on the pay ment of government debts. That was a mistake. Today it is not yet too late. Today we can still formulate a reasonable policy for the exchange rate."

These arguments failed to convince a parliament trying to use the chaos to assert a more powerful voice. The Duma, a constitutionally weak body that has generally caved in to the Kremlin. is demanding vast political and economic concessions, including the president's resignation.

The Kremlin has already again to parliament. A vote must be held by next Monday, but Mr Yeltsin has the right to ask for a third vote on the nomination. If parliament rejects Mr Chernomyrdin both times, the president may be tempted to steer a more president to surrender some of can unilaterally appoint the ambivalent course in an effort to his powers, arguing that the agecan unilaterally appoint the prime minister, dissolve the parliament and call fresh elections. In the interim, reformers and

on its next vote. The political battles are compliwestern officials are hoping Mr



renominated Mr Chernomyrdin. Feeling the strain: Mr Chemomyrdin at the Duma yesterday

to propose a radical programme of structural reforms.

win the support of the legislature, ing leader is not up to coping

cated by the weakness of Mr Yelt-

finance and investment banker. Mr Yeltsin has ruled unchallenged. But now both the leftist opposition and the business However, Mr Chernomyrdin establishment are pushing the

with the current crisis.

Global markets hit by further turbulence

By Steve Thompson in London and John Labate in New York

The world's stock markets were hit by further gloomy news from Russia and Asia yesterday, with the Dow Jones Industrial Average falling back below 8,000, relinquishing its gains for the

An hour before the close of and the Nasdaq composite were each below their starting points absence of some of the big inter- index rose 192.26, or 1.4 per cent, for 1998. The Dow was down cent - while the Nasdaq Composite had plunged nearly 7 per cent, as the slide in technology stocks extremely nervous with Hong

Hang Seng falls 7% as intervention halts

Hong Kong's benchmark Hang Seng index fell 7.08 per cent yesterday after the government halted the estimated US\$14bn stock market buying spree it launched a fortnight ago. But the Hong Kong Monetary Authority, which has been orchestrating the share purchases to bring stability to the markets, has said it reserves the right to return to the markets. Report, Page 4; Big crisis, Page 16

trading in New York, the Dow Europe's biggest, was closed for Tokyo and Seoul managing to national funds, because of the to 14,107. e of the selling pressure out of Europe's markets. Far Eastern markets remained

the August bank holiday, and the gain ground. Tokyo's Nikkei 225

sellers reappeared. Wall Street, 1.15, or 1.7 per cent, to 65.62. which fell 5.6 per cent last week, Kong, Australia, Taiwan and gained ground at the outset of World Stocks, Page 36 London's stock market, Thailand all under pressure, but trading yesterday, adding 40 Lex, Page 18

dropped steeply, posting another three-figure decline within an hour of the opening and falling below the 8,000 level in the pro-Germany's Xetra Dax index.

points in quick time, but then

which lost 3.3 per cent last week finished yesterday's session a further 2.8 per cent lower, closing 114.52 down at 4.811.28. France's CAC 40 settled 50.86,

or 1.4 per cent, off at 3,658.11, extending last week's 6 per cent slide. Switzerland's SMI index An early attempt at a rally on dropped 107.5, or 1.6 per cent, to | EU, that will build the reactors European markets foundered as 6,679.4 and Russia's RTS index

N Korean test missile fired hours before talks on sanctions

By John Burton in Secol and Michiyo Nakamoto in Tokyo

North Korea yesterday test-fired a hallistic missile aimed towards Japan in a move seen as a bargaining tactic in negotiations with the US on lifting economic sanctions.

The test provoked an angry reaction from Tokyo, which refused to endorse its financial assistance for a North Korean nuclear power project

The missile, which Seoul identified as the new Daepodong-1 model with a range of 1,200 miles was fired hours before North Korea and the US were expected to resume talks in New York. A US Pentagon official described the launch as "a serious develop-

A Japanese defence official said the missile appeared to have two stages, with the second probably flying over the northern tip of Japan's main island and landing a few hundred miles off its Pacific coast. The first stage apparently dropped into the Sea of Japan between the Russian port of Vladivostok and Hokkaido.

Hiromu Nonaka, Japan's chief cabinet secretary, said the missile launch was "regrettable with regard to Japan's future relations with North Korea".

North Korea has reportedly demanded the US should pay it \$500m for suspending its missile programme. With its economy collapsing, Pyongyang recently claimed missile sales were necessary to raise funds because of the US economic sanctions.

The missile programme is among the issues expected to be discussed in New York, According to the South Korean foreign ministry, North Korea was using the test as a negotiating ploy.

The talks will also focus on the implementation of a 1994 accord under which North Korea agreed to freeze its nuclear weapons programme in return for the supply of two light water nuclear reactors of no military use.

The consortium, including the US, South Korea, Japan and the had agreed yesterday on financing for the \$4.6bn project. But Tokyo refused to sign the costsharing agreement.

BP Amoco opts for investment caution

By Robert Corzine

BP Amoco will adopt a more cautious stance towards investment in emerging markets. according to Sir John Browne, chief executive-designate of the oil group to be created by the planned takeover of Amoco by British Petroleum.

The new company "will not invest to defy reality", Sir John said in an interview. Although BP Amoco would not withdraw from emerging markets, "we may lengthen the investment cycle, especially when economies are

shrinking", he said. International oil companies are among the biggest direct investors in emerging markets, and any significant reduction in that investment would compound the economic problems being experienced by many such countries. Sir John sald BP Amoco's strategy was to focus initially on the

mainly industrialised markets of member countries of the Organisation for Economic Co-operation and Development.

That meant BP Amoco could selectively target investments in

"You get smaller growth but over a gigantic base," he said. Sir John also emphasised the "quality of earnings" in the developed

emerging markets "from a very capital investment would con- future foreign investors.

tique to be divided along the

lines of one-third to the US, one-

third to Europe and one-third to the rest of the world, averaged over the economic and commod-

ity cycles. Sir John said: "We have enough in Russia", where BP has a 10 per cent stake in Sidanco, and where Amoco has been trying to build a presence for some years.

Amoco's efforts in Russia were BP had been seen as a potential

bidder for Rosneft, the last big state-owned Russian oil company due for privatisation. Although BP had said it might

be keen to acquire some Rosneft assets, such as interests on Sakhalin Island in the Russian Far East, BP Amoco had already secured its main "long-run position" through the acquisition of a large stake in an East Siberian gas field, which would not require big investments for years

BP Amoco would, however, devote management resources to improving the efficiency of Sidanco, which he said had the potential to become a well-run

In China, Sir John said BP Amoco had a good position from which to grow "as and when" economic conditions improved. The Chinese "could do a lot" without foreign help, although he thought the present uncertainty He suggested BP Amoco's might improve the prospects of

Interview, Page 19

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Stay away, Taiwan warns currency speculators

By James Kynige in Beijing and Walliam Lewis in New York

Taiwan issued a sharp warning yesterday that foreign currency speculators such as George Soros would find "no quarter" to operate in domestic currency markets, after newspaper reports that the US financier was stalking the local dollar of unease in emerging mar-

"The central bank will stringently monitor the foreign exchange market so that such speculators will find no quarter to operate here," said Chou Ah-ting, the chief of the foreign exchange department in Taiwan's central bank.

He said the central hank had found no evidence to support rumours that funds controlled by Mr Soros had entered the local foreign exchange market. Mr Chou added, however, that the bank would maintain its monitoring of local markets to check whether Mr Soros or unauthorised foreign funds were active.

Mr Soros yesterday close to the group said that it was seeking to establish full details about the Taise central bank's statements. But the move is the latest emerging markets blow to hit the Soros group

Last week George Soros's investment funds admitted to losses of up to \$2bn as a result of the Russian economic crisis. Other funds have also admitted Russian loses, although not as big.

Reports in Taiwanese newspapers said the Quantum fund, operated by Mr Soros, had been raising business from Taiwanese clients since early this year. Authorities, however, said that neither Quantum nor Quota, another of the financiers' funds, had gained approval for local business from Taiwan authorities.

Taipei has erected considerable barriers to speculative attacks on the Taiwan dollar. In May, the central bank virtually shut down trade of futures instruments used to pressure the local currency In addition, inflows of funds ket are also subject to central bank approval, allowing the authorities to influence demand for the currency.

Mr Soros has denied that his funds have been the driving force behind speculative attacks on south-east Asian currencies in the last year. But the criticism he has drawn from some regional leaders, especially Mahathir Mohammad, Malaysian premier, has made him a focus

Official Chinese newspapers yesterday also men- did what they always do in a tioned his name in connection with the mounting pressure on the Hong Kong dollar's peg with the US dollar. But the reports did not offer any evidence that Mr Soros had been involved.

his investment funds as a result of the Russian crisis came after Mr Soros wrote a letter - published in the Financial Times last month - which called on the Russian government to introduce a currency board after a modest devaluation.

Other hedge funds have also been hit by the Russian crisis with at least three USbased funds having filed for Chapter 11.

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RUSSIAN DEBT MORATORIUM LEGALITY MAY FACE INTÉRNATIONAL COURT CHALLENGE

Creditors 'ponder seizing inflation' on the way Russian assets overseas'

believed to be considering seizing Russian banking assets held overseas, in retaliation for the country's 90-day moratorium on some forms of debt. Others may challenge the legality of the moratorium in the international courts.

Western creditors are pressing the Russian government to lift the moratorium on local entities repaying foreign debt obligations. They claim the payment freeze is harming many individual borrowers and the country's overall reputation in international financial

Banking analysts suggest the moratorium affects more than \$700m of syndicated loan payments that become due within the 90-day period, as well as an estimated \$10bn of forward dollar con-On August 17, the govern-

government's anti-crisis

The logic was that Russian banks would have 90 days to sort out their collective liabilities and renegotiate payments where necessary, the central bank is in hiding. thereby preventing a sys-

There is no one to negotiate with. there is no government, the

central bank is

in hiding...' temic collapse of the bank-The central bank invited

ing in Moscow the following week and asked them to form a committee to discuss the repayments issue. But

bankers involved in these

little progress.

anyone here is concerned with," said one banker. "There is no government. and we are waiting to see what if anything happens on the political front."

Max Gutbrod, a partner at Baker & McKenzie, the US law firm which represents several foreign creditors. said some foreign banks had begun to challenge the legality of the central bank's move because there had en no official instruction introducing the moratorium.

There is no likelihood that things will be any better in three months when the moratorium ends and all that will have happened is that the difficult task of sorting out which are the good banks and which are the bad ones will have been post-".Mr Gutbrod said. The central bank has taking action to

repayments as part of the talks said they had made restructure the banking industry and is encouraging could produce bigger and better-capitalised banks.

It is pressing parliament to approve legislation to nationalise SBS-Agro, the biggest commercial retail bank, although this move has been opposed by the bank itself. Margot Jacobs, a banking

analyst at United Financial Group, a Moscow-based stockbroker, said some soivent Russian entities were seeking to make repayments in defiance of the moratorium: Such banks did not wish to harm their future credit ratings. She forecast that the moratorium might collapse any-

"I think that most western creditors believe it is not the ent's position to get involved in a contract between two commercial entities," she said. "And those Russian entities that

'Unstoppable wave of

By Chrystia Freeland in Moscow

weeks, economists and busi-

The biggest disaster in waiting is a wave of high inflation which economists predict is about to come crashing down on the country, no matter what measures the squabbling government takes. "We are now in the calm before the storm," says Al Breach, an economist at the Russian European Centre for Economic Policy; a Moscow think-tank. "For now, while the foreign exchange market has broken down, the wave of inflation

Mr Breach estimates that, even if the Kremlin were to revert to absolute monetarist orthodoxy starting today, Russia would inevitably face an escalation of annual inflation to at least 30 per cent by the end of the year. Such a rise would be spurred on by

is held back. But, ultimately,

flooded into the economy. Mr Breach believes the also be difficult, both Russia over the past few central bank doled out more because the country's pays. economists and busi- than Rhs33bn (\$3.80m) worth sen warn that for ordi- of soft credits last month. supplying further fuel for the inflationary engine.

But these problems are likely to be overshadowed by an even more menacing spectre. The consensus shared by most of Russia's economic and political establishment is that in the near future the government must flood the economy with an

"I think that-now inflationary credits are unavoidable." says a senior Russian banker and former member of the government reform team. "Inflation will rise by the day. The next few days will be psychological shock therapy for the nation as it realises how serious the eco-

nomic crisis is." One cause for this future wave of inflation will be the government's need for money to pay its own bills. The state's access to foreign higher import prices due to capital has been frozen by

ments system is all but paralysed and because econor chaos is likely to further

"Physically, the government cannot collect taxes." Mikhail Berger, the editor of Sevodnya, a Russian daily, exclains. "The only way for the government to get or printing roubles. I've inflation, but: I now think there is no alternative. The government has no other sources of money.

inflation lobby is industry, which hones a wave of inflacompanies, the government - which have hamstrung the Russian economy.

Piradashvill, manager of a gas exploration company. "I

Kohl's call for measures backed by world leaders

"Dangerous and important." With these words, Helmut-Kohl, the German chancellor, yesterday summed up "great concern" about the crisis in Russia after talking with other world

US President Bill Clinton. Russian President Boris Yeltsin and Tony Blair, the British prime minister, at the weekend, stressed that Russia must take the necessary measures for a lasting solution to the crisis.

According to Otto Hauser, emphatically supported* the chancellor's assessment. Mr Kohl was also due to telephone Jacques Chirac, the French president, Victor Chernomyrdin, the Russian prime minister designate, credits this month only if its

and other partners in the IMF reform programme were European Union and Group of Seven leading industrial countries. Mr Clinton is due to meet Mr Yeltsin today at the start of a two-day summit in Moscow.

Speaking after a meeting of his Christian Democratic Union, Mr -Kohl underlined that Russia could not expect financial help from the International Monetary Fund or elsewhere without implementing promised reforms. Theo Waigel, Germany's

finance minister, yesterday; added that Russia could only restore faith in its financial markets through the "deterthe German government mined implementation" of spokesman the other leaders measures agreed with the

Stepping up the pressure on Moscow, the German government later made clear that Russia would obtain the next \$4.8bn tranche of IMF

revised to reflect recent turbulence.

Russia's stability and the continuation of political and fundamental importance for developments in Europe and

the world". Russia is also of growing significance in the chancellor's general election campaign. Peter Hintze, the CDU's general secretary, yesterday described Mr Kohl as "an anchor of stability" in an uncertain world.

Elsewhere, Horst Köhler, new president of the European Bank for Reconstruction and Development. warned vesterday that the euphoria that followed the collapse of communism in the early 1990s should not give way to "timidity or pes

Retreat from Moscow takes investors back to German safe haven



Living with the euro

will be the euro benchmark, write

When you can't stand all argument about which French fund managers to the heat, get into the government bond will be the switch their investments benchmark in euros after into the French stock martors watching Russia stumble to the brink of financial collapse in the past few days crisis - they bought German government bonds (Bunds) in search of the safest haven

for their money. Although US Treasury bond prices have also surged in response to the Russian The disclosure of losses by meltdown, the most dra-tis investment funds as a matic effect has been seen in

the German market. The yield on all maturities of German Bunds, from twoyear to 30-year bonds, has hit record lows over the last week, with the 10-year yield of just 4.2 per cent - a postwar record. In contrast, investors have generally spurned French and Italian government bond markets.

Flight to Bunds suggests which bond OATS/bund spread Edward Luce and Vincent Boland

government bond will be the switch their investments European monetary union," said Kirit Shah, chief market strategist at Sanwa International in London. "The benchmark in euros will be

Russians queue outside a bank vesterday. Many savers have decided their money would be safer els

German government bonds." The degree of investor bias towards Bunds has been dramatic. Before the Russian at a significant spread to its crisis, German government German counterpart. The bonds actually traded at a Italian government bond has spread (risk premium) over widened even further from a their French government spread of 23 basis points counterparts of between 5 over Bunds earlier this year and 10 basis points (a basis point is a hundredth of a one point last week.

percentage point). benchmark dropping to a ment provided tax breaks to all is said and done, Germarket. These incentives HSBC Markets. were removed earlier this This should put an end to year, prompting many development for France, London, which is Europe's

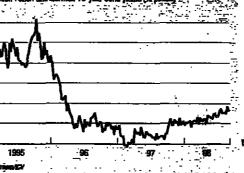
More important, though, the scramble for safety in the last few weeks has shown the extent of investor preference for German bonds. The French government benchmark now trades

to almost 60 basis points at Bunds were the big bene-This was partly due to the ficiary when this [Russian] fact that the French govern- crisis started because, when French insurance companies many is the best credit risk which put their money in in Europe," said Philip the French government bond Tyson, bond strategist at That will not be a welcome

French bankers - maintain

nid and transparent than the Bund market and that its auction system is the most sophisticated approach to supplying new stock to investors. Benchmark status matters

of being sidelined by both



which has been pushing the financial capital, and Frankclaims of the OAT market furt, which is home to the for benchmark status. new European central bank. French officials - and The new Anglo-German stock market alliance makes the OAT market is more liqthat isolation more acute. Bmarket also offers the prestige of being able to

influence the direction and role of Europe's debt markets, an increasingly important area of the continent's single capital market created

bonds is driven by what hap- Punds available pens in the futures markets, market to cover where investors buy and sell 'them in the futu' contracts to deliver bonds at a certain future date. In this area, the Bund market was the clear winner last week. Turnover in bund futures

day once or twice last week investors switched into Germany from more peripheral markets such as Spain In contrast, the French bond future has remained

stuck on a daily turnover of a contract which is based on the best benchmark if it is an underlying benchmark going to be knocked about such as a government bond. by these types of factors." It is generally used to hedge investor risks.

"The bund futures con- nais. Deing the benchmark tract is clearly the most liquid, and last week investors were looking for liquidity." said Lorenzo Codogno, head Bank of America.

the price rise was caused by Germany as the safest credit a technical squeeze in the in Europe.

However, much of the Bund market, activity in government were not en Equeeze threw relief the shortc. the Bund marks other words, there plenty of supply because of budgetary Germany in advance of to go around. "The technical squee, demonstrated that the Buno

strategist at Crédit Lyon-Some analysts suggest that only a basket of several could provide the liquidity to of European economics at serve as an effective benchmark. Whatever the answer. However, a large part of the markets still clearly see

ECB governors unlikely to change monetary policy countries with low and high

Economic indicators for euro-11 countries



ECB watch

What Asia has failed to achieve in the last year, Russia has done in just a few weeks. European economists are finally beginning to worry about the contagious spread of the global financial European economy.

For the first time, ecopean interest rate cut. Previously, the consensus had been that short-term interest and France of 3.3 per cent. in a forecast typical of current market sentiment, Deut-

Memories remain of knee-jerk cuts in 1987, when boom-bust cycles were worsened, Wolfgang Münchau writes

stick to its central scenario a shift on monetary policy. of year-end rates of 3.5 per cent, but admitted the seem to be cautious about chances were rising that the hypothetical link rates might not change at between events in Russia all. "The deterioration in the and Asia and the interest emerging markets has led us rates of Europe. A decline in crisis and its impact on the to introduce a risk scenario European stock market val-(40 per cent probability) ues will not by itself influwhere the ongoing crisis has ence monetary policy except nomic analysts are holding a significant impact on through its direct effect on out the prospect of a Euro- growth in the euro-land economic growth. Memories

latest euro publication. What will the governors of would be higher than the and the various national current rates of Germany central banks do? Presum- evidence of unsustainable regular monthly session, but boom-bust cycle in some The monetary conditions of likely to remain more con-tics office.

Privately, ECB officials area," the bank said in its are still fresh of the 1987 led some governments and

Jun 1998 May 96 Apr 98 Jan 98 . . . 1997 1996 1.1 1.6" 2.2" 11.4 11.6 11.8 14. 0.5 90.2 73.5 Feb-App ...1997. · 1996 industrial production (%) - (3 mp over previous 3 mo) GDP crowth (%) 02:1997 30 25 Over some quarter last year 27

bank starts to tighten policy ably not much. The 17 gover monetary growth. Monetary to counteract capacity short medium term. nors meet today for their policy itself exacerbated the ages in the medium term.

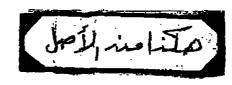
war lows. This is the nor- tion forecasts, or a wider another direction. rates for the euro-zone the European Central Bank central banks into knee-jerk mally the time in the busi- mix of data - continue to Manual consumer price

European interest rates whether one looks at mone about deflation, unless and stock market crash, which are already near their post tary aggregates, direct inflauntil the data point in

France and Austria had lowest inflation rates, at per cent, while Partuga the highest, 2.8 per cen If the July inflation (members of economic a. monetary union, four courtries would have failed to meet the inflation test of the the allowed 1.5 per cent deviation from the average of the best three. • The European Central Bank yesterday called for tough restrictions on issuers interest rate cuts, despite ness cycle when a central point towards a moderate inflation for the euro-zone of electronic money prod-

further during the mon

tightening of policy in the was 1.4 per cent in July, the ucts, such as pre-loaded cash same as June, said Eurostat, cards. The recommendations The ECB is therefore the European Union statis- are intended to prevent electronic money from turning they are unlikely to signal countries, especially the UK. the euro-zone - no matter cerned about inflation than . The difference between into a rival monetary unit. mone



Greens take softer lines as poll nears

By Raight Atkins in Bonn

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MATERIAL CONTRACTOR

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Germany's Green party, as a "gifted" politician. which hopes to become junior partner in a Social Democrat-led government after the election on September 27, yesterday softened its demands for higher energy prices and opposed a "go-italone" pacifist German foreign policy.

the first months of a new government, Gunda Röstel, one of the Green's national leaders, claimed a "high degree of overlap" with the 100-day programme set out by Gerhard Schröder, the SPD's chancellor candidate.

Although the Greens still for Germany. back closing nuclear power stations "as soon as possible" and advocate offering heroin to severe drug addicts, the tone marked a called for a "socially just", substantial turnaround for the environment party since

deburg backed an eventual tripling of petrol prices to DM5 (\$2.70) a litre and opposed the deployment of German troops abroad.

From a peak of more than 10 per cent at the beginning of the year, the Greens' opinion poll rating has tumbled to close to the 5 per cent hurdle set to exclude extremists from the Bundestag, or parliament.

However, the Greens' cred- insurance contributions. ibility may have been given an unexpected boost by Mr Kohl, who in an interview last week paid tribute to those Greens who held "conservative values". He oraised prominent of the Green's alone".

minister under Mr Schröder,

Mr Kohl's comments heightened speculation that the CDU might even seek to forge a coalition with the Greens, particularly if the small Free Democrat party, junior partner in the existing government, failed to jump the 5 per cent hurdle Unveiling a priority list for on September 27. Subsequently, however, the CDU has dismissed the possibility: Peter Hintze, party general secretary, yesterday said such a deal was "light years away". He criticised the Greens' election priority list as "a shock programme

Like the SPD the Grooms priority programme backed an "alliance for jobs" to tackle unemployment. It revenue-neutral tax reform which would finance a cut in the basic rate of income tax Then, a conference in Mag- from 25.9 per cent to 18.5 per cent through a broadening of the tax base and a greater emphasis on wealth taxes.

On ecological taxes, the Greens set as "a first step" an agreement on energy taxes at the European Union level. increased petrol taxes would be subject to negotiation in coalition talks. Ms Röstel said. Greens would use proceeds from ecological taxes to fund a cut in social

Jürgen Trittin, another spokesman, envisaged "no great problems" working with the SPD in foreign policy . The Greens rejected leaving Nato because the Joschka Fischer, the most country could not "go it

Swedish Centre party warns left and right

By Tim Burt in Stockholm

Sweden, preparing for a crats forged an alliance with general election in three the Left - who economists the cour ry's Centre party

ennart Daleus, leader of he Centre party, told the Financial Times he would campaign for a non-socialist government - in effect tearing up his party's informal four-year alliance with the he would campaign for a

Social Democrats. Mr Daleus, who took over as party leader only in June, also said deep policy differences with the Moderate rerty led by Carl Bildt, forer prime minister, could indermine attempts to form a centre-right coalition.

"We have stated very cles , that we want a new " a different government." ne said in an interview. "Our co-operation with the Social Democrats is at an end, but we have reservations about

the Moderates." In the absence of support from the Centre party. Swedish economists fear the Social Democrats could be ance with the former communist Left party, which has seen its support rise to almost 11 per cent in recent this autumn. opinion polls.

"It is quite probable that we will see a rather messy negotiating game after the election." said Kals Eklund. chief economist at SkandinaEven if the Social Demo-

weeks, is facing the prospect fear would demand an end to of a weak minority govern- public spending restraint ment after a warning from current polls suggest it would fall short of a 175-seat that ne or the ruling Social majority in parliament. Simi-Demo ra: nor the opposi-tion Mc erate party could challed parties including the re, or its support to form a Moderates and Centre would be unlikely to muster much more than \$60 seats.

Most analysts predict the September 20 poll will result in an SDP minority govern-

Mr Daleus, however, said centrist government of the Centre, Christian Democrats and Liberal parties - which would endorse the Centre's policy of decommissioning Sweden's nuclear power stations and its scepticism towards European economic and monetary union.

Mr Daleus declined to say whether the centre would bury its differences with the Moderates to block a Social Democrat-Left axis.

 Erik Asbrink, finance minister, vesterday said the Social Democratic party would take part in crossparty talks on income tax reform after the election.

Although the SDP maniforced into a reluctant alli- festo has played down the prospect of tax cuts. Mr Ashrink predicted talks on possible reforms would begin

> "It is too early to say whether there will be any agreement, and any tax cuts that lead to overheating are not desirable," he said in an

Oslo PM ordered to rest for a week

By Valeria Sköld in Oslo

Kjell Magne Bondevik, the Norwegian prime minister, yesterday announced he was suffering from "depressive reaction from overwork" after mounting criticism of his government's economic policy and sharp swings in the value of the krone.

Doctors have ordered Mr Boudevik - who heads a weak centre-right coalition to take "reek's sick leave. The precedented move cours a week after Norway's of the Centre party, will

al hank abandoned its assume his duties. sience of the krone after increasing interest rates seven times this year.

The prime minister's illness also follows a sharp tinian area next week.

decline in the Oslo Totalindeks, by more than 20 per cent in August, and political infighting over the forthcom-

ing annual budget. Opposition parties and leading Norwegian economists have blamed Mr Bondevik's administration for failing to prevent overheat. ing in the economy, which has been hit by sharply lower oil revenues and

excessive wage increases. Anne Enger Lahnstein. culture minister and leader

Mr Boudevik, an ordained priest, has postponed a planned official visit to Egypt, Israel and the Pales-

Forced labourers of the Third Reich make themselves heard

Demands for compensation for slave labour in German factories during the war are growing louder, but companies say Bonn should pay, reports Graham Bowley

outside his company's 150th to slave labourers who toiled will cave in soon,

in his factories during the second world war. have only grown louder. Cantains of industry, like Mr von Pierer, the head of Siemens, are being forced to

past to address their role in

Hitler's war machine. One source of pressure is provided by Klaus von Munchhausen, a university many backed by an anonymous sponsor, who is championing the cause of slave

Mr von Münchhausen has anniversary celebrations in already forced two compa-

Berlin last autumn that he nies to pay former slave was hit by a US lawsuit There have been big payouts in other war-related But, one year on the cases, Last month Swiss

demands for retribution banks paid \$1.25bn to settle legal claims linked to their wartime role. Five European insurers, among them Allianz of Germany, have agreed peer into their companies' to a commission to work out what they owe in unpaid insurance claims taken out by Holocaust survivors.

lecturer from northern Ger- to Germany. The country's two biggest commercial banks - Deutsche and Dresd-

German industrial company to face legal charges when it

Several industrialists onenly admit that their corporate predecessors used However, they say they paid wages which were then confiscated by the Nazis. Some, like Daimler-Benz and Siemens, offered some compensation in the 1950s and 1960s. But companies deny they are responsibility lies with the

But the spotlight is now now legally obliged to pay switching more directly on more - they argue that

einrich von Pierer, a labourers, or ZwangsarbeiGerman industrialist.

ter, forced to work in factotold rowdy protesters ries in wartime Germany.

Einrich von Pierer, a labourers, or Zwangsarbeitilled by Holocaust survivors
in the US. Last week, argument. Chancellor HelDegussa became the first big mut Kohl thinks any Bonn however rejects this Degussa became the first big mut. Kohl thinks any demands for unpaid wages or compensation are the business of individual comwould not pay compensation labourers, and says more alleging it made Zyklon B panies. He believes the govpoison gas used in concenernment - which has paid tration camps. out more than DM100bn

> prisoners in their factories. has done enough. chink in the government's ruled that it should pay back-wages to a Hungarian Auschwitz. The judge ruled present government since it that she was entitled to is, they say, the legal heir to money because she had so

concentration camp. Now Mr von Münchhausen says he is getting calls from many other Zwangsarbeiter. On behalf of one group of prisoners, he approached Diehl, a Nuremberg-based

agreed to set up a fund to pay its former workers. His biggest scalp so far is Münchhausen says. Volkswagen. The car group (\$55bn) for victims of the Nazis, although none directly for slave labour -Nazi victims who worked at its Wolfsburg factory. VW said it had no legal responsiut this is where Mr von Munchhausen comes in. an "historical and moral Last year he found a responsibility".

Mr von Münchhausen says armour when a Bonn court he is now talking to other board, and favours a companies, including Hochtief, the building group, woman who had worked in Bosch and Siemens. One joint fund, to which they far received no other comwould contribute.

nensation for her time in the Several companies including BMW and Daimler-Benz - have said they would be willing to take part in a national fund, if it is backed

by the government. "They say to me, we could pay into this German fund machinery maker, which

but then we would immediately be open to a law process in the US," Mr von The government's posi-

agreed to set up a fund for tion, however, may not be fixed in stone, despite Mr Kohl's opposition to the use of public funds. Gerhard bility to pay but it said it felt Schröder, the Social Democrat challenging Mr Kohl in next month's elections, also sits on VW's supervisory national, government-backed fund. If he wins, companies might suddenly find themsolution, he says, is for selves under even greater industrialists to establish a pressure to compensate for the sufferings of their war-

Lawsuits filed in US court against leading German companies

and John Authors in New York

US lawyers yesterday filed lawsuits against several leading German companies for allegedly profiting from

Ed Fagan, the New York lawyer who two years ago launched the first lawsuit against Swiss banks over their treatment of Holocaust survivors' assets, said he was filing suits in a US court

against the German compatories used in the Nazi war ting last month's \$1.2bn setmies including Daimler-Benz, effort and will increase pub- tlement from the Swiss com-Volkswagen, Audi. BMW, Siemens, Krupp-Hoesch and

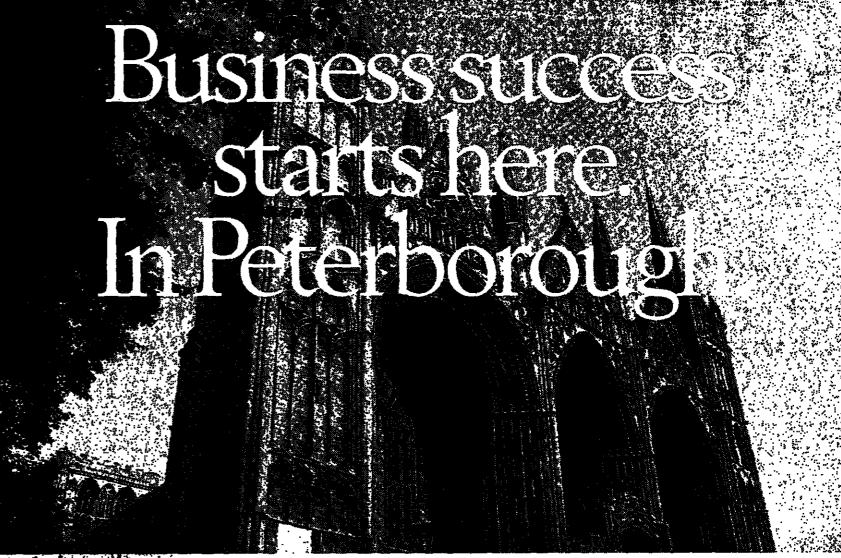
The action could set a precedent for other legal moves on behalf of survivors of fac-

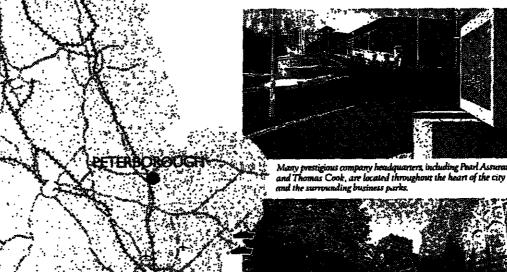
lic pressure on German com-

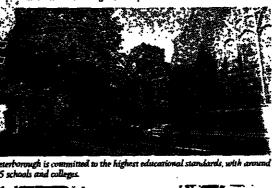
Last week two other leading US lawyers, Michael Hausfeld and Melvyn Weiss,

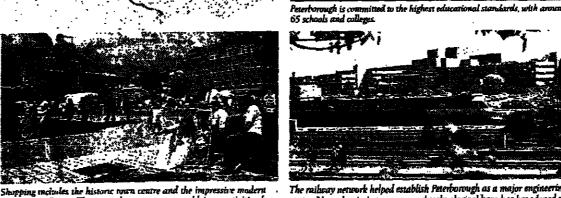
mercial banks on behalf of Holocaust survivors, said they were preparing law suits against several compa-

compensation not for backwages that should have been paid to workers but rather for the profits that compa nies gained from exploiting









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The Hong Kong government yesterday retreated from the stock market, prompting a (US\$848m) down from the to the markets when it feels 7.08 per cent plunge on the record HK\$79bn notched up stability is threatened. Its benchmark Hang Seng on Friday, suggesting much index, just two weeks after it of the big institutional selllaunched an estimated ing had already been com-

IIS\$14hn buving spree. Brokers spotted scant eviimal. Instead, the floor was

and Hong Kong are moving

closer together in ways few

stakes in the private sector.

for example, to have close to

10 per cent of HSBC Hold-

ings, the Hong Kong-based

Brokers also calculate the

the British-controlled con-

glomerate, and 9 per cent of

tycoon Li Ka-shing's flagship

the regulator has a 10 per

cent stake in its number one

company that it regulates

head at Indosuez W.I. Carr.

"Does any country where

company, Cheung Kong.

imagined possible.

and buying the discounted temporary. futures contracts.

pleted during the past two dollar and profited on the weeks. However, the retreat subsequent fall in the stock dence of government inter- of the Hong Kong Monetary vention yesterday and said Authority, the de facto cen- the futures market. Brokers move to let the market corany buying conducted on its tral bank that has been welcomed the retreat, which rect a little to at least semibehalf would have been min- orchestrating the govern- came against a background real levels. It just was not

profits by dumping stock markets, is expected to be kets across Asia. The Thai levels," he said.

original foray was designed to frustrate of speculators who attacked the Hong Kong market through positions in ment share purchases in a of further uncertainty in going to attract any inves-

hedge funds have been short

[selling securities not owned

them back at cheaper prices!

of the market for quite a

long time, and from much

up some of the gains but

probably have easily enough

That, unfortunately for the

government, is not to say all

to dislodge. Far from it.

International fund managers

have pared back their Hone

Kong holdings as far as the

terms of their investment

less forced institutions like

ourselves who had big Hang

Seng Index holdings to sell

some, because we had

bought at prices 20 per cent

lower and all of a sudden

they are up 20 per cent, and

we know that the buyer can-

not continue for ever," says

Robert Conlon, chief invest-

ment officer at Guinness

Flight in Hong Kong. The

fund management company,

criteria will let them.

capacity to see it through."

Hong Kong dilutes its free-market image

The authorities' share-buying 'binge' has not only built up stakes in the private sector

but has also led to questions about credibility and confidence, writes Louise Lucas

fter 15 months under has come back to haunt hedge funds. "But these sirlines and telecoms carri-

as it grapples with financial crisis

government's estimated

US\$14bn share-buying binge.

The share-buying, aimed at banishing from the mar-

the de facto central bank. It

Some speculators, whose

profits were reduced by the

government-led share rally

due to rising interest rates,

over their futures positions

which realise profits if the

cash index closes lower -

big hedge funds have proba-

bly been wounded in Hong

Kong because funding was

able for borrowing in the

"In the last month very

into the next month.

the same sovereignty, Hong Kong throughout the

China is actively trying to kets speculators who sought

disband its lumbering state- to attack the currency and

owned enterprises, while capitalise on subsequent

Hong Kong - an autono- stock market falls, has been

mous capitalist crucible - is orchestrated by the Hong

busily building national Kong Monetary Authority,

The territory is reckoned, has had a limited success.

international banking group, and by higher funding costs

government now holds some left the market. But many

11 per cent of Swire Pacific, more have stayed, rolling

have financial credibility? expensive and the govern-

The answer is No," says ment successfully limited

Simon Maughan, research the amount of stock avail-

The question of credibility Hang Seng Index constitu-

market closed down 3.7 per The HKMA has said it cent, and Malaysian and Turnover was HK\$6.57bn reserves the right to return South Korean shares lost 3.4

Kent Rossiter, director at Nikko Securitles Company, said yesterday's retreat suggested the government was aiming for a soft land-

ing.
"It is probably the right left clear for traders to reap bid to bring stability to the Russia and tumbling martors at [the previous week's]

ers in Singapore - further

accelerating the very capital

With mutual fund manag-

ers retreating, the govern-

ment dominates the "blue

chip" market – along with

the companies and directors

who have so eagerly, and so

presciently, been buying

back their own shares in the

run-up to the (unpublicised)

government intervention

which began on August 14.

arrangement may be raising

a few eyebrows, but it is not

unparalleled. "The govern-

ment and a lot of the compa-

nies they are buying into are

already in alliance in many

Naturally, the big money

made in the past - the gene-

sis of the property and stock market "bubble" - is unlik-

ely to be repeated in the cur-

rent exercise. Rather, the

government holding is an

overhang on the market as

investors await its exit. This.

combined with withdrawal

ways," notes Mr Mellon.

This

cheek-by-iowl

fighting to prevent.

in anticipation of buying flight the government is

still 9.4 per cent higher than upon opening on August 14, ing the release of official prowhen it stood at 6,649 and jections for a 4 per cent conthe government began its buying. However, even with domestic product. a controlled retreat volatility • Standard & Poor's low is expected to remain.

has been fairly shattered, at credit ratings of Hong Kong least from an institutional to single-A/A-1 from singlepoint of view, by the way the economy has been trending." said Robert Sassoon, head of research at SG.

intervention on Friday dis-The Hang Seng index is tracted markets from more fundamental factors, includ-

ered the long- and short-term "Confidence in the market foreign currency sovereign A-plus A-1-plus to "reflect a decline in Hong Kong's financial flexibility due to the growing impact of East

Cheung Kong

are likely, brokers say. One option, says Mr Maughan, would be to sequester off the accumulated share portfolio into an armslength company, cease inter-government is not looking at vention and introduce stringent curbs on futures trad- just the smaller of two losses

is what you lose from restrictions in the futures market versus the gain from saving the currency peg. That's the trade-off now. The a winning or losing position ing. Such restrictions may and at this stage mainteappear against the grain but nance of the peg is upper "at this stage the calculation most in everyone's mind."

Kuala Lumpur curbs offshore share trading

in Kuala Lumpuf

Malaysia effectively barred offshore trading of shares designed to tighten its grip over financial markets. Analysts said the measures might be a precursor to the announcement of outright capital controls, possibly as early as today.

Mahathir Mohamad, the which he is expected to announce new initiatives to revive the economy.

a public holiday, Mohd chairman of Kuala Lumpur Stock Exchange, said all share scripts must now be deposited with the exchange buyer or seller must be disclosed, even on nominee accounts. And the exchange will only accept trades through its own market or one that it recognises. "These measures are nec-

delay, whilst we are on the road to recovery," he said. Speculation about possible capital controls have been ties announced worse than expected 6.8 per cent contraction in the second quar-

monetary policy. Economists said much of

through the monetary loosening would flow offshore. where rates for ringgit deposits are higher, unless yesterday in a move curbs were instituted. The policy shift, along with prospective capital controls, is thought to have prompted the resignation of Ahmad Mohamed Don, central bank governor, and his deputy. Fong Weng Phak. Banking sources said the governor prime minister, will chair a feared such policies would abinet meeting today, after cut Malaysia off from international capital markets.

Singapore, a neighbour and financial rival, is likely At a hastily arranged to react coolly to Malaysia's press conference yesterday, announcement. Kuala Lumper does not recognise Azlan Hashim, executive the offshore over-the-counter (OTC) market in Singapore. where analysts say shortselling in Malaysian shares continues despite being illeand may not withdrawn. The buyer or seller must be dissuper or seller must Malaysian companies trade on its OTC market.

The Malaysian authorities tried ending short-selling as the benchmark equities index plunged 70 per cent essary and needed to be from its peak last year implemented now, without before the regional financial crisis broke.

Economists said the curbs were unlikely to produce benefits. "At these levels [of building since the authori- stock market prices], I don't see much to be controlled." said Paul Alapat, senior economist at Indosuez W.I. ter last week and then Carr Securities. "It's going to stepped up efforts to loosen damp sentiment and delay repatriations back into the

Beijing plans Hainan rail link

By James Kynge in Beijing

China yesterday unveiled plans to construct a RMB4.5bn (\$543m) rail link to the tropical island of Hainan, a further signal of in China's south-west. its intention to boost economic growth by infrastructure spending.

The link would involve laying 542km of track and constructing China's first train ferry service across the separates the island from the mainland. The project is expected to be completed in 2001 and be funded by the railway ministry and the Guangdong and Hainan profor construction over the revealed plans for a

debate over when and, in what form, to approve what would be China's most prestigious rail endeavour - a high-speed railway link joining the cities of Nanjing,

Japanese government 🔊 agencies have already made proposals to China's railway ministry for the construction of the Naniing-Shanghai leg using Japanese contractors and concessionary credit, foreign diplomats said. China plans to boost spending on railway construction to RMB45bn this year from RMB34.9bn last year.

today expected to fly out of you were to draw up a list of in eastern Europe in 1989, November's Francophone have said that the releases Hanoi's Noi Bai airport on Vietnam's top 10 political Mr Hoat began publishing summit, the Vietnamese were conditional on them prisoners, from the point of an underground newsletter, authorities faced questions leaving the country, his way to the US, after spending 20 years in prison view of foreign governments. Freedom Forum, calling for in Vietnam for advocating then Hoat and Que would be multi-party democracy, Hoat, after a French televione and two," said a foreign while Mr Que attempted to sion station aired film of him peaceful political reform. The releases of both Mr diplomat in Hanoi. set up an independent under detention on the eve Both men have roots in human rights group. Both Hoat, a 55-year-old academic, of the summit. This summer. and of Nguyen Dan Que, a the non-communist intelli- were detained in 1990, in a

56-year-old doctor, were gentsia in Ho Chi Minh City, announced on Friday, under formerly Saigon, and both a general amnesty affecting were first imprisoned in the

The cases of both men greater political and individ- nam's foreign minister, tion passed by the European Jimmy Tran, with links to have been raised repeatedly leading Vietnamese by human rights groups and held until 1988. Following tional interest had played a nam's human rights record. dissident, Doan Viet Hoat, is by western governments. "If the collapse of communism

and the implications for confidence and its role as regional financial centre
 and the implications for chairman of Regent Pacific, which itself runs smaller
 blike others, was dumping of support, pushed the Hang Chairman of Regent Pacific, and buying up comparable
 confidence and its role as chairman of Regent Pacific, which itself runs smaller
 down 7.08 per cent yesterday; further falls

given long prison sentences for subversion. Nguyen Manh Cam, Viet-

role in the releases. At last Mr. Hoat received an internanation-wide clampdown, and tional human rights award from the World Association

Hanoi dissident likely to leave for US today

ual freedoms. They were acknowledged that interna- parliament criticising Viet- extreme anti-communist ele-Relatives of both men

> from reporters about Mr although those of Mr Que say he may seek to remain in Vietnam. The US embassy in 1993. in Hanoi says both have been granted permission to settle in the US.

Washington is also likely to be pleased by the freeing of Newspapers, while both cases were raised in a resoluof at least two Vietnamese-Americans, Ly Tong and

ments among the overseas Vietnamese community in the US. Mr Tong hijacked an while Mr Tran was involved in an attempt to blow up a statue in Ho Chi Minh City A European diplomat spec-

ulated that the releases were part of reciprocal gestures between Washington and Hanoi, with Vietnam's sights set on eventually signing a full trade agreement.

Hard times, racist overtones cloud Australian poll battle

John Howard, Australia's prime minister, gave a rare yesterday, velling "G'day" and glad-handing war veterans at the local Returned Servicemen's League club in his Sydney suburban electorate of Bennelong. The silver-haired crowd in

this bastion of white, middleclass respectability nodded as he praised his government's economic management. His was the only crew equipped to guide Australia through "these difficult eco-nomic times," he said. On the other side of town,

in Sydney's gritty industrial suburbs. Kim Beazley, portly leader of the opposition Labor Party, donned a hairnet and headed into a yoghurt factory. Workers grounds, clasped his hands as be promised a "caring government" that would create jobs and ease the tax burden for low and middleincome carners.

Further north, in Queensland, Pauline Hanson was playing to a very different audience. The controversial leader of the populist One Nation party was telling locals in the semi-rural town of Helidon about her party's new tax policy, to be unveiled on Thursday, "We will target the multination- since last year and economic als and other people coming in here, ripping off this country, taking the profits out of Australia without paying their fair share of tax," she said. The crowd roared

drawing the battle lines after partner of Mr Howard's Lib- Howard's proposal, Labor politics in Australia.



Mr Howard on Sunday called a general election for October 3, ending months of speculation about the timing of a poll. All 148 seats in the House of Representatives and half the 76 seats in the Senate will be contested. in normal times, the con-

trasting styles of the main political parties and their leaders would give a reasonable indication of the likely poli result. But these are no ordinary times for Australia. The campaign period was launched as the Australian dollar floundered around

record lows, the stock market reached its lowest levels growth faltered amid plunging commodities prices. More significantly, the rise of One Nation this year has played havoc with tradi-

tional voting patterns and

eroded the rural base of the

erals. The latest opinion poll showed One Nation's popularity had risen again after a temporary dip following Mr Howard's mid-August announcement of sweeping tax reforms. One Nation's support is at 10 per cent, while Mr Howard's coalition and the opposition have in an unprecedented move, about 40 per cent each, according to Newspoll, a regular national survey.

The main parties have focused on tax reform. prompting critics to warn against elections dominated by "taxation bribery". Mr Howard's coalition has staked its future on an ambitious package that features A\$13bn (US\$7.3bn) in personal income tax cuts and a ministers. "We ask you not 10 per cent goods and ser-

vices tax (GST). Labor has promised about A\$6bn in tax cuts, mainly for low and middle-income Australia's politicians are National party, the coalition groups. But unlike Mr

pluses to fund tax cuts. The recent deterioration of the economy, however, has cast doubt over the size of future surpluses and prompted Mr Howard yesterday to shift his campaign

emphasis. He stressed eco-

nomic management as the

Many observers warn the real issue lies in One Nation's growing popularity and palpable disaffection in rural electorates with the main parties. In some urhan areas, there is evidence of a growing backlash against immigration and rising unemployment. One Nation is also expected to attack Mr Howard's GST proposal,

which has already proven unpopular with voters. But Mr Howard has shown reluctance to tackle One Nation. The only politicians vesterday to take issue with the party's anti-immigration four former prime ministers, published an open letter urging voters to shun racist

"Racism is an unmitigated evil, it is immoral, it does Australia significant harm through Asia and the wider world," said Malcolm Fraser, a former Liberal prime minister, and Gough Whitlam Paul Keating and Bob Hawke, former Labor prime to forget the racist debates that have grown in Australia in recent times. At this election, everyone has the opportunity to demonstrate that there is no room for racist

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

	- UNITED STATES		= Japan		S GERMAN		HEART	ŀΥ									
	Retail - sales Volume	industrial production	Unamp- loyment, rate	Vacancy rate indicator	leeding	Autoli volut volute	Industrial	Unemp- loyment rate	Yacanty usta indicator	leading		Retail sales volumes	الرئيسية الأربية الأرب	Unamp- Injuriet rate	Vacancy rate Indicator	Composite feeting indicator	
1968	113.0		5.4	104,9	100.6	122.6	113.1	2.5	135.2	98.4		109.1	106.3	- 6:2	165.1	92.7	
1969	115.5		5.2	97,9	100.1	132.6	119.7	2.2	146.3	102.4		111.9	111.4	5.6	219.5	98.7	
1990	116.2	112,4	5.5	82.7	93.7	141.6	124.5	2.1	149.8	99.9		119.7	117.2	4.8	261.9	98.3	
1991	113.3	110.2	6.8	61.7	96.1	144.5	126.8	2.1	144.2	95.3		125.0	121.7	4.2	297.9	95.5	
1992	117.0	113.6	7.4	61.8		139.7	119.0	2.1	124,2	91.0		122.8	120.0	7.7	287,9	88.5	
1993	122.2	117.7	6.8	67.7	105.6	131.7	113.6	2.5	105.8	92.6		119.7	112.6	7.9	229.0	93.5	
1994	129.2	124.0	6.0	79.0		129.4	114.5	2.9	99.4	97.5		117.6	117.6	. 8.4	241.2	102.4	
1995	132.6		5.5	79.3	115.8	128.4		3.1	103.2	99.7		118.5	119.4	8.2	268.3	. 98.1	
1996	137.5	134.7	5.4	77.0	120.6	132.6		3.3	115.3	100.7		117.2	119.0	8.8	274,1	101.7	
1997	143.0	141.4	4.9	79.0	127,9	132.0	126.8	3.4	120.6	97.8		115.7	1125	9.7	282.8	109.4	
3rd qtr.1997	4.8		4,8	78.9	128.0	-1.5	3.9	3.4	121.0	99.7		-3.0	2.6.	10.1	286.1	109.7	
4th qtr.1997	4.0	5.8	4.6	90.0	127,9	-2.9		3.4	118.7	97.8		-1.4		10.3	298.3	109.4	
1st qtr.1998	5.1	4,7	4.6	81.7	129.0	-9.0		3.6	110.4	96.9		0.5		10.1	318.6	111.8	a
2nd qtr.1998	7.6	4.0		80.3	128.0		-8.5		104.2	96.9		-1.8			363.9	112.7	
August 1997	5.3	5.0	4.8	77.7	127.1	-0.3	3.5	3.4	120,4	100.2		-2.4	0.9	10.1	289.1	10.93	•
September	4.2	5.0	4,9	80.4	128.0	-2.0		3.4	122.1	99.7		-3.4	1.4	10.2	289.1	109.7	
October	3.4	5.8	4.7	78.5	128.5	-23		3.4	119.7	99.2		0.7	3.8	10.3	292.5	109.6	
November	4.2	5.8	4.6	82.6	128.2	-2.1	-2.7	3.5	116.7	98.5		-2.4		10.3	300.8	109.2	
December	4.6	5.7	4.6	78.9	127.9	-4,4		3.4	119.5	97.8		-2.6	3.3	10.3	301.6		
January 1998	4,9	5.4	4.6	79.6	127.8	-1.8	-2.5	3.5	112.0			0.5		10.1	301.6	110.2	
February	4.9	4.3	4.6	82.2	128.0	-5.2		3.6	107.4	97.1		-0.1	4.9	10.1	317.5	111.2	
March	5.5	4.5	4,7	83.2	129.0	-18.0		3.8	112.0	96.9		1.0	4.4	10.0	335.8	111.8	
April	7.0	4.3	4.3	80.0	128.9	10.8	-6.6	4.1	105.7	96.3		-1.6	2.8	10.0	352.5	111.7	
May	8.2	4.6	4.3	81.2	128.6		-11.2	4.3	99.2	96.4		-0.7	5.4	9.8	369.1	112.0	
June .kdv	7.6	3.2		81.3	128.0		-7.6		107.8	96.9		-3.2	1.6		371.6	1127	

Manage Park	9.2	5.0	4.5	02.0	128.2	-2.1	-2.7	3.5	116.7	98.5	-2.4	2.7	10.3	300.8	109.2
December	4.6	5.7	4.6	78.9	127,9	-4,4	-0,9	3.4	119,5	97.8	-2.6	3.3	10.3	301.6-	- 109.4
January 1998	4,9	5.4	4.8	79.6	127.8	-1.8	-2.5	3.5	112.0	97.7	0.5	7.8	10.1	301.6	110.2
February	4.9	4.3	4.6	82.2	128.0	-5.2	-3.9	3.6	107.4	97.1	-0.1	4.9	10.1	317.5	111.2
March	5.5	4.5	4,7	83.2	129.0	-18.0	-5.1	3.8	112.0	96.9	1.0	4.4	10.0	335.B	111.8
April	7.0	4.3	4,3	90.08	128.9	10.B	-6.6	4.1	105.7	96.3	-1.6	2.8	10.0	352.5	111.7
May	8.2	4.6	4.3	81.2	128.6		-11.2	4.3	99.2	96.4	-0.7	5.4	9.8	369.1	1120
June	7.6	3.2		81.3	128.0		-7.6		107.6	96.9	-3.2	. 1.6		371.6	112.7
July		1.8													_
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1988	107.9	107.2	10.0	135.3	101.3	107.9	114,3		10.0	100.3	117.8	111.7	8.6	144.0	96.4
1989	109.5	111.1	9.4	180.6	101.2	116.9	118.7		10.0	98.3	120.1	114.0	7.2	124.3	95.3
1990	110.4	112.8	8.9	163.2	84.9	114.4	118.0		9.1	94.0	121.1	113.7	6.9	97.7	92.3
1991	110.2	111.5	9,4	128.2	96.3	114.8	116.9		8.8	97.4	119.4	109.9	8.8	68.6	97.5
1992	110.5	110.1	10.4	109.5	95.7	116.9	115.4		9.0	91.4	120.4	110.2	10.1	69.6	101,0
1993	110.7	105.9	11.7	90.0	97.8	113.5	113.0		10.3	99.2	123.9	112.6	10.4	76.5	106,8
1994	110.5	110,0	12.3	104.1	104.0	106.5	119.9		11,4	104.B	128.5	118.7	9.5	93.7	110.5
1995	110.6	112.4	11.6		98.4	101,3	127.3		11.9	103,7	129.9	121.2	8.7	107.4	110.1
1996 1997	110.2	112.6	12.3		102.0	99.2	123.7		12.0	106.3	133.7	122.6	8.2	131.1	113.7
	111.3	116.6	12.5		108.8		127.1			115.4	140.7	124.3	7.1	162.0	115.6
3rd qtr.1997	1.7	5.1	12.5		106.6	8.7	3,4		12.1	113.4	5.2	1.9	6.8	165.3	114.7
4th qtr.1997	3.0	6.4	12.4		106.8	7.9	5.6		12.1	115.4	5.6	0.6	6.5	165.0	115.6
1st qtr.1998	2.3	7.3	12.1		108.4		3.4		12.0	117.3	5.2	0.3	6.4	159.0	115.1
2nd qtr.1998	3.4	5.1	11.9		109.2		1.3			114.8	3.6	0.9	•	166.5	114.0
August 1997 September	-0.9	5.4	12.5		106.0	8.7	4.6		n.a.	112.3	5.4	2.2	6.8	165.2	114.2
	3.5	4.6	12.5		106.6	8.2	2.4		п.а.	113.4	3.9	1.4	6.7	168.5	114.7
October	4.4	6.8	12.5		103.6	8.4	4.5		n.a.	113.9	6.5	1.4	6.7	173.3	115.4
November	-0.5	5.1	12.4		106.7	7.4	4.5		п.а.	114.6	4.9	0.5	6.5	161.7	115.8
December	5.3	7,3	12.3		106.8	7.8	7.8		n.a.	115.4	5,3	0.1	6.4	160.1	115.6
January 1998	5.7	6.6	12.2		107.1		6.5		n.a.	116.7	6,8	-0.1	84	155.5	115.5
February	2.0	6.7	12.1		107.7		24		n.a.	117.3	4.6	-0.1	6.5	160.3	115.2
March	-0.8	8.5	1 2.0 .		108.4		1.3		n.a.	117.3	4.3	1.1	6.4	161.4	116.1
April	4.0	4.0	11.9		108,8		0.7		n.e.	116.7	3.9	1.4	w.T	162.4	114.7
May	1,21	5.8	11.9		108.9		29		ħa.	115.9	3.8 4.7	. 13		168.1	114.2
June	5.2	5.3	11.8		109.2		0.4		ra.	114.8		0.2		169.5	114.0
July			_		109.9		U.¥		ILE	119.6	. 2.1 3.0	0.2		108.3	114.3
All paries seasonally	odjusted. S	Statistics fo	г Септалу	epply on	V TO WEST	m Germanu Do	ta canalari i	hu Date	and the same of						

vincial governments. The project, announced yesterday in the People's Daily newspaper, is one of nine large rail schemes planned by the government

month, the official media RMB63.6bn link between Tibet and Yunnan province There is also much official

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FINANCIAL TIMES TUESDAY SEPTEMBER 1 1998 *

Report urges action over 'crisis of oceans'

MILLENNIUM BOMB DISCLOSURE CALL

SEC gets tough over Year 2000

Non-US multinationals will have to disclose much more about their potential Year 2000 problems following a new directive from the US Securities and Exchange

The directive will affect all multinationals with a listing on US bond and equity markets, as well as US-based companies, and is expected to show that many have more problems than they have so far admitted.

Corporate lawyers and those involved in testing and tingency plans and "worstevaluating corporate Year case" scenarios. The SEC 2000 compliance plans also warns that an "ostrich believe the SEC's latest strategy" may constitute a 'advisory" on disclosure will trigger a rush by domestic and foreign companies to detail their problems - and a rush to obtain insurance

The SEC's decision is likely to have particularly serious consequences for foreign companies with US listings. It is widely believed that many in continental Europe and Asia have yet to address the problem - also known as the Millennium Bomb - and few have made any public statements about its potential impact on their

The SEC, which has become increasingly frustrated by the lack of detailed Year 2000 disclosure by companies, signalled its intention to get tough earlier this

Commission officials complain that many companies, including multinationals with listings in the US, have provided only cursory disclosure in their quarterly and annual financial reports to the market watchdog Much of that disclosure is

formulaic and short on meaningful details, accord-

with the section of the

in for some big surprises," said Larry McArthur, chief executive of Ascent Logic, a California-based group which specialises in Year 2000 risk assessment. The SEC's initiative was likely to result in a surge of applications for insurance cover, he Several US insurance com-

require public companies.

investment companies.

investment advisers and

state and local governments

to detail how the Year 2000

computer problem will or

have described the new

requirements as "exhaus-

tive", point out that they

will require disclosure even

if a company's assessment

of the issue is not complete.

In particular it will require

companies to spell out their

preparedness, including con-

strategy" may constitute a

disclosure violation leading

to SEC enforcement action

or a private suit for dam-

In an unusual move

designed to underline the

commission's concern,

Arthur Levitt, its chairman,

has written to more than

9,000 publicly traded compa-

nies warning them that "it is

imperative that you provide

thorough, meaningful disclo-

'I think investors could be

sure on this topic".

Corporate lawyers, who

might affect them.

panies, including American International Group and Aon, have begun to provide Year 2000 cover. However, they generally require a full risk assessment conducted by an exter-

nal specialist. So far, Mr McArthur estimates that about 100 "Global 5,000" companies have completed risk assessments. with another 500-600 preparing to undertake the process. The new rules, which went

creating independent global bodies to ensure impartial National navies and other maritime forces should be monitoring of the seas, including a World Ocean Affairs Observatory.

given the power to act against non-military threats to the security of the oceans, particularly environmental dangers, according to an international report published today.

The Independent World Commission on the Oceans (WCO), set up by the United Nations to study ways of maritime protecting

A failure to manage the oceans as a common resource and as an integrated whole, involving a shift away from "an insistence on the traditional sovereignty of states" could lead to catastrophe in the next century, the report warns. The IWCO's Lisbon Decla-

today at the Expo '98 world fair in the Portuguese capital, aims to draw the attention of world leaders to what it calls "a crisis of the oceans", ranging from territorial disputes and piracy to

over-fishing and pollution. More than 40 maritime experts and international working since 1995 to prepare the report.

Mário Soares, Portugal's leading elder statesman and

preface to the declaration tions". that the European Union should enhance the civilian role of the naval forces of

member states to encourage the peaceful use of the 00000000

To help reduce threats to ocean resources and maritime security, the IWCO political figures have been calls for the "high seas" areas outside national jurisdiction - to be treated as a public trust "to be used and managed in the interests of

resources, also recommends ration, to be made public head of the IWCO, says in a present and future generacommission also

ronmental security," the

report says.

wants the role of naval forces to be changed, in conformity with existing international law, to enable them to enforce legislation concerning non-military threats that affect security at sea. "Navies should also play a growing role in sharing the information and capabilities required to safeguard envi-

ing of resources, the declarahelp less-developed coastal states take advantage of their exclusive rights to their use of maritime areas

under their jurisdiction. Commercial fishing agreements should take the needs of local communities dependent on subsistence fishing more into account by paying compensation and helping them to improve their own fishing capacity, it says.

Fear of genocide powers Rwanda's regional ambitions

Michela Wrong on the steely sense of self-identity that is driving the foreign policy of the Tutsis, who live in fear of their own extermination

radio said it all. Address- Kabila claims victory in west

rebel infiltrators.

onciliation or development

without a guarantee of our

survival. It is an obsession

with us," acknowledges a

government insider. "This is

something we share with

Israel. We will never allow

hostile forces, particularly

those associated with the

genocide, along our border."

the Israel parallel runs deep.

As with Israel, an ethnic

bolocaust has left a minority

with a steely sense of

self-identity nursing the

implacable motto of "never

Often cited by Rwandans,

Africa.

ing listeners in the Congolese town of Bunia, it told them to use "a machete, a spear, an arrow, a hoe, spades, rakes, nails, truncheons, electric irons, barbed wire, stones... to kill the Rwandan Tutsis".

For those who had lived through the 1994 genocide, when an estimated 800.000 people died in the blood frenzy whipped up among the Hutu population by Rwandan "hate radio", the language used last month was familiar.

It conjured up memories of corpses piled in desecrated churches, mass graves and bodies dumped into latrines by those determined to eliminate the Tutsi "cock-

Here was proof of what the Tutsis had long suspected. Mimicking Rwanda's ousted Hutu government, President Laurent Kabila planned the extermination of the Democratic Republic of Congo's Tutsi diaspora, the very community that launched him to power in 1997.

If countries supporting Mr Kabila have accused Rwanda of harking after the creation of a "Tutsi empire", the real impulse behind this tiny country's convulsive impact on the Great Lakes region lies elsewhere.

At the heart of Rwanda's aggressive foreign policy, say those familiar with the Tutsi-dominated administra-

As with Israel, guilt by the international community that stood by during the killings has allowed a government to intervene in its neighbours' affairs with only

President Laurent Kabila of Congo yesterday proclaimed Despite public denials of victory against involvement, Rwandan offi-Rwandan-backed rebels on cials admit in private the the western front and said the focus of the month-old part they have played in masterminding the rebel war had shifted east, movement that was born in Reuters reports from Kivu province on August 2, the second attempt in three In the capital, Kinshasa, years to change the leaderlife started returning to

ship half a continent away normal, with soldiers lifting road blocks and checkpoints "Kabila has to go," says in the city centre after five one insider. "We thought he days of skirmishing with would be grateful for being helped to power and be sympathetic to Rwanda's security concerns. But the man tion's thinking, beats the

had no such intentions. He's fear of extermination, the a common gangster." terror of a new genocide wip-Mr Kabila was expected to ing out what some have put an end to the cosy coldubbed the Jews of central aboration between the late Mobutu Sese Seko's army. "We cannot talk about recexiled Rwandan soldiers,

> rebel movements operating from the anarchic east. With Banyamulenge (ethnic Congolese) Tutsi fighters forming the hard core of his winning alliance, he would the theory went - repay his debt by crushing the movements trying to wipe out Tutsis along the border and

militiamen responsible for

the genocide and motley

But once in power Mr Kabila proved no more effective than Mr Mobutu at reining in the extremists. Origi-

hring down Kigali.

nally scattered as far afield as Mozambique and Gabon, they began returning to the mountain ranges dividing Congo, Uganda and Rwanda. Their bloody raids on

north-western Rwanda, often triggering equally bloody army reprisals, sabotaged attempts to heal the rift between Hutus and Tutsis. "On average there's been

an attack every day, almost all against soft targets," says a security expert. "The hospitals are full of civilian victims and the raids were starting to spread further south and further east."

According to Rwandan officials, repeated remonstrations to Mr Kabila went ignored. While Uganda's army was granted free reign to pursue infiltrators into Congolese territory, Mr Kabila brushed aside similar requests from the Rwandan army on the grounds of

national sovereignty. Instead, as Mr Kabila's distrust of Kigali grew and his desire to shed his image as a Rwandan puppet escalated, he forged new friendships with the very groups his fighters had tried to destroy

the previous year.

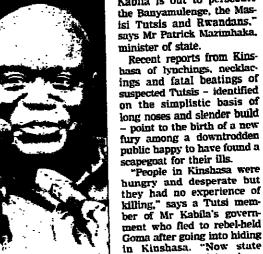
Since the start of the year Rwandan officers posted to Congo at Mr Kabila's request to bolster security had been sending back reports of tens of thousands of former interahamase (Hutu militiamen) being trained at three bases in Congo, ready for incorpo-

"We started being aware of training at Kalemie, Kamina and Garamba and we sent a number of messages to the Congo authorities,"

Kagame. "Some denied it, but we had full intelligence information." In the weeks before the August 2 mutiny by Bany-

ern analysts, Hutu militiafor eastern Congo response to a general recruitment call.

his bid to whip up national support, Mr Kabila had adopted a genocidal



Kabila: 'ignored appeals'

vice-president Paul

amulenge soldiers, say westmen streamed out of their mountain hideouts, heading

For Rwanda it was clear:

"We have no doubt that

have helped stoke racial loathing, thanks to Mr Kabila's rabble-rousing tech-In which case, a buffer zone in rebel-held Kivu -

radio and television have

taught them how to distin-

guish us and put hate in

With its intervention

wrongfooted by Angola and

Zimbabwe, Rwanda may

now be forced to come to

terms with an extended

Kabila presidency, character-

ised by a leader and popula-

tion more hostile to the

Tutsi community than

fronically, the drive to pre-

vent a second genocide may

their hearts.

central Africa's version of southern Lebanon - will be needed as never before by a minority that sees itself as fighting for the right to



KOREAN AIR BEYOND YOUR IMAGINATION

Security risk increased by e-commerce entice China

By Paul Taylor in London

The surge of activity in electronic commerce and the growing use of enterprise resource planning (ERP) and software have increased coring to a worldwide report published today.

sionals in 50 countries and

houseCoopers and InformationWeek magazine, reveals nies experienced a security breach or corporate espiosupply chain management nage in the past 12 months. Companies blamed author-

porate security risk, accord- ised employees for nearly 60 per cent of the breaches. Former employees, computer The report, based on a sur- backers, terrorists and comvey among 1,600 lT profes- petitors were also blamed. Significantly, companies

their web site or implementing electronic supply chains that 73 per cent of compa- and ERP applications were significantly more likely to be victims of security lapses that affected their revenues and corporate data.

Overall, 59 per cent of companies selling products or services on the web reported at least one security breach over the past year, compared with 52 ner

the rush.

While last year's port busi-

ness was disrupted by the

fall into chaos of the Union

Pacific railroad system, traf-

fic - at least in-bound - is

likely to continue to grow

Terminal operators have

stocked up on cargo han-

dling equipment, and have

and introduced flexible open-

ing times, while the railways

have more locomotives and

a web site but are not using advantage of the business it for monetary transactions. For specific breaches the discrepancy was even more dramatic.

For example, 22 per cent of companies selling via their web site reported information loss compared with 13 per cent of companies whose web sites provide only information.

"Companies worldwide åre

conducted by PriceWater- conducting business through cent of companies that have challenged with taking been able to monitor the benefits the web has to offer while minimising risk to substantial problems," he their operations and their said. bottom line," said Bruce. More than half the IT pro-

Murphy, PriceWaterhouse-Coopers partner. Nearly half the companies surveyed could not even tell if they had lost revenue as a result of security breaches. While they know security is

damage or pinpoint potential issues before they turn into

fessionals surveyed (56 per cent) said information security was a high priority for their overall business, yet only 19 per cent had a complete, descriptive policy to monitor their security prac important, they have not tices and solutions.

Israel seeks to into arms deals

Vitzhak Mordechai, Israel's that they want to turn into a defence minister, said during modern force," said the mina visit to China yesterday ister. that he hoped Beijing's drive to modernise its army would result in large arms contracts for Israel, Reuters reports from Shanghai...

Mr Mordechai, who has brought executives from israel's top arms manufacturers on his four-day visit, said he would hold talks with Chinese generals in charge of military procurement and that both sides would meet in working groups later this week "I hope the talks and the

contacts we're establishing between the leaders of our defence industries and the eaders of the defence industries here will lead to... contracts and the exchange of information on a large scale," he told reporters travelling with him.

Shanghai, a centre of China's aerospace and electronics sector, is the base for the production of rockets used in the nation's space pro-

There are complicated they have a very large army cial said.

Mr Mordechai will meet Chi Haotian, defence minister, tomorrow and might hold talks with Jiang Zemin. China's president, before he

departs on Friday. Israel started secretly seiling arms to China at least 12 years before the two countries established diplomatic relations in 1992. Analysts say Israel made billions of dollars from the deals during the 1980s, mainly on tank and aircraft upgrades. But according to one security official, sales have dropped since 1993 to less than \$50m

Both countries refuse to disclose details of their arms

An official in the minister's delegation said Israel would next month restation a defence ministry representative in Beijing in an attempt to lift sales. "We waited to see how reforms in China will affect the military industries. We hope the reforms will give a push to economic problems here but, our defence sales but there along with the problems, are no guarantees," the offiour defence sales but there

Record container trade hides tumbling US sales to Asia

West coast ports are at their busiest in almost 20 years, but vessels are leaving them half empty, writes Christopher Parkes

ecords were set at the almost 40 per cent last more than 2,000 to cope with Port of Long Beach last month as almost 200,000 month. containers were off-loaded at the west coast's leading trade centre, and 180,000 were shipped out.

Arrivals, 17 per cent more than in July last year, were 7 per cent higher than the previous peak achieved in transport. September. But of the 20ft steel boxes returning, mainly to Asia, more than half were empty.

Numbering an unprecedented 99,000 containers, 102 per cent more than a year earlier, they represented an echoing testament to tumbling demand for US goods in a region squeezed by devaluation and recession.

Long Beach and its neighbour, the Port of Los Angeles, handle about \$120bn-worth of goods a year, and account for a quarter of US scaborne trade.

Partly in response to a mounting shortage of containers in Asia, and partly because there is no room to store any more empties, shippers have swallowed the costs of sending half-empty vessels back across the Pacific, says Al Fierstine, business development director at the Port of Los Angeles. The number of empty containers shipped out of Los Angeles rose

The recent imports surge, led by back-to-school paraphernalia, is due to be followed by holiday season goods and gifts. With new peaks expected, neither exporters nor ship owners want to be left short of

The west coast's main ports are already at their busiest in almost 20 years. In the 12 months to the end of May, according to the Pacific Marltime Association, the number of hours worked by the region's longshoremen was the highest since 1980. Long Beach alone has increased its pool of casual docker workers from a few

cars to carry the goods Encouraged by US retailers, who have told the Long Beach authorities they expect to continue increashundred a year ago, adding

the flood which has seen deal with the downturn. ing Asian imports beyond imports almost double since First-quarter data from Long Beach, for example, the end of the year, the port March. But US exporters -

year's throughput of 3.5m 20-

foot equivalent units (TEUs).

transport, Los Angeles, says

Mr Fierstine is coping with

Helped by improved rail

have so far dipped only restaurants and stores of about 5 per cent. Although severe, the Los Angeles' Koreatown, the city-centre focus of the decline in Korean tourism is not expected to have a largest south Korean community in the US, offers marked effect on the industry's revenues since further evidence of the impact of the Asian crisis on most visitors stay with family

The relatively modest dip According to LA tourism officials, numbers of Korean in Japanese arrivals is more characteristic of Asian visitors are 60 per cent travellers' reaction to the down on last year, although trips by Japanese nationals crisis at home. Carol

Convention and Visitors Board says the US is still a relatively cheap destination compared with Europe, and travel has become an important part of many Japanese people's lives and friends rather than in hich they will not readily

> And while they are spending less and steering away from Rodeo Drive and other more expensive shopping centres, they

Los Angeles feels effects of Asia crisis as visitor numbers decline continue to arrive. The New Otani, the leading upmarket Japanese hotel in the centre of LA, which typically fills 55 per cent of its rooms with visitors from Japan, says lower airfares have helped prevent any fall in the numbers of package tourists

and individual leisure

southern California - seem

However, the number of business guests is almost 8 per cent below last year's

is confident of topping last notably machinery, raw which pre-date the recent materials and food suppliers, which account for most of Japan, show the value of car the dollar value leaving exports fell 18 per cent, and shipments of aircraft parts to be finding it harder to were down 23 per cent.

In the same period cotton the top 10 export items at both Long Beach and Los Angeles - were almost 30 per cent lower, while Los Angeles' bunkers reported a drop of almost a third in sales of coal.

Taking his cue from regional economists, Mr Fierstine expects these "ups and downs" to continue for another 18 months or two years, by when southern California's main seaports expect to be well on the way to more amenable records. such as their target of doubling the value of the trade through their facilities to \$250bn a year by 2010.

Four eye Venezuela aluminium plant

By Raymond Collitt in Caracas

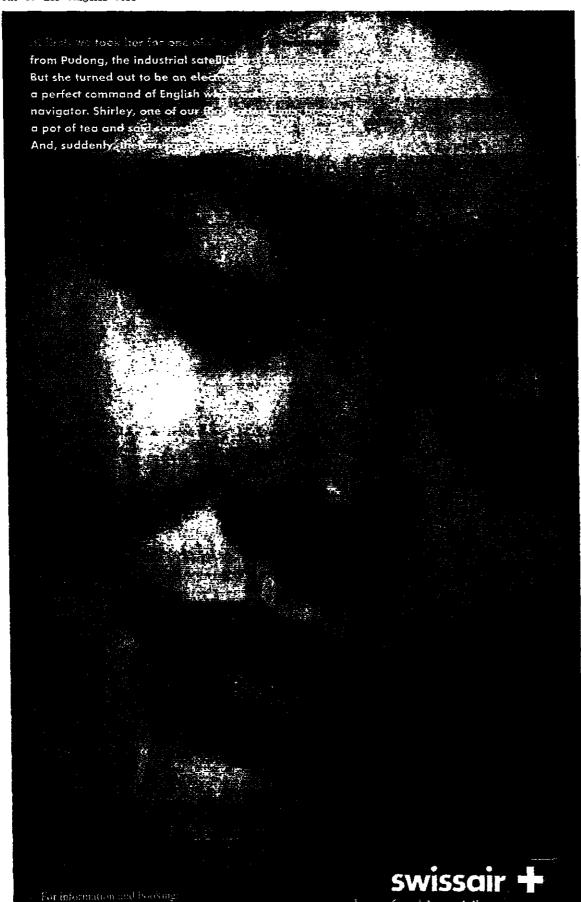
Venezuela's privatisation agency, FIV, has announced that four groups of investors are interested in bidding for the state aluminium complex on September 7. It will he the third attempt to sell the 630,000 tonnes a year complex, one of the world's offer. largest.

Among the groups that have registered to qualify are UK's Billiton, Kaiser Aluminum of the US, and Venezuela's Sural: Pechinev of France; and Industria Guayanesa del Aluminio, led by the company's own work-

The base price of \$1.55bn for a 70 per cent stake, as well as other contractual terms, will remain unchanged from the previplex, on July 23, when a consorthum made up of Billiton. Kaiser and Sural failed at the last minute to present an

To prevent another surprise withdrawal, the government will require a \$120m deposit by Thursday.

The sale could boost confidence in the Venezuelan economy, as political and economic uncertainty has led to an increase in capital



CONTRACTS & TENDERS

INFORMATION AND DOCUMENT MANAGEMENT SYSTEM

EXPRESSION OF INTEREST(EOI)

The World Intellectual Property Organization (WIPO) is an intergovernmental organization with headquarters in Geneva, Switzerland. It is one of the 16 Specialised Agencies of the United Nations System of Organizations. WIPO is responsible for the promotion of the protection of intellectual property throughout the world, including the administration of the Patent Cooperation Treaty (PCT) System. The PCT regulates the filing and processing of international applications for the protection of inventions where such protection is sought in several countries. Since the begining of its operation in 1978, the office of the PCT has received, processed and published more than 350,000 international patent applications, of which over 54,000 were filed in 1997.

During the 4th quarter of 1998, WIPO will issue a Request For Proposal (RFP) for a major Automation Support System for the office of the PCT to pre-qualified Systems Integrators. This new system will enable the migration from a paper-based environment to an electronic environment for the filing, processing and publishing of international applications under the PCT. The objective is to implement the system within a 3-year period, while maintaining daily operations.

Due to the broad scope of the project, the volumes involved and the technical complexity of the environment, WIPO intends to select a Systems Integrator who has demonstratable capability to assume overall responsibility for implementing this important system. For the first step of the selection process WIPO has prepared an EOI (Expression of Interest) package that provides a brief description of the project, the pre-qualification criteria for potential partners, and response requirements. Responses to the EOI will allow WIPO to pre-qualify potential Systems Integrators.

The EOI package is available from the WIPO Web site at the following address:

http://www.wipo.int/eng/pct/projects/eoi/index.htm

Expressions of interest concerning the PCT Automation Support System project should be received by WIPO not later than September 30th, 1998.

LEGAL NOTICES

Notice of Bankruptcy of Lloyds Name nt 7, 1998, Ionoph M. Michaela, a farmer member of Lloyds Syndica 0037, 0112, 0122, 0126, 0190, 0203, 0204, 0206, 0207, 0209, 0210, 021 88, 0293, 0316, 0390, 0362, 0384, 0412, 0428, 0488, 0546, 0555, 060 n attorney. You may obtain add'i information from Debtor's attorney, Whitman H risky, 70 W. Madison St., She 2315, Chicago, IL, 60602 (hel. 312-855-4418). Th

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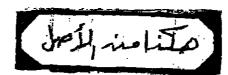


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PUBLIC DEBT SCHEME OPPOSITION TO BAD LOANS CONVERSION

Mexicans oppose bank rescue plan

By Lucy Conger in Mexico City

Mexico's bank rescue programme faces strengthened opposition when Congress opens today, after a nationwide survey found that people were overwhelmingly against it.

Some 2m people voted in a "referendum" organised by the opposition Democratic Revolution party. Preliminary results showed 94 per cent were against the government proposal to convert some \$65bn in bad bank loans into public debt and open Mexico's largest banks to unlimited foreign partici-

"The mandate is clear and unquestionable," said PRD president Andrés Manuel López Obrador.

The vote rejected the public debt scheme and endorsed PRD proposals to audit large corporate loans which make up about half the bad debt, provide aid to small debtors and maintain caps on foreign investment

Bankers' Association president, said the survey was rejection of the government's plan.

Nonetheless, the survey President Ernesto Zedillo. the opening session of Congress at a time of increasing economic uncertainty.

The two leading opposition forces, PRD and the National Action party, demand that banks shoulder a greater burden of the bad loan portfolio assumed by the govern-

rescue scheme, known by its proa, is the first order of business for the pluralistic lower house, or Chamber of Deputies, where the initiative has been mired since

The government is keen to secure passage of Fobaproa - part of a broader package

ministry official, and Carlos would bolster central bank Gómez y Gómez, Mexican autonomy and strengthen banking supervision - lest it become entangled with next designed to evoke only a year's federal budget, which Mr Zedillo must present on November 15.

The survey tapped widewill be waved in front of spread discontent with economic hardships that linger who delivers his annual after the 1994 peso crash and state of the union address to a public perception of government-business collus

> "At heart, Mexicans are showing how annoyed they are with the economic system of the country," said Gerardo Priego Tapia, 33, an economic consultant and board member of the Mexican Businessman's Confederation known as Coparmex. With the presidential elec-

Spanish acronymn of Fobation of 2000 looming, the opposition parties do not want to become identified liabilities that will increase the country's debt service by an estimated 4.3 per cent of gross domestic product over the next two years, and have the effect of reducing spendof financial reforms that ing on social services.



Weasel words on diesel

exhaust soot clear the air

A decision on smoking trucks follows 10 years of wrangling between industry, environmentalists and politicians

heaviest and least tractable smokers are numbered.

Following a last-gasp declaration that diesel exhaust soot is a bad thing, the countdown for thousands of rattletrap trucks and clunkers started last week at the conclusion of almost 10 years of study and wrangling between the state's air police, politicians, environmentalists and the motor, transport and oil

The huff-and-puff marathon ended with the publication by the California Air Resources Board of a form of weasel words to the effect that "particulate matter from diesel fuel exhaust, but not whole diesel exhaust" is a toxic air contaminant.

Apart from leaving one of the least productive talk-shops known to man lost for words, the end of the debate means the air board may now unleash its sniffer dogs to track down and bite the stinkers. The state will also retain its reputation for being at least one jump sheed of the feds when it comes to formulating atmospheric

The Environmental Protection Agency is only weeks away from lasuing its own findings on the toxicity of diesei fumes, and since both Bill Clinton and Al Gore have already espoused the cause of class-burn diesel as a fuel of the future, no-one expects the blanket condemnation so reluctarity sbandoned last week by zealots in the Golden State.

Now the deed is done, and everyone is cooing over the "compromise". But the villeer ni noituiceer represents another industry drubbing for Carb, and a rare - if fudgy - admission from the amog cops that some of the evidence of toxicity on which the debate was based was dodgy to

Start with. There was also a formal tcknowledgement that industry had done much to clean up its products, and a redundant reassurance from John Dunlap, air board

Christopher Parkes

chairman, that banning diesel angines was never an option. Detroit, which notched up its last success when it belatedly convinced Carb that its original timetable for the mandatory introduction of electric cars was out of scientific advisers step with current technology is now relieved of the threat to its business implicit in the

original attempt to blacken the name of diesel. Modern transport fleet operators also have little to fear. Because Sacramento's regulators have no jurisdiction over them, there was never in any case any cause for alarm amond out-of-state contractors which account for more than half the truck traffic on

Californian roads - and are most easily identified by the btack plumes in their wadons' wake. That leaves Carb with few options for action other than the pursuit of small-time

truckers with out-of-date Commonly confined to short-haul drudgery and schlepping between the docks and inland distribution centres, they are hard pressed to make a living, let alone shell out for a new

Freightliner. But since Carb first has to set up a new committee to find the best ways of further advancing clean-burn technologies while clearing the streets of old smokers, it will be some time before their tailpipes puff their last.

If the upshot of the great

diesel controversy was enother blow for the dirigistes and a victory of sorts for commonsense, the atmosphere last week was still soured by the whilf of brimstone and burning ears. The transport and motor

industries were in no mood to let Carb off lightly. Even as the climbdown approached, the Engine Manufacturers' Association was banging on scomfully about the inadequacy of the scientific evidence garnered by the air board.

Letter from Los Angeles

It took particular glee in poo-poohing the board's reliance on a 10-year-old study of the effects on the health of railroad workers exposed to locomotive diesel fumes in the 1950s and 1960s. This was one of several from which its extrapolated the possible

cancer risk to the general public from diesel exhaust. On the day the deal was announced, Joel Anderson, a senior Californian Trucking Association official, could barety contain his derision. The state had fallen "into line" with what "the majority of the scientific community is already saying - and what we have been saying for the

last nine years". Wouldn't it be interesting, he asked, to see what "nationally known" scientists thought when they produced their EPA report on the

same issue? But perhaps more disheartening was that even while the negotiators sputtered, the debate being outstripped by technological advances mandated and voluntary, in the service of international market demand for clean rehicles and fuels.

California introduced clean-burn diesei fuei in 1993 (it is still the only state where it is sold) and the result of its use in modern, clean-burn engines has been a 90 per cent reduction in particulate emissions and a cut of 70 per cent in NOx output compared with 10 years ago.

But the air board is probably right to believe that continuous prodding - at the risk of some rough treatment in return - is necessary to keep industry moving forward.

As long as no-one makes any attempt to convince everyday drivers that they do not neatly need six-litre 4x4s or industrial-weight pick-ups to do the shopping. Detroit will remain under pressure to maintain the breathability of the petrochemical smokescreen that passes for air in these

Panama's voters rebuff president

By denying him the right to have a second consecutive term in office they have gone against a recent trend in Latin America

delivered a strunning rejection of President Ernesto Pérez Bailadares by denying him the right to stand for a second consecutive term in office.

A referendum on Sunday threw out proposed changes to the constitution that would have meant the president could run again in elections next May. He will now have to wait until 2009 if be wants to stand again.

The vote - by a larger than expected margin of almost two to one – heralds an uncertain eight months before the presidential elecwill have a new leader as it goes into the final stages of the historic handover of the

Panama Canal by the US. due at the end of 1999. "I don't expect any prob-Panama's voters have lems at the canal in the immediate future, but there could be changes," said one shipping agent. The decision reverses the

trend in Latin America in recent years of acomiescine to constitutional changes that permit re-election. Since 1994 Argentina, Peru and Brazil have all ended their previous prohibitions on a sitting president standing for office again, although none held a popular referendum to approve the changes.

Ricardo Arias Calderón. president of the Christian Democrat International movement and former vice-president of Panama, has criticised re-election bids by Latin American leaders. "I think we have helped to



put a stop to the development of re-election philosophy and politics in Latin America. This has been marked by the return of the uniform, but in the garb of

shown that it can be that could entrench a presi stopped." he said. Last week President years since the regime of Alberto Fuilmori of Peru had his hand strengthened if he decides to run for a third term in office, when the Congress defeated a call for a national referendum on whether to allow another

presidential bid. Re-election

has also been introduced in

Brazil, where President

Fernando Cardoso is favour-

ite this October.

In common with other leaders, Mr Pérez Balladares had based his bid for another term on the need to ensure continuation of his economic reforms. But opposition to many of those reforms appears to be one of the main reasons for the poll result, with criticism of lack of support for the poor and sales of state industries. Opposition leaders said

Voters also felt Panama

intention to stand. Panamanians had voted for nore "national" nolices

dent in power. It is only nine military dictator Manuel Noriega was overthrown in a

US invasion. Mr Pérez Balladares accepted defeat in a television address, saying: "It is always satisfying to bear the voice of the people - and we have heard it very clearly. We accept it humbly and with great pleasure." He said

Panama's democracy had been fortified by the result. Potential PRD candidates will now throw their hats into the ring to try to secure the party's presidential nomination in primaries on October 25. One member, Alfredo Oranges, an opponent of the president, has confirmed his

As for the opposition, the president's losing gamble has for the moment strengthened its hand, but is still not assured of winning

MICROSOFT TRIAL JUSTICE DEPARTMENT DUE TO FILE DOCUMENTS IN FEDERAL COURT

Government sets out to bolster case

in San Francisco

The Justice Department was yesterday set to attempt to buttress its antitrust case against Microsoft in docunents due to be filed in federal court in Washington late in the day.

The government filing is the penultimate action before the trial, due to start on September 28, in which Microsoft will face charges that it abused its dominant position in the market for

competition in related segments of the software mar-

In particular, the govern-

ment case focuses on Microsoft's moves in the internet browser software arena and its alleged anti-competitive tactics toward Netscape Communications. In what the government charges was a deliberate attempt to limit competition, Microsoft "integrated" an internet browser into Windows, the ubiquitous PC operating system. In

was provided free of charge. This undercut Netscape's efforts to sell its competing

It July Microsoft claimed the antitrust charges were "completely groundless". The company claimed it had laid plans to include browser software in Windows even before Netscape was

In a potentially serious setback for the government, an appeals court ruled in June that Microsoft's browser was an integral part of Windows, and that by

integrating the software Microsoft provided benefits

to consumers. Last week Bill Gates, Microsoft chairman, testified under oath before government lawyers for a total of 17 hours. Mr Gates is expected to be recalled for further pre-trial testimony later this

Microsoft, meanwhile, has been gathering material to use in its defence. Netscape acknowledged yesterday that it had received a subpoena demanding internal docu-

records of internal electronic forums. Microsoft could use to try to discredit Netscape management and its prodsoft plans to argue that Netscape itself was responsible for a decline in its browser

market share. Microsoft, meanwhile. plans to press ahead with a request that the federal court dismiss the government's lawsuit. A hearing on the "motion for summary

Let's talk tirst name basis.

ON 1 SEPTEMBER, ALCATEL ALSTHOM BECOMES ALCATEL

On 18 June 1998, Alcatel Alsthom's shareholders decided that on 1 September, the group would be renamed Alcatel.

> The decision reflects Alcatel's focus on telecommunications and related cables and components activities. Today, Alcatel is helping people to communicate

more easily, more efficiently and more quickly. So it is clearly time for you to call us by our first name.

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NORTHERN IRELAND NEW MEASURES TO BE PUT TO EMERGENCY SESSION OF UK PARLIAMENT DESPITE RESERVATIONS OF LABOUR MPS

Ministers set to toughen anti-terror laws

By Robert Peston in London and John Murray Brown in Dublin

The government toughening its legislative terday that Sinn Féin is attack on members of fringe about to make an important terrorist groups in Northern reservations on the left of

The bill containing the measures, which will be put through parliament in an emergency session tomorrow and Thursday. will include a clause allowing the authorities to seize

the world for its wealth

of parkland, its green

lungs placed strategically

sprawling, Steaming metrop-

But there is one tract of

green space - complete with

herbaceous borders, shady

glens, ornamental lake and

pink flamingoes - that is

unknown to all but a select

Buckingham Palace gar-

dens, in the heart of the cap-

ital's tourist belt, offer a glo-

rious escape from the hassle

of modern life - but only if

you are a member of the

This 15ha oasis, originally

laid out by King James I in

1609, is kept away from pry-

ing eyes and tour parties by

a wall 3m high topped with

spirals of barbed wire. The

only way to see it properly

(unless you are already a

royal) is to marry into the

family or devote yourself to

years of public service in the

hope that you are invited to

Alternatively, you could

right-hand side of an aircraft

approachine London's

Heathrow airport. It is possi-

to appreciate the sheer size mature trees.

a palace garden party.

Only the favoured few are able to enjoy Buckingham Palace gardens, located at the

heart of London, writes George Parker

ondon is famed across of this mother of all back

Hill.

across the centre of the same size as neighbouring

gardens.

victed of belonging to banned organisations.

There were also signs vesstatement about its relations Ireland, in spite of strong with the IRA, to coincide with a visit to Ulster on the Labour party about the Thursday by Bill Clinton, US president

Sinn Péin officials hinted this was under consideration, following the Omagh hombing two weeks ago that killed 28 people, although it was unlikely there would be a categoric assertion

To give an idea of its scale,

the gardens are roughly the

Green Park and only margin-

ally smaller than St James's

From the air, they form a

seamless part of the old

royal hunting estate -

including Hyde Park and

Kensington Gardens - which

still stretches from Westmin-

ster to the fringes of Notting

For most of the year the

only people to appreciate the

gardens are Queen Eliza-

beth, her immediate family

and Buckingham Palace

staff. It is a splendid sight.

The gardens, developed by

successive monarchs over a

period of almost 400 years.

were overhauled in 1703 by

the Duke of Buckingham.

It is a remarkably quiet

place, despite the fact that it ted to Buckingham Palace,

forms the centre of one of but their £9.50 (\$15.65) tour

the busiest traffic round- through the gaudy red and

The lawns sweep away include a viewing of the

and were further remodelled

abouts in central London.

try looking out of the from the grand terrace at the grounds. "They don't actu-

rear of Buckingham Palace

for what seems like an eter-

nity, dropping away to the

ble from this vantage point sunken lake and a stand of into a corner of the gardens

by George IV in 1820.

The cool, green oasis fit for a queen

those possessed by the authorities in their war with drug barons. Similar provisions are being introduced in

the Irish lead. The government is making a minor concession to critics by publishing the legislation in draft form 12 hours earlier than expected.

Tony Blair, the UK prime

minister, for failing to follow

The new property seizure spokesman, said he would powers will be modelled on not be deterred from tabling an amendment to the bill which would contain a

string of criticisms. Mr McNamara wili allege the Irish Republic, where that the legislation is in there had been criticism of breach of the European Convention on Human Rights by denying suspects the right to silence and also that it will increase the likelihood of miscarriages of justice.

Meanwhile Mo Mowlam. the Northern Ireland secretary, stepped up pressure on the IRA to hand over weapon ceasefire, all groups weapons," she said.

David Trimble, Northern freland's first minister and leader of the Ulster Unionist party, said he wanted a clear statement from Sinn Fein of its intentions. "It is simply not good enough that the republican movement should refuse to say that their war is over." he said.

Ms Mowlam and Mr Trim-

assets of individuals con- that the "war is over". mer Northern Ireland ons. "I want to see all groups the fringe group which has admitted responsibility for beginning to disband their the Omagh bombing, did not go far enough.

Mr Blair defended the legislation in a letter to Labour MPs. He said the domestic targetted against the small group of extremists who refuse to accept a peaceful way forward".

However, Sinn Féin said some changes were repressive and inimical to the agreement between North-

ble felt yesterday's IRA spirit of the Good Friday calling for disbandment of the Real IRA, ern Ireland's parties. Union to fight 'remodelling'

of Labour party

By Robert Peston, Political Editor

Amalgamated Engineering and Electrical Union plans to spend up to film (\$1.65m) to stem the takeover of the Labour party by the professional middle classes who support Tony Blair, the prime minister.

The AEEU has established as its top political priority the support to "working-class" candidates for safe seats in the House of Commons and the new Scottish

It is the first substantial attempt to challenge the remodelling of Labour by Mr Blair and Peter Mandelson. the trade and industry secretary, as the natural voice of middle England".

"The Westminster parlianent has become dominated by the professional middle classes," said Ken Jackson, the union's general secretary. "Parliament should work in the interests of everyone, so electricians, engineers, nurses and manual workers all have a part to play."

"Gloves are optional, but His campaign may embartrousers should NOT be rass the prime minister, who was educated at a Scottish worn," says the instruction.

fee-paying school and Oxford University and whose recent government reshuffle saw preferment for people such as Mr Mandelson who has cultivated a middle-class. technocratic personal style. An analysis of Labour's

418 serving MPs shows only 13 per cent have a manuallabour background - the lowest proportion in its history - while at the turn of the century almost all its MPs came from a working-class background.

According to Aberdeen university academic, Byron Criddle, the biggest proportion of Labour MPs, 45 per cent, come from the professions, with business people making up a further 9 per cent.

The AEEU feels aggrieved at what it perceives as a "chattering class" takeover of the party because for much of the 1980s it fought a campaign to staunch Labour's shift to the left. The union is already

spending money on training working-class candidates for the Scottish parliament in how to perform in front of television cameras. It will also subsidise glossy electoral literature

NEWS DIGEST

AIRPORTS

Airline workers oppose sell-off of landing slots

Six trade unions representing 80,000 airline workers in the UK launch a campaign today against the proposed self-off of airport take-off and landing slots. They will argue that if the government's policy is changed to allow this it will lead to a threefold rise in airport charges, a 10 per cent increase in air fares, a cut in airline choice for the customer, the collapse of smaller airlines and the monopolisation of London's Heathrow and Gatwick airports by larger, more profitable airlines.

The union action is in reaction to a proposal by the director-general of fair trading who says British Alaways should be allowed to sell the 267 slots it has been told to give up at Heathrow and Gatwick by the European Commission as a condition for its proposed alliance with Amer ican Airfines.

The unions fear such sell-offs would become the norm at Britain's congested airports. "Other European Union governments have laughed slot-trading out of court. Airlines don't own the slots they use. They were allocated them," said George Ryde, TGWU transport union officer and chairman of the joint union aviation forum. Robert Taylor, London

COMPANY OWNERSHIP

Overseas groups lift stakes

Overseas companies have significantly increased their stakes in British business, according to figures published yesterday. Dun & Bradstreet, the business information company, said the number of companies in the UK owned by overseas groups rose 4 per cent from 22,407 last year to 23,300 this year.

Almost 33 per cent of the businesses were offshoots of US companies while Holland was the largest European

There are now 2,282 Dutch subsidiaries in Britain. against 2,275 from Germany and 2,084 from France. Japan was in fifth place, followed by Switzerland and the

CHARITIES

Irish Republic.

Legacy income rises 19%

Charities' income from legacies rose 19 per cent to almost £500m (\$825m) in 1997, according to the Barclays/NGO Finance Charity 100 Index, which charts the income of the top 100 charities.

Charities benefited from the recovery in house prices and strong stock market performances last year, as well as more intensive campaigns to persuade people to leave money to charity in their wills.

The campaigns were prompted by a projection from the Henley Centre two years ago that legacy income was set to fall sharply between 1996 and 2001 as older people spent more on care. The number of deaths is also set to decline as the relatively small generation born during the first world war ages.

Heather Lamont, technical secretary for the index, said a higher proportion of people were now making wills, but wer were including charitable gifts in them. Nicholas Timmins, London

BUSINESSES FOR SALE

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MORE ACCESSIBLE I SUPPOSE ...

the present queen, cleared

out much of the dense,

unfashionable Victorian

shrubbery, planting a collec-

tion of decorative flowering

trees and shrubs instead.

Queen Elizabeth, who was

given a small flock of flamin-

goes as a present in 1959.

added her own touch: a

sweeping curved avenue of

Indian horse-chestnut trees.

gold interior does not

ally see the gardens," a

Royal spokesman said. In

fact the only reason they go

at all, is because that is the

Visitors are today admit-

King George VI, father of location of the palace gift

The only way to guarantee

a full tour of the 150m herba-

ceous border and the other

verdant attractions is to get

yourself on the guest list for

one of the Queen's four sum-

mer garden parties. About

10,000 people are invited to

each of these not-exactly-

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coming from areas such as

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The Communications Commission of the Isle of Man Government invites applications for a licence to provide a sound deasting service from a high power long wave transmitting station on the Isle of Man. The frequency of 279 kHz has bee assigned for use from the Island at a daytime power of 500 kW, but there is a nightime restriction to protect transmissions from Belaurus and potentially from Tunisia.

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It will be the responsibility of the successful applicant to undertake

An Application Document and Guidance Notes are available from The Director

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A non-refundable application fee of £9,000 is payable with each application which must be received at the Commission's offices by 31 October 1998.

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BUSINESS SERVICES



The trend is clear to see: In today's global competition, the importance of information and communication is growing at breathtaking speed. What's wanted are business solutions that will assure long-term gains in the efficiency and success of business processes.

The marriage of information and communication - the way of the future - is being sparked by a company that enjoys a leading position in both of these growth markets: Siemens is the largest European-based vendor of information technology (IT) and the . world leader in telecommunications. As a service provider, Siemens Business Services is able to bundle these strengths and transform them into onestop shopping for innovative. customer-driven solutions and business services - from consulting, planning and design to implementation and deployment right through to operation of even the most complex systems. In all industries. Around the globe.

Siemens to showcase **EXPO 2000 as** a multimedia mega-event. Hanover: Texts, photos and videos for 40 million visitors and Net surfers throughout the world.

On June 1, 2000, the 21st century's first world's fair will open its gates. But long before then, EXPO fans around the globe will be able to check out this supershow: On the Internet. And the 40 million fairgoers who are expected to visit Hanover by October 31, 2000. will benefit from an unparalleled information infrastructure planned, designed, deployed and operated by Siemens as thegeneral contractor.

The heart of this ambitious project consists of a multimedia information and guidance system: At 500 PCs and an equal number of info kiosks, visitors -

an average of 260,000 per day will be able to find out everything they want to know about the theme park, exhibits and events. 200 km of fiber-optic cable will assure a smooth flow of data - traveling at the equivalent of 50,000 printed pages per

An accreditation system developed by Siemens will provide the up to 100,000 VIPs, media representatives, suppliers and staff with electronically controlled access to the EXPO site. And since early 1998, journalists have been able to access a database containing up-to-the-minute information about the EXPO.

In the words of Dr. Reinhard Volk, Chief Executive Officer of the EXPO 2000 Hannover GmbH: "Without leading-edge information technology, a communications event like EXPO 2000 would be totally inconceivable. I'm confident we're in good hands with Siemens as a worldclass partner."



12 million passengers, 750,000 tons of freight, one system. Shanghai: Siemens Business Services plays key role at Shanghai's Pudong International Airport.

rake off with cutting-edge technology: It's already clear that Shanghai's Pudong Airport will easily be able to keep pace with airports like Changyi of Singapore or Narita of Tokyo. The contract for what is by far the largest IT project in airport history was awarded to Siemens Business Services. Together with hardware and software from Siemens Business Services, the high-performance airport management system - TakeOff Vision will offer real-time access to all critical information, as well as support for flight planning, ground operations planning, resource allocation, statistics and billing.

Everything is integrated, from all tems can be linked to the opera- with realization of Shanghai's major subsystems right to standtive modules. The four-phase, step-by-step deard business applications. At the heart of this airport manis designed to mesh perfectly agement system is a client-server concept on UNIX and NT serv-

ers. The central database runs

on UNIX servers. Additional sys-

roadmap for its future IT development. Ready for takeoff: 1999. ployment of the airport IT system





In the future, SAP R/3 running on a powerful client-server architecture that includes intranet and Internet links will support the entire budgetary cycle, from budget planning and adoption to purchasing, to billing and payment.

It's a project of impressive dimensions: Because it affects some 200 government offices with 5,000 users and over one million accounts. And it's also a highly promising approach: Integrated workflow components will simplify modern business process reengineering and lead to significant gains in efficiency.

Business Services World News

IT ideas are turning SOS Children's Villages into a global village.

Innsbruck: An intranet for SOS Children's Villages links 128 countries

Throughout the world, the "SOS Children's Village" non-governmental organization offers a positive outlook for children in need. And now, the organization's Children's Villages, youth facilities, schools and day care centers in 128 countries around the world are growing closer together. Thanks to an intranet newly designed and implemented.

The central intranet server at the organization's world headquarters in Innsbruck does what conventional media like phone, fax or mail simply can't accomplish: Fast, secure and cost-effective access to all important information - from internal data, facts and regulations right through to topics of general interest.

Most of the 371 SOS Children's Villages and over 1,000 further SOS facilities can already use this intranet to inform themselves about education in theory and practice or send their own messages to other intranet users. In addition, they can retrieve images and texts from a database to provide information to sponsors and advertise for donations.

Telephone customers every-

where expect their carrier to

handle the phone calls, faxes or

world as smoothly as local phone

calls. But they often don't realize

e-mails they send around the

how differently international

There were various reasons why SOS International opted for Siemens Business Services as its solutions partner: Comprehensive know-how, affordable

Telecom Know-how

goes East with Siemens

Business Services.

Bonn: International Network Management System in action.

implemented a perfect telecom

network management, monitor-

network operators in two Central

countries. Deutsche Telekom AG

is the contract partner and the

The individual network opera-

tors are using INMS to manage,

monitor and control their inter-

national telecom traffic, regard-

less of the technology in ques-

lead in the consortium.

ing an information system for

and eleven Eastern European

pricing and - last but not least collaboration with the experts from the Siemens' program and system development unit in



tion. This involves providing the

required communication links,

switching to alternative routes

blems. An accounting function

determines which resources have

been used and allows the opera-

ting costs to be appropriately

The participating carriers use

system to communicate with

INMS is a client-server solution with a central UNIX data server in Frankfurt that supports the UNIX workgroup servers in each of the 13 countries. Should this central server ever go down, a second server in Budapest automatically takes over and

seamlessly continues to

Version 1.1 of INMS has

iteration of the system,

which will offer the 13 net-

work operators even great-

er comfort. To keep them

state of the art in telecom

technology.

been in operation successfully since 1997. Siemens Business Services is presently working on the next

handle all tasks.

an integrated X.400 e-mail

one another.

and remedying complex pro-

So that seconds aren't lost when seconds count. St. Gallen: Integrated police system from Siemens Business Services ready to roll.

The St. Gallen Municipal Police Department can now be on the scene even faster in an emergency. Thanks to an electronic dispatch system.

When it decided to construct a new operations building, the Municipal Police Department also decided to build a state-ofthe-art information technology system. So Siemens Business Services installed the PELIX central dispatch system as the heart of an integrated system whose numerous interfaces and applications are up to every task from an integrated video management system for the city and the police department's own building right through to creating duty rosters.

A geographical information system assures that the police always know exactly where their resources are located and can coordinate them as fast as pos-

sible. The traffic guidance system from Siemens was integrated into the concept to afford fast responses in spite of traffic jams and accidents. Integration of the HICOM systems with tradeboards assures optimum workplace comfort. Also incorporated was a building automation system: Open doors or cell alarms are immediately signaled to the central

dispatch office. Under the project, computer terminals that feature cutting-edge workflow processing and an information system were also deployed for the police officers.

Afirst in Italy: Sm forelectronic sign



Over 1 million accounts under control.

Vienna. An innovative advance for Austrian budget and accounting activities. Leading-edge IT is gradually

replacing a proprietary software

*he Austrian federal administration is using the internationally renowned R/3 suite of business software from SAP to create the foundation for significantly streamlined administration processes in connection with budget and accounting activities. It's a decisive step into the future, and the Alpine Republic is counting on an experienced solutions partner to serve as the general contractor: Siemens **Business Services.**

system whose lifecycle has long since been exceeded: Functional extensions, if they were possible amount of time and effort.



Business Services World News

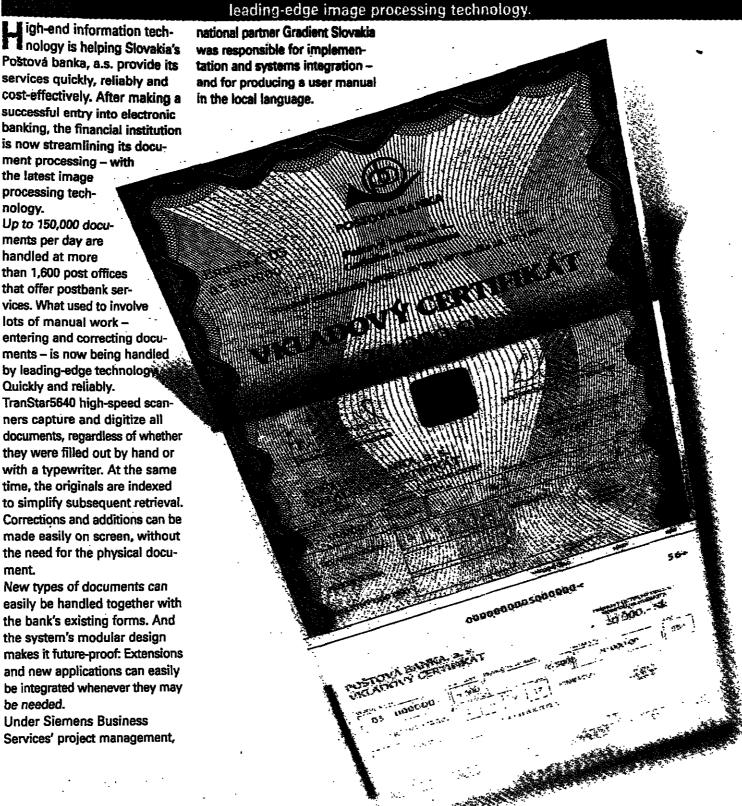
High-speed scanners read up to 150,000 documents a day.

Bratislava: Siemens Business Services equips Slovakian Postbank with

igh-end information technology is helping Slovakia's Poštová banka, a.s. provide its services quickly, reliably and cost-effectively. After making a successful entry into electronic banking, the financial institution is now streamlining its document processing - with the latest image processing technology. Up to 150,000 documents per day are handled at more than 1,600 post offices that offer postbank services. What used to involve lots of manual work entering and correcting documents - is now being handled by leading-edge technology Quickly and reliably. TranStar5640 high-speed scanners capture and digitize all documents, regardless of whether they were filled out by hand or with a typewriter. At the same time, the originals are indexed to simplify subsequent retrieval. Corrections and additions can be made easily on screen, without

New types of documents can easily be handled together with the bank's existing forms. And the system's modular design makes it future-proof: Extensions and new applications can easily be integrated whenever they may be needed.

Under Siemens Business Services' project management,

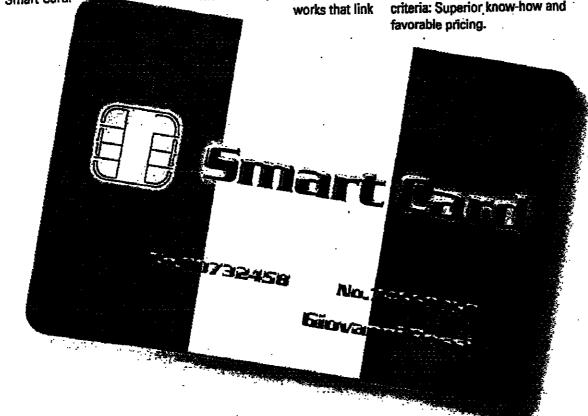


A first in Italy: Smart Cards for electronic signatures.

Rome: Treasury Ministry opts for innovative network.

* talv's Minister of the Treasury wants to see speed. So an innovative IT network from Siemens Business Services is speeding up payment transactions between the ministry and the regional administrations. And uncompromising security is part and parcel of the project: Access to the system is by means of an electronic signature - per Smart Card.

In deploying the project, the Treasury Ministry is playing a pioneering role in Italy's government and administration. The DM 20 million project is taking advantage of new legislation that for the first time allows the user to be identified by means of an electronic signature. Financial transactions are now being handled in a paperless mode - via powerful data netthe central ministry in Rome with 20 provinces. Smooth operation is assured by clustered PRIMERGY 560 servers in a high-availability configuration. Also integrated within the system are the 120 provincial administrations and their local area networks, as well as the National Bank of Italy. The decision to award the contract to Siemens Business Services was prompted by two key criteria: Superior know-how and



Update your career: Learn IT wherever you may be.

Munich: Here comes SKIN the Skill Improvement Network.

The situation is paradoxical: There's a huge demand for qualified IT specialists - but high unemployment. Reason enough for Siemens Business Services to join forces with other leading information technology and telecommunication players to launch an education initiative. The purpose of SKIN, the Skill Improvement Network, is to help as many people as possible enter new technology careers. This year alone, SKIN intends to train 500 participants as highly soughtafter Microsoft Certified System Engineers (MCSE), And it's anticipated that all of them will then find jobs.

This innovative concept comes from Siemens Business Services, Microsoft, Prokoda, DITEC and Deutsche Telekom: Most of the training is done online - i.e. students can learn anywhere and at anytime - using selfteaching media and the Internet.

Plus local training courses and exam prep sessions. So SKIN is also attractive to those who hold full-time jobs.

Microsoft is providing the training materials and the required software. Siemens Business Services, Prokoda and DITEC are conducting the technologybased qualification and training activities throughout Germany. With highly competent coaches either online or at the training site. Deutsche Telekom is making this online learning opportunity available via its "T-Mart Global Learning" service, with e-mail, news and chat functions - in other words, with options that allow students share experiences with other participants or form virtual study groups. SKIN enables training costs to be slashed by more than one half, it's a way to update personal careers and enhance the capabilities of the IT industry.





Direction des Journaux Officiels" is well equipped for the next millennium: Leadingedge information technology affords fast and accurate access to a staggering number of docu-

lation to parliamentary inquiries and government statements right through to technical reports. In the past, 15 databases running on various computer generations were used to administer

South Africa counts on

integration by

Siemens Business Services.

vice base in the coming years.

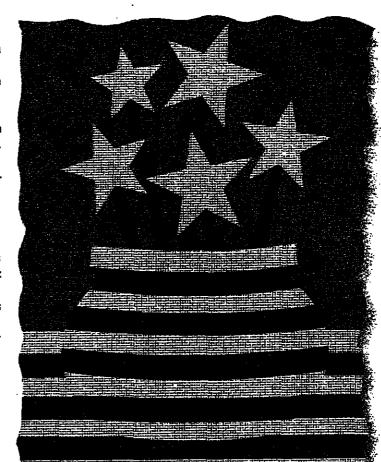
tion: four billion printed pages per year. But the heterogeneous cope with today's needs.

system was no longer able to The new solution, designed by Siemens Business Services at

the gargantuan flood of informa- the Belgian R&D center of Namur under the control of Siemens **Business Services France as** main contractor. It uses Reliant-Unix as the operating system and runs standard software as Oracle and Fulcrum. In addition to standardizing different data formats, a special kind of challenge also had to be mastered: There was to be no interruption in utilization of the existing data inventory and storage of new data during the migration to the new database.

> Government agencies can now access password-protected data within an intranet. In the future, the general public, too, will receive access to important documents and legislation over the Internet.

Jean Didier Roux, who heads the project at the Direction, already sees long-term prospects for the partnership with Siemens: "We have gathered important experience together. As soon as the project has been concluded, we'll also be able to support other government agencies in deploying new information technology."



Siemens Business Services for superior customer services

Hudson: JoAnn Stores, Inc. networks all of its 1,100 retail outlets nationwide.

YoAnn Stores, Inc. (formerly Fabri-Centers of America) is counting on the R/3 suite of business software from SAP to further enhance its customer service to rigorously optimize its business processes. And smooth implementation is being assured by a competent partner: Siemens **Business Services.**

JoAnn, whose roots date back to 1943, has clearly charted a successful course with its creative products for creative customers. With a workforce of over 17,000 people in 1,100 locations throughout the United States, this company is the country's largest

retailer of fabrics, handicrafts and home accessories.

A powerful IT infrastructure that networks its corporate headquarters in Hudson, Ohio, with JoAnn's locations in all 50 states is intended to assure this success over the long term. And R/3 will also eliminate other problems, so that JoAnn can now look forward to the millennium change without any apprehension.

In selecting Siemens Business Services, the company opted for a partner with numerous unique strengths: Extensive experience with R/3 retail solutions, effective implementation in a minimum of time and - last but not least a proven track record of solutions competence that stems from numerous R/3 projects through-





For further information, please contact:

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Big growth predicted for shopping by mail order

Home shopping is set to grow substantially, outperforming the growth of general retail sales over the next few years, according to a report published today. However, the growth will be driven by specialist mail order catalogues rather than electronic shopping, according to Verdict, a retail

research consultant The report says home shopping's share of all mail-order market has retail sales increased for spurred traditional mailthe first time in four years from 4.55 per cent in 1996 to 4.61 per cent last year. It predicts home shopping, with sales last year of market share of 5.8 per cent Book, are genuine direct catin 2002 because of a sharp

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specialist catalogues.

Traditional catalogues known as agency mail order - are big general catalogues that allow payments to be spread over time. The new, direct mail-order catalogues are small and focus on certain products, often at the upper end of the market. Some, such as Boden, sell designer labels. The entry of retailers,

including Marks and Spencer and Next, into the direct order companies, including Great Universal Stores and Littlewoods, to introduce niche catalogues. "New catalogues, such as 68.2bn (\$13.5bn), will gain a La Redoute, Select and The

alogues with none of the

agency terms of trade and are competitive with the high street," says Verdict. "They mostly target sections of the population outside the traditional agency market which Verdict believes will provide the stimulus for strong growth of the whole

home shopping sector."

Direct mail order was the

fastest-growing sector of the home-shopping market last year, growing 15.3 per cent to £1.7bn. Verdict believes the proliferation of new entrants will expand the market rather than cannibalise what already exists. "The calibre of the new entrants will bring it a new

image, removing any remaining stigma over mail order as a way of shopping, making it part of the main-

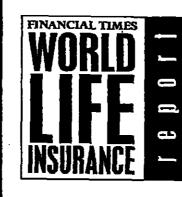
especially at the upper end of the socio-economic scale." says Verdict.

Clothes dominate the home-shopping market, accounting for 48 per cent of sales. However, the range of mail-order goods is wide and includes soft furnishings and

Although electronic shopping has strong growth prospects, it is still in its infancy and represents only a small proportion of the whole market. Electronic shopping sales doubled from £79m in 1996 to £135m last year but accounted for only 2 per cent of home shopping sales. Verdict forecasts it will reach 7 per cent of all consumer spending on goods by 2010 when the internet reaches



ng Hill carnival in west London yesterd iic, and this year attracted 2m visitors. Police said crime was markedly down on last year's figure. The carnival has evolved cession in 1964 into a huge multi-cultural arts festival.



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Companies have suffered from the absence of a universal coding system, finds John Willman

universal currency of modern distribution systems in the 25 years since their introduction. From the raw material supplier to the retailer, goods are marked with the ubiquitous striped rectangles to help each company in the supply chain keep track of stock, invoice customers, and monitor sales.

ment on the value of any particular item of this new currency. Identical harcodes can mean different things to different companies – and in some cases refer to

This has little immediate impact on the consumer, who is still likely to marvel at a technology which allows retailers to produce itemised bills, give discounts for special purchas run sophisticated loyalty schemes. But it creates confusion in the distribution chain, which costs millions of pounds each year to sort out.

And absence of agreement on what barcodes mean makes it harder to develop the efficient consumer response (ECR) approach that is increasingly seen as vital to competitive

ECR involves closer partnerships between companies in the supply chain to reduce waste in the chain and to eliminate unnecessary promotional spending. Manufacturers and retailers believe it could cut costs in the

reg

European supply chain by 26bn a year - but they need fast, accurate data to reap the full benefits. Without a common currency

to deal in, accurate and reliable data transfer and comparison particularly across international borders – is impossible," says John English, managing director of Udex, a company offering itself as the organisation to establish that common currency.

The difficulty arises because the 13-digit barcode contains very little information. The first two digits are for the country of issue and the next five contain the manufacturer's identity. Then come five digits which are the manufacturer's product number for the particular item, while the final figure is a check digit which allows computers to make sure the barcode is valid.

When any organisation in the supply chain reads a barcode, it ts the information it needs by looking up the 13-digit number in its own database. For a shop till, the database supplies a simple description to print on the bill, price, and any special billing

Descriptions given to barcode 5000174701678

- 50mheir care ehempoo Proton convigos spo/cond-1/3
- Pantane Mp 250ml + cond r/g

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information, such as a discount. Other parts of the organisation draw different information from the database. The buying departnt needs the name of the supplier for reordering, while the warehouse might want the size of the product, its packaging mate-rial and the quantity supplied in each case or pallet for storage

The marketing department needs information on the form of the product - with detergent, for ple, whether it is powder or liquid, concentrate or normal, biological or non-biological. Sales of special promotions such as buy-one-get-one-free offers are monitored carefully.

Each company stores in its database the information it thinks it needs about barcoded

arises: there is no consistency between companies' databases and the information stored on

The Pantene barcode example outlined left shows the result of this for a single item: the descriptions held by 11 UK retailers for a twin-pack of Procter & Gamble's Pantene shampoo and condisome lack details which would be of value to marketing departments, such as the type of hair for which the product is designed. Only two itemise both elements of the twin-pack, the quantities and the hair type.

Does this matter? The store which uses the first definition is probably happy, after all. Yet it is losing the opportunity to analyse its sales by missing out essential information. It will be unable to supplying several countries with

figure out whether twin-pack promotions are popular with its customers, for example, or what sort of hair type they have. If it has a loyalty card scheme, it will know less than it could about what

each customer buys. These inadequactes in its information may have a knock-on effect all along the supply chain if sales data are shared between manufacturers, wholesalers and retailers. And across the industry, comparable data are essential for the marketing information companies, such as ACNielsen, which produce the sectoral sales reports that all consumer companies need to run

The difficulty is increased by the growth in cross-border trading in Europe, with companies

Over the years, some large groups have allowed product item barcodes to be assigned to different products in different countries

Udex believes losses from these differing definitions of barcodes run into tens of millions of pounds a year – waste largely hidden from companies because the impact is spread across departments and countries.

His company's solution is to establish a database, independent of any retail or manufacturing group, to hold a unique description of each barcode with the information needed throughout the supply chain.

It will get the details direct from manufacturers and distribute them to subscribers via the internet. Udex will monitor the

comparable with other data and adapt the system to cope with information as markets evolve. The system is being tested in

the UK with Asda, the supermarket chain, backed by a £1m investment from 3i, the venture capital outfit. Three large soap powder manufacturers are involved: Procter & Gamble, Unilever's Lever Bros division, and McBride, the biggest supplier of own-label detergent. ACNielsen and Taylor Nelson Sofres, two

nies, are also involved Steve Hoban, Asda's laundry products buyer, is cautiously enthusiastic. "The Udex initiative offers the prospect of improved productivity, reduced costs, and improved service throughout the supply chain," he says.

MANAGEMENT JOB LOCALISATION

When expats should pack their bags

Chinese experience points up the penis foi multinationals that shed expatriate staff too fast, says James Harding

Replacing expatriates with local employees is one of the most hotly debated issues in the corridors and canteens of international companies operating in China. In public, the debate about "localisation" is a little more tepid. Multinationals often like to portray the process as an unalloyed good: good for the Chinese staff, whose morale is lifted by promotion or, at least, a sense of equal opportunity. Good for the company, which benefits from a

line, since sending expats home can generate huge cost savings. Duncan Garrood is general manager of Wall's ice cream, the subsidiary of the Anglo-Dutch group Unilever, in Shanghai. As Mr Garrood moves up the executive ladder, his job will be transferred to local management at the end of this year. The com-pany views this transition as a

needs and culture of the local

market, And good for the bottom

This is the right process, to have a Chinese business run by Chinese managers. There are people who say they agree with localisation - but not yet. We say it is a business advantage to have Chinese managers because they take decisions that are right for the Chinese market,"

"matter of pride", he says.

But, as Mr Garrood also suggests, and many multinational managers privately confirm. localisation is by no means a clear-cut issue.
The process of transferring

ent control from foreign to local staff touches on some of the most sensitive areas between people working in international companies in China. These include trust, transparency, racial discrimination and the huge differences in management experience, education, pay, opportunity and local market understanding. As C.K. Prahalad and Kenneth

Lieberthal observe in The End of Corporate Imperialism (Harvard Business Review, July-August 1998): "Leadership of a multinational's venture in an emerging market requires a complex blend of local sensitivity and global knowledge. Getting the balance right is critical but never easy."

Nor is it a challenge limited to China. Deciding when to hand over responsibility - and how multinationals in most of the world's emerging markets.

But in Asia in particular, many



multinationals are under pressure to localise as head office seeks to cut the costs of expensive ventures in underperforming

irv Beiman, a country manager of Hewitt Associates, an interna-tional consultancy that specialises in managing people in business, says; "People have become a lot more interested in localisation in the last year because of the 'Asian 'flu'. It is financially driven,"

The savings from sending an expatriate home can be substantial. According to a report by business consultancy Arthur Andersen, the remuneration for a foreign professional in China tends to be about \$200,000 to \$300,000 a year - a typical expatriate package for a middle manager with a family includes basic salary, cost of living adjustments (15-20 per cent), hardship allowances (15-20 per cent), tax equalisation, housing allowances, children's education allowances, regional rest and recreation, and home leave (once or twice a

A high-calibre local manager localised too soon. There are with the skills to replace an expatriate is likely to command a sal- and made mistakes. And if you much - can prove a problem for any of roughly \$36,000, plus pen- do not do it right, it will come sion, housing, education, and back and hite you. It is very diffiinsurance, which add \$23,000 to cult to recover from that... the costs, says Michele Lee, a because then you have race

business consulting manager at Arthur Andersen.

However, the promise of saving ardous, but moving too slowly on expetriate expenses can propel companies into a rushed programme of localisation that may prove more trouble than it is worth. Those companies that have localised in a hurry without sufficient training for the replacement Chinese managers, have found they can quickly lose financial discipline, quality con-trol, and corporate identity.

"Doing business the Chinese way is much less well-documented and can be dangerous. There is a serious risk when you give up financial control." says an expat manager at one multinational. He would rather not give his name, reflecting how awkward some foreigners find it to voice objections to the localisation process, since concerns about promotion of Chinese management can smack of "corporate

Once Chinese staff have been promoted to management, it can be difficult to reverse the process. even if the company feels it has companies that have localised

issues," says Mr Beiman. Localising too fast may be haz-

can also be problematic. Multinationals that drag their feet on localisation risk seeing their young, talented executives leave. Ms Lee says: "There are a numher of companies that keep on saying they want to localise ...

they keep up the propaganda, saying to the locals 'you have a future with us'. But year after year, there are more expats coming, and so the locals are not very motivated." Most multing tionals in China have acknowledged that expat-heavy management structures can prove demotivating for Chinese workcompanies have developed an adequate strategy for localisa-

Part of the problem is that many international businesses pay lip-service to localisation but ignore the issue in practice. For example, expat managers arriving in China are often told that part of their job is to train local when it comes to the foreign structure. manager's salary and career review, he or she is judged sim- costs, and you can end up with a ply on the success of the business more effective management,"

Localisation is a process that done well, which all too often it involves assessing the particular is not."

needs and strengths of local management. Mr Garrood says the highest positions in Unilever in China will be filled by Chinese citizens when they have the same kind of experience as the company's other international senior executives - years of management experience abroad.

Professors Prahalad and Lieberthal acknowledge that expatriates at multinationals play "multiple roles", transferring technology and management practices, transmitting the corporate culture, and acting as credible conveyors of information between the emerging market and head office.

On the other hand, expats have their own problems. "Cultural and language difficulties in countries like China and India typically limit expats' interaction with the locals as well as their effectiveness," they say.

So, while many people have reservations about the process, logic: localisation can cut costs and create a market-sensitive. executives to replace them. But morale-boosting management

"It is a way to save on expat says Mr Beiman. "That is, if it is TECHNOLOGY NEW MEDICAL VENTURES

A model heart equipped with all essentials

Victoria Griffith on a computer simulation that cuts research costs and improves information

Computer simulations is to distill the heart's mecha-help teach people every-thing from how to pilot an important information. aircraft to how to manage a company. Now Physiome Sciences, a new medical venture, has built a simulation of the human heart to forecast the effectiveness of new drugs. It can even predict the health of a heart decades into the

The company rents out time on its computer heart to medical

Last year Physiome, based in New Jersey, tested its first drug, a high blood pressure treatment developed by Switzerland-based Roche called Posicor. The treatment was having trouble meeting the high standards of the American Food and Drug Administration because of concerns that the product might cause arrhythmia irregular beating of the heart. Partly based on Physiome's data. Posicor passed the test and gained market clearance.

"The FDA's readiness to accept our data was extremely encourexecutive of Physiome. (The drug was later withdrawn from sale because of side-effects unrelated to the arrhythmia question.) Physiome says it is in talks

with eight pharmaceutical groups to play an early role in developing heart treatments. "Companies are looking to use our heart to eliminate poor drug candidates early on," says Mr

Physiome is also developing a product that can make predictions about the future health of an individual's heart by factoring into the model their age, weight, diet, exercise routine, and other information. "We see this as a tool for medical diagnosis and treatment as well as for drug development," Mr Scott explains.

However, sceptics have long charged that such computer simulations are useless. Not enough is known about the subtleties of nature to fully imitate it on a computer screen, they argue.

Denis Noble has been modelling heart cells for 30 years at Oxford University and has now joined forces with Physiome.

"We wouldn't even have the computer power to include everything we know about the heart in a computer simulation, and we don't know nearly enough," Dr

Noble admits. The point is not to build the perfect model, he says. Rather, it

"We don't have to be 100 per cent accurate to be useful," says Dr Noble. "The question is: does it save pharmaceutical companies money and does it provide information that would be difficult to get elsewhere? I think the answer is 'yes'."

Physiome uses a super-computer for full simulation, but much of the work can be done on a simple desk-top computer. Physiome's scientists hope their software will eventually become a common tool for anyone doing heart research.

"The way it works now is that researchers form an idea in their head about how molecules interact with each other, then conduct expensive experiments," says Dr Raimond Winslow, the Johns Hopkins University scientist responsible for scaling up Physiome's heart simulation into a three-dimensional model.

"The problem is, you can waste aging," says William Scott, chief a lot of time that way. The mechanisms that govern the heart are too complex to keep in your head. Intuition can lead you astray. So the heart model can be an important tool early on in the drug development

puter modelling because the muscle is controlled by mathematically measurable electronic

Computers would run for days 30 years ago to predict a heart cell's activity over a few milliseconds. That information can today be obtained on a desk-top.

The entire human body may one day be modelled on the computer. Physicme is expanding its reach to other organs,including the pancreas and the lungs.

And while Physiome has no competition yet in commercially available organ simulation, the company says it expects its monopoly to end soon. San-Francisco-based Entelos is building a model of the immune system, and Nevada-based NaviCyte is working on a simulation of the intestinal system.



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In full control of tragic Alexandrines

Alastair Macaulay talks to director Jonathan Kent as he prepares to launch a Racine season in the West End

For many people, the (who is, with Ian McDiarmid, this is triple audacity. tragedies of Racine (1639-99) one of the Almeida's two (Meanwhile in Islington, the are not only equal to those artistic directors) and star- home Almeida Theatre will of Sophocles and Shake-ring Diana Rigg - received a speare, they are also among the top most peaks of all this August. This week it classical art. Voltaire called starts an Almeida season of Racine's Phètire "the master- Racine in the West End's piece of the human mind". Albery Theatre. Then, at the Yet these plays are seldom end of October, Kent, Rigg, performed in English transand the rest of the Phèdre lation. How come? Because the sonority and precision of Racine's verse render him the least translatable poet since Horace. There are only a few hundred words in all his plays. Sometimes – amid the pressure chamber of his about Phèdre and verse, his French Alexandrines with their intense hexameters and rythming couplets - it feels that there are only a few dozen words; and it seems that both the characters and you are fenced in hy them

Therefore Britain rarely sees his plays in the theatre. where they belong. Even if you think that Shakespeare surpasses Racine - the matter has been intensely debated on both sides of the Channel for centuries now, and Stendhal in 1823 wrote an entire book, Racine and Shakespeare on the subject you should recognise that the shortage of Racine on British stages makes our

theatre the poorer. This September, however, this situation will change. Tomorrow Luc Bondy's production of Racine's most famous tragedy, Phèdre, opens at the Edinburgh Festival. Meanwhile the Almeida Theatre has commissioned a new translation of the same play from Ted preview season at Malvern team (which also includes Toby Stephens as Hippolytus, Barbara Jefford as Oen-

'The great thing Britanicus is that they are rattling good yarns, What happens? You want to know.

one, and Julian Glover as Theseus) launch a new production of Racine's Britannicus, in a translation by Robert David McDonald.

Which I love'

The Almeida - a theatrical space like no other, and uniquely actor-friendly - has launched a number of productions that have then taken off to West End (and sometimes Broadway) glory. The recent production of The Iceman Cometh, starring Kevin Spacey, is just the most recent example. But to propel a new production straight into the West End. and to choose Racine for the purpose, and to sustain an entire Racine season with a single team of British actors:

carry on with a series of other productions.) Kent, an articulate enthu-

stast for his theatre and its

repertory, recently spoke to

me about this. "The thing about the Almeida is that it's just such an exceptional space. It sort of skews plays ... take a play like Terence Rattigan's The Deep Blue Sea, which is so often patronised to. Now, when the 1993 Almeida production of that (with Penelope Wilton) went to the West End, it just retreated behind the Proscenium arch, became a conventional West End play, retreated to the time it had been written. Whereas, at the Almeida, it had been extraordinary. And, when I saw it in the West End, I thought "the play we should be doing here is Phèdre. The distance from the audience is important - so that the language can arc across the stage. And I think that the arc through which language can travel between actors and the audience, is what gives plays their emotional size, and heir spiritual size

Nobody in British theatre in the 1990s has done more than Kent to promote the French classical dramatists: Molière, Corneille, Racine. But he sees that, for the average English theatregoer, French classical drama is "an alien form. One has to make a mindshift, and help the audience make that mindshift too. The presiding genius of our culture is Shakespeare, who is a great democrat and humanist

as well."



writer. He deals in long metaphor and great arcs of imagery. Racine - partly because of the Alexandrines he employed - deals in shards of language. So that the effect is much more adamantine, much harder, and less yielding than Shakespeare. That's difficult to come to terms with if you're not used to it.

"What I'm fascinated by in doing these plays is a sense of the man who wrote them. The great Molière comedies show the same benign spirit that Shakespeare has: and I think Molière is absolutely on a level with Shakespeare. But that is not at all what you feel with Racine; with him, you feel a tortured spirit. And a terrible, terrible

difficulty and pain about life. statuesque, slightly arid same time, all at some sort. The plays are so complex - experience. Perhaps that's of extremity. They keep trythe stage becomes a sort of torture-chamber - and his views on sex are so strange. Sex is always a disease, and it always comes with a sense

sive, erotic - playwright. Yet

we tend not to think that.

We think of a static, rather

because of the glory of his language. But in fact he's highly theatrical. The great thing about Phèdre and Britonnicus is that they are - as With Racine, the stage becomes a trap. These people in these little landscapes keep trying to leave, but they keep

being drawn back. They only really leave the stage to die of pain. That's true of all his my father would say - rat- - is extraordinary. No scene plays. And desire has so tling good yarns. What hap is allowed to reach any sort pens next? You want to of conclusion. Always often a sense of guilt. "Somehow all of this know. Which I love. makes him the most astonishingly radical - aggres-

"In Racine's plays, the stage becomes a trap. These people in these little land-

another scene intrudes, and blazes its way across. So you, and the characters, are always left suspended. The scapes, all arriving on this play should be a sort of hel-

ing to leave, but they keep

being drawn back. They only

really leave the stage to die.

Racine's control of the form

- in the rhythms of the play

"Of course, you can never reproduce in English the effect of the Alexandrines. What you need, and what we've been lucky enough to have with Ted Hughes, is a response. This is Racine seen through the prism of Hughes's - I'd go so far as to say - genius. You don't want anything slavish, because translation isn't a plateglass window through which you see the play unalloyed. The personality of the translator has to be there. A translation is a dialogue between the time and place in which the play was written and the time and place in which it's being performed. And both sides of the conversation must have their voice That's what's great about the Hughes version: it's a dialogue between these two

How is Kent handling the classical style of these plays? "You have to honour the source material. That's what I mean about both sides of the conversation. I am doing Phèdre in 17th-century costumes, as contemporary to Racine. One could do it in Greek costumes: I'm sure you've seen those pictures of umpteen old French productions with embarrassing togas and things. Britannicus I'm doing as contemporary to us. What's wonderful about that play is that it's a sort of theatrical thriller.

"Energy is crucial. If I

have one particular failing. it's in sometimes making things too loud - because I want to release energy. Energy is quite often too contained. But when you think that Montfleury had a stroke and died on stage as Oreste in Racine's Andromaque... when you read about Racine's theatre, you find that speeches would be interrupted five or six times with bursts of applause. It was a boisterous rough theatre. and yet with this astonishing sophistication of language. That's the amazing

schizophrenia of these



Active and virile: Bernini's self-portrait

EXHIBITIONS SUMMER SHOWS IN EDINBURGH

Explorations of intrigue and love

William Packer enjoys Roman politics and Stuart tragedy in two shows linked by the 17th century

life of an III-fated Stuart princess. The tenuous link between the two is a long-lost portrait bust, commissioned from Bernini, the subject of the first exhibition, of the equally ill-fated Charles I, the brother of the subject of the other exhibition.

Lost in a fire in the Palace of Whitehall in 1698, we know of its existence by the triple portrait by Van Dyck - two profiles and fullface - which Henrietta Maria, Charles's queen, had sent to Rome for Bernini's benefit; and by a fragment of the face, only lately come to light, cast in plaster from the original and subsequently embellished with angel's wings to bonour the martyr king. It is a remarkable object, poignant in its immediacy for all its chips and scratches, and fresh,

so it seems, from the master's hand. Effigies & Ecstasies sets this and other commissions against the background of Bernini's Rome, with all its politickings, favouritisms and intrigues. With St Peter's and the Baroque city still taking shape, it all the major architectural and devo- reflective and passive in his monu-

This year the main summer shows tional projects. We are also shown mentality, though moderated by the nate lost for ever. The Prince of other a full and rich account of the baroque manner, and the most ten- and lace. der and intimate of inquiries. There

at two of Edinburgh's leading public Bernini himself, in images that take deftest personal touches. Give Ber- Orange gave them refuge at The institutions take their subject from us from the young prodigy of the nini his head, as it were, as with the Hague, where they kept their modest the 17th century. They could hardly 1620s to the ageing master 50 years endearing portrait of Thomas Baker, court. Frederick died at Mainz in the swanky young Suffolk squire. 1632, and Elizabeth wore mourning study of sculptural rivalries and self-portraits, are at once virtuoso and there is no limit to the extrava- for the rest of her life - though clerical natronage in Rome; the demonstrations in the grand gance of what he can do with curls apparently she habitually wore low

Elizabeth Stuart, the Winter is also a group of his paintings from Queen, is barely remembered today

Bernini's drawings are at once virtuoso demonstrations in the grand manner, and the most tender and intimate of enquiries

the 1620s, vigorous Caravaggesque except by students of the Thirty half-lengths of assorted saints, surprisingly free and direct in their

But the heart of the show lies with the portrait busts and, in a handful of the finest examples, the direct comparison to be made between Bernini and his contemporaries, particularly Alessandro Algardi. What comes out of it is an awareness not so much of superiority, but of the differences of character and temperament. Bernini, for all the clerical dignity of such sitters as Carlo dal Pozzo, Archbishop of Pisa, is nonetheless active and virile in the image shows us drawings and models for he projects. Algardi is the more

Years War. Yet she deserves better. for she left her mark. In 1612 James , her father, gave her, aged 16, to Frederick, the Elector Palatine, in an arranged marriage as a Protestant counter to the marriage of his son, Charles, to the Catholic Henrietta Maria. Although it proved a love match, their lives together were to be dogged by disaster and tragedy. Frederick, a pawn in the imperial and religious politics of the time, was persuaded to accept the throne of Bohemia. Defeated by the Catholic League at the Battle of the White Mountain in 1620, he and his young queen fled Prague, his capital, never

to return, both kingdom and palati-

necklines. The widowed Elizabeth returned

to England after the Civil War in Britain, in hope of recovering some of what she felt was owed her. She

died in 1662. Such is the touching story of the Winter Queen. And in her likenesses, from the ravishing 14-yearold princess, full length in her rich court dress, by Robert Peake; to the wistful young wife in exile, with her long loose hair and strings of pearls. by Mierevelt: to the handsome, dignified widow that Honthorst so often represented, she comes wonderfully

to life, with her beloved husband

and all the characters of her life and

times about her.

Effigies & Ecstasies — Roman Baroque Sculpture & Design in the Age of Ber-nini: The National Gallery of Scotland, The Mound, Edinburgh, until September 20; sponsored by Banca & Roma, and the Henry Moore Foundation. The Winter Queen - the Life of Elizabeth of Bohemia 1596-1662: The Scottish National Portrait Gallery, 1 Queen Street, Edin-burgh, until October 4; sponsored by Baiklie Gifford & Co.

INTERNATIONAL

Arts Guide

BILBAO

6 0

EXHIBITION Guggenheim Museum Bilbao Tel: 34-4-423 2799

www.guggenheim.org China - 5,000 Years: organised in collaboration with the Ministry of Culture of the People's Republic of China, comprising 500 works of art ranging from the Neolithic to the contemporary. Many of these objects have never before been seen outside China; to Sep 1

BIRMINGHAM

CONCERT Symphony Hall Tet 44-121-212 3333 Chiongo Symphony Orchestra: conducted by Daniel Barenboim in works by Strauss, Berg and Tichaikovsky; Sep 5

BRUSSELS CONCERT
Palely rice Beaux Arts
De Argeles Philharmonic
Conflicted by Esa-Pekka in in works by Copland.

The same of the sa

Salonen and Sibelius; Sep 2

BUDAPEST EXHIBITION Hungarian National Gallery, Buda Castle Tel: 36-1-375 7533 Jozsef Rippi-Ronal: retrospective of the Hungarian post-impressionist, comprising 250 works. Includes decorative art objects and personal photographs and letters as well as paintings loaned by private collectors and museums; then transferring to Saint-Germain-en-Lave near Paris; to Sep 6

CHICAGO EXHIBITION Art Institute Of Chicago

Tel: 1-312-443 3600 www.artic.edu Japan 2000: Design for the Japanese Public. Part two of the series focuses on the G-Mark system, which promotes good design. Includes watches and bicycles; Kisho Kurokawa Gallery; to Sep 7

EDINBURGH

OPERA Edinburgh International Festival Tel: 44-131-473 2000 www.go-edinburgh.co.uk Dalibor: by Smetana. New Scottish Opera production by David Pountney. With sets by Ratph Koltai and costumes by Sue Willmington. The conductor is Richard Armstrong; Edinburgh Festival Theatre; Sep 3, 5

 Libuše: by Smetana. Concert performance by the BBC Scottish Symphony Orchestra and the Edinburgh Festival Chorus, conducted by Oliver von Dohnányi; Sep 4

THEATRE Edinburgh International Festival Tel: 44-131-473 2000 www.go-edinburgh.co.uk Caligula: by Albert Camus. Dutch performance with English subtitles, directed by Ivo van

Sep 2, 3 ● More Stately Mansions: by Eugene O'NeilL Adapted by Karl Ragnar Gierow from O'Neili's unfinished manuscript. Ivo van Howe directs the New York Theatre Workshop; Royal Lyceum Theatre; Sep 1, 2, 3, 4, 5 Phèdre: by Racine. New Théâtre Vidy-Lausanne production, directed by Luc

Bondy, King's Theatre; Sep 2, 3,

Hove; the Edinburgh Playhouse;

LONDON

Sep 4, 5

CONCERTS BBC Proms, Royal Albert Hall Tel: 44-171-589 8212 BBC Singers: conducted by Jane Glover in works by Britten. Kodály, Elgar, Szymanowski and

Parry. With the Choristers of Guildford Cathedral: Sep 4 BBC Symphony Orchestra: conducted by Manfred Honeck in works by Webern, Beethoven and Prokofley. With piano soloist Alfred Brendel; Sep 2 Chicago Symphony Orchestra: conducted by Daniel Barenboim in the European

premiere of Harrison Birtwistle's Exody. The programme is completed by Mahler's Symphony No. 5; Sep 3 European Union Youth Orchestra: conducted by Vladimir Ashkenazy in works by Berg and Strauss. With soprano Barbara

Bonney, Sep 5 Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by John Adams, Mahler and Sibelius. With mezzo-soprano Lorraine Hunt; Sep 1 EXHIBITIONS

Hayward Gallery Tel: 44-171-261 0127 www.hayward-gallery.org.uk Bruce Nauman: spanning the career of the American artist, b.1941, this exhibition focuses on his relationship with language. and includes sound and video installations as well as neon pieces such as One hundred live

and die (1984); to Sep 6

Tate Gallery Tel: 44-171-887 8000 Patrick Heron: b. 1920, Heron is one of the leading figures of 20th century British art. He led the development of abstract art in Britain with his stripe paintings produced in the 1950s. This display includes around 80 paintings, from the 1930s to the present; to Sep 6

LUCERNE **CONCERTS** International Festival of Music Tel: 41-41-226 4400 www.LucerreMusic.ch/

 Amsterdam Baroque Orchestra: Ton Koopman conducts works by Mozart. With soprano Lisa Larsson, contralto Elisabeth von Magnus, tenor Paul Agnew and bass Klaus Mertens; Sep 6

 BBC Symphony Orchestra: Andrew Davis conducts works by Ravel, Mozart, Walton and Elgar. With pianist Richard Goode; Sep 7 Los Angeles Philharmonic:

conducted by Esa-Pekka Salonen in works by Copland, Salonen and Stravinsky, Sep 3 Los Angeles Philharmonica conducted by Esa-Pekka Salonen in works by Strauss and Bruckner. With soprano Gundula Janowitz; Sep 4 Royal Concertgebouw

Orchestra: conducted by Riccardo Chailly in works by, Debussy and Varèse. With soprano Sarah Leonard; Sep 5 Saint François d'Assise: by Messiaen. Concert performance of the Salzburg Festival production, with the Hallé Orchestra and Amold Schoenberg Choir conducted by Kent Nagano. The staging is by Erwin Ortner and the cast includes José van Dam and

NEW YORK EXHIBITIONS Guggenheim Museum

Dawn Upshaw; Sep 1

Tel: 1-212-423 3500 www.guggenheim.org Peggy Guggenheim: A Centennial Celebration. To mark the 100th anniversary of Peggy Guggenheim's birth, the museum has organised a display of paintings and sculptures from her collection, one of the most impressive of all 20th-century art collections; to Sep 2

 Vilhelm Hammershoi (1864-1916): Danish Painter of Solitude and Light. Retrospective seen in Copenhagen and Paris last year, comprising 60 works by this relatively unknown contemporary of Munch, includes portraits and landscapes as well as interiors: to Sep 7

Metropolitan Museum of Art Tel: 1-212-879 5500 www.metmuseum.org

 Sir Edward Burne-Jones: first American exhibition devoted to the 19th-century British artist, comprising more than 200 works, including tapestries and jewelle as well as paintings. The exhibition will travel to Birmingham, UK, in October and to Paris next year, to

TOKYO CONCERTS

Sep 6

Suntory Hall Tel: 81-3-3584 9999 Japan Philharmonic Symphony Orchestra: conducted by Gianluigi Gelmettl in Rossini's Petite Messe Solennelle; Sep 6 Japan Shinsel Symphony Orchestra: conducted by Antonello Allemandi in works by Rossini; Sep 5 Orchestra Filamonica della Scala: conducted by Riccardo Muti in works by Schumann and Tchaikovsky; Sep 2 Orchestra Filarmonica della

Scala: conducted by Riccardo Muti in works by Verdl; Sep 3

Tokyo Metropolitan Symphony Orchestra: conducted by Ken Takaseki in works by Reger and Beethoven: Sep 4 Tokyo Philharmonic Orchestra: conducted by Kazushi Ono in works by Tchaikovsky and Ravel; Sep 1

EXHIBITION Museum of Contemporary Art

Tel: 81-3-5245 4111 At the End of the Century: One Hundred Years of Architecture. Touring exhibition reflecting on a century of dramatic change, from early 20th-century colonial architecture through modernism and the Bauhaus to the rise of theory and skyscrapers. The installation is designed by Frank O Gehry; to Sep 6

TURIN CONCERT Lingotto Fiere

Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Schoenberg and Bruckner, Sep 7

WASHINGTON EXHIBITION National Gallery of Art

Tel: 1-202-737 4215 www.nga.gov Artists and the Avant-Garde Theater in Paris: exhibition exploring the dynamic relationship between the visual and performing arts which developed in Paris in the 1880s and 1890s; to Sep 7

Hang Seng benchmark index plunged 7 per cent. "It was absolutely the right thing to do," said Philip Moffitt, executive vice-president of Tokal Asia. the investment arm of Japan's Tokai bank, Intervention was proving unsustainably and unexpectedly costly. But, he added, the retreat was likely to prove tactical and temporary and he warned of "a big risk" that Hong Kongers could panic if the market falls The stakes stretch far

beyond the stock market. With turmoil sweeping world markets, the Hong Kong dollar looks to be among the most vulnerable of candidates for the next collapse. As the post-colonial administration gambles with political test as well as a financial crisis. Loss of public confidence would imperil the currency peg to the US dollar, the linchpin of the financial system. By intervening to prop up the stock market, the administration has already damaged its reputation as a free-market

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financial centre. Hong Kong's crisis poses a challenge for Beijing, which is anxiously eyeing the problems in the capitalist prize it acquired last year. Nor is China alone in its worries. The dislodging of Hong Kong's currency peg could accelerate Asia's vicious cycle of decline. As the region's biggest financial centre outside Japan, international banks are preoccupied with Hong Kong's problems. HSBC, one of the world's biggest banks, derives a significant chunk of its profits there.

Much depends on whether the government can engineer a soft landing in the

One country, two systems, big crisis

The Hong Kong government has undermined its credibility by intervening to prop up the stock market, says John Ridding

stock market. While alarm- order to the markets by tion on the part of internaing, yesterday's plunge is not evidence that it has failed. The government's nalled that any gains had intervention was aimed at been costly. "By the look of deterring the so-called "dou- it they [the hedge funds] are of Hong Kong and China, the ble play". This is a tactic by very much alive in the cur-which speculators take rency markets," he told a see the dismantling of free which speculators take "short" positions on the stock market futures index while selling Hong Kong dollars; the aim is to put pressure on the currency, driving interest rates up and pushing shares lower, thus realising profits on the futures contract. "We suffered losses," admits a senior executive at one hedge fund. "I guess they had a victory on Friday (when the govern-

ment spent US\$7bn in a davl But the sharp fall underlines the daunting task facing the administration. Many traders are biding their time, rolling over their short positions from the August contract to September, sensing that the Hang its credibility, the battle for Seng index, still almost 10 the Hong Kong dollar is a per cent above the level where intervention was launched, remains a tempting target.

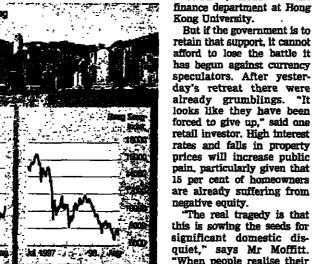
Government officials reject claims they are at war with speculators, saying they are trying to restore

blocking the "double play". tional investors worried But Mr Yam himself sig- about a significant shift in local newspaper.

introduced, including a Dresdner RCM, the fund sharp increase in the cost of holding large futures positions, which took effect yesterday. But as with the stock market intervention, which encouraged many fund managers to dump shares at high prices, these moves could

Interbank interest rates shot up yesterday, with the overnight rate climbing a financial centre. Instead of above 20 per cent. The surge partly reflected concerns about the change in rules and the need to collect funds to cover the higher costs. Unless these rates can be brought down it will be hard to avoid a rise in bank prime lending rates soon. That would deal a further blow to the battered economy, which is expected to contract by 4 per cent this year, according to government forecasts

released last week. The rise in interest rates partly reflects broad disaffec-



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COMMENT & ANALYSIS

ture. "After the reunification market principles," says Mark Konyn, director of manager. "The stock market is a monument to those principles and yet within 15 months of the handover there has been a major inter-

Hong Kong's business cul-

vention.' Martin Lee, leader of the Democratic Party, the territory's most popular political group, also says: "This is a huge cost to our standing as the government being a reg-

But so far, most opinion in Hong Kong has been more supportive. Business leaders have generally expressed backing, perhaps not sursince many have prisingly benefited from the purchase of blue chip shares. And a poll published in the Sing Pao daily showed 58 per cent in favour of the move, against 37 per cent opposed People are rallying behind

the government because

they see it as a battle," says

K.C. Chan, head of the

finance department at Hong Kong University. But if the government is to retain that support, it cannot afford to lose the battle it has begun against currency speculators. After yesterday's retreat there were already grumblings. looks like they have been forced to give up," said one retail investor. High interest rates and falls in property two systems" formula.

15 per cent of homeowners are already suffering from negative equity. "The real tragedy is that this is sowing the seeds for significant domestic disquiet," says Mr Moffitt. When people realise their itself out of crisis and it is money is being wasted then looking like an uphill task.

there could be social problems and that will make Hong Kong a less attractive place to invest."

A more immediate danger is that failure would undermine the credibility of the government. A string of mishaps over recent months. including the fiasco of the airport opening, has prompted a steady fall in support for Tung Chee-hwa

and his administration. "They are seen as incompetent," says Emily Lau, a legislator and vocal critic of the government. Public satisfaction with Mr Tung has fallen from a peak of more than 85 per cent last October to just over 55 per cent last month. Under the terms of the

Basic Law. Hong Kong's post-colonial constitution. the territory's leaders cannot be replaced. That might provide them some comfort. But it also presents the danger that disaffected Hong Kongers will vote with their dollars. A switch into the green-

back would scupper the peg. None of this is lost on Beijing, which has much at stake in Hong Kong, its main source of the international capital required to help restructure state-owned industries. Last weekend, a senior mainland economist signalled that China would be willing to use some of its foreign exchange reserves of US\$140bn if necessary.

Practical assistance, however, would be complex and controversial. With unemployment rising rapidly on the mainland and the economy slowing, it would be hard to justify using China's foreign exchange reserves to support affluent Hong Kong. International investors already alarmed at the Hong Kong government's intervention, would take fright at mainland money buying blue-chip shares. Chinese companies have strategic stakes in many Hong Kong companies but a general move would undermine con-

That formula, and its guarantee of autonomy for Hong Kong, was meant to protect the capitalist territory from the mainland. Instead, and with painful irony, the problems have emerged at home The one system that is Hong Kong must now manage

fidence in the "one country,

LETTERS TO THE EDITOR

Safety first? Not for Reuters . . . we're out of a niche and on the weh

Sir, A wet Sunday gave me a chance to peruse the FT web site for the article "Poverty of ambition" (August 21) by Hugo Dixon, which mentioned Reuters. A rapid 30-day word search locates his habitual description of us as an anorexic company which, for lack of ambition, chings to a financial information niche.

On to the rest of the FT site. Very informative, with distinctive news analysis. Good to see acknowledgement of Reuters news here and there, particularly Reuters Television, which inter alla offers video clips on the

The site has useful SportsWeb and our commodities and energy site, though software to see their no mention yet of our health account, or to trade.

news site, popular in the US. Another click of the mouse, this time on the AltaVista site, locates 652,690 internet references to Reuters - this is mainly because we were the first to distribute news through virtually all the big internet outlets (before they became big). We have investments in several of them.

If people want more detail

they can go through the internet to our Business Briefing database, with 10 years of history on a huge array of serious subject matter drawn from our own news wires and several thousand other publications. With electronic commerce taking off, investors can find descriptions of newish Reu- our company news at ters web sites, including numerous electronic brokerage sites and even use our

Maybe they want to know how their mutual funds are performing. If so, they tan go to Reuters corporate web site, noww.reuters.com, to find indices from Lipper Analytical Services, the leading US funds information provider which Reuters recently acquired. What was it that Mr Dixon

said again? "Surely Reuters was well-positioned to move into other online services. and the internet. But no. Safety first. It has stayed largely in its niche.

Hmm . . . The writer should have done a bit of surfing in the August break and I do not mean the Cor nish beach variety.

chief executive, Reuters. 85 Fleet Street.

Boris Yeltsin never read Macbeth

. From Mr Robert Ellmann. Sir, I write with reference

"Who lost Russia" (August 28). There is good. bad and ugly in the present Russian turmoil.

The good: Russia must be a market economy already, and no longer in transition, because it has collapsed as a market

"market how-to" books by dime-a-dozen university

The ugly: the Russians will never, ever implement

Russia has led to nothing Margaret Thatcher's privatisations. And Boris Yeltsin much, except the publication of a bunch of ghastly never read Macbeth. Robert Ellmann

be engaged in urgent talks Francophiles), in which case

capital and equity markets. idea. Lenin never under-

implementing the market in Gorbachev never understood

economy would - currency, successfully a European Czech Republic

The bad: the success of

Vana. Pergl & Pariners. Vaclavske nam 47,

stood Marx's books. Mikhail

Politically correct 'reunion' poses problems

From Mr Michael Wood. Sir, in her Personal View with the countries of east Europeans should article "A most exclusive club" (August 26), Kirsty

Hughes refers to "reuniting Europe". When was it united? If this politically correct concept is based on re-

establishing the (imagined) long-term stability of the Roman Empire, then surely

This would, of course, raise the problem of what to do with all those Europeanterritories lying north of the

Rhine! short-lived efforts of Karl der

Alternatively, she could be harking back to the 4 rue de l'Ean,

north Africa and the Middle understand that they are simply modern sacrificial Saxons and must bear their pain if they want admission

ZMC, Ilot Clairfontaine. Grosse (with apologies to the L1449 Luxembourg

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Back in the firing line

Venezuela and Brazil are both facing a financial crisis. The uncertainty of presidential elections makes matters worse, say Richard Lapper and Raymond Colitt

itself against the the Asian crisis thanks largely to the vigour with which Brazil cut spending and raised interest rates. Now the pressure is on again, more intense than ever, because of the Russian This time, the country most in the firing line is

Venezuela. The growing popularity of a leftwing movement there led by Hugo Chavez, a charismatic former army officer, is adding a political dimension to the region's financial crisis. If Venezuela's currency collapses, it will be all the harder for the bigger economies of the continent - most importantly, Brazil – to retain international confidence and prevent a new flight of portfolio investment. For US companies that could have a bigger impact than the Asian crisis: through direct investment

and trade, they have more at stake in Latin America than in any other emerging mar-For much of the year Venezuela has been struggling as a result of the slump in the price of oil, which has fallen from nearly \$22 a barrel last September to less than \$13 a barrel now. The country, which accounts for exports and is the main sup-plier to the US, relies on oil for nearly half of its public

per cent of world oil sector income and more than two-thirds of its export reve-nues. The decline in oil prices, which partly reflects falling demand in Asia, has reduced government income, leaving Venezuela with an expected fiscal deficit of 5.3 per cent of gross domestic product. Many analysts Over the past few weeks

investors have become increasingly worrled by political uncertainty ahead of December's presidential election, especially by signs of growing support for Mr Chávez, who is now favourite to win. The Caracas stock market has plunged 24 per cent in the past two weeks; it has fallen over 70 per cent



per cent). Venezuela's international bonds are trading at levels that imply expectations of a default. On Friday afternoon, yields on some Venezuelan bonds reached

40 per cent. Mr Chavez came to promicolonel, he led a bloody but unsuccessful military coup six years ago.. After a period in jail he has emerged as the most prominent opponent of

the government's programme of economic liberalcorruption and misement and an advocate of far-reaching constitucharacteristics shared by another former general turned presidential hopeful. Alexander Lebed of Russia.

Earlier this year local analysts wrote off Mr Chavez's opinion poll showings as a flash in the pan. But his popularity has been repeatedly confirmed over the past five months. A recent poll by the Datanalisis polling organisation showed that 46 per cent of Venezuelans intended to vote for Mr Chávez in December, 19 points more than his nearest rival.

In recent weeks, local businessmen who have long been worried about Mr Chavez have been buying dollars, forcing the government to raise short-term interest rates to defend the bolivar. the local currency. And over the last two weeks in the wake of the Russian debt default, Mr Chávez's hints of a possible moratorium on

cance. "I think events in Russia have focused people's attention on what Chavez has said," says Francis Freisinger, head of Latin American economics at Merrill Lynch in New York. "In other countries you have a fair idea about what the policy will be after the election. But in Venezuela there is tremendous uncertainty about the future.

but it is not unique: some of

Venezuela's debt repayments

its problems appear elsewhere. Brazil is also in the midst of an election campaign while struggling with a large budget deficit and a falling stockmarket. Its fiscal deficit - which reached 7 per cent of GDP in May - and stzeable current account deficit have been a source of concern for some time. "The markets are so nervous," says Mr Ian Campbell, head of Latin American Research at Banc-Boston Securities in Boston. "A Venezuelan devaluation would give the impression that contagion is spreading to Latin America."

Brazil is taking a mauling on the markets. Last week shares on the São Paulo stock exchange fell by 13 per cent. Yields on one class of widely traded bonds rose by more than 4 per cent over the course of the week to nearly 24 per cent. So far there has been no sign that result of Brazil's presidential elections in October, in which President Fernando Henrique Cardoso still

enjoys a strong opinion poll lead over Luis Inácio Lula da ers' Party.

But further falls in the bond markets will put pressure on the government to defend Brazil's currency, the real, and that in turn would increase the burden of servizīl has room for manoeuvre it has some \$67bn in international reserves - and

But there is little doubt that the shift in investor sentiment is changing the ecowhen Brazil may need to borrow as much as \$50bn abroad in order to service its current account deficit and pay off creditors.

Analysts are worrled that it will be more expensive and more difficult for the government to raise debt finance, and that it will be panies to raise the money

"I am afraid that invest revised downwards," says Mr Freisinger, who is one of ing a more pessimistic view

Even if the panic of recent weeks eases, Brazil - like the rest of Latin America faces tough times. If it does any of this will influence the not ease, Latin America could move from the outpatients' department of the global market hospital to the

Gore's calls

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towards everyday health care

care scheme.

costs including

dental, optical,

physiotherapy and

hospital in-patient.

20 cash benefits -

vital part of their corporate health

COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday September 1 1998

Howard's way

Australia's John Howard may without such a tax, and its public come across as a colourless prime finances are distorted as a result. minister, but he has shown some The consumption tax would not deft political skills in calling an only help finance large cuts in election before the full force of election before the full force of personal tax; it would also pave the Asian downturn hits the local the way for other reforms. Taxaeconomy. Thanks to the launch of a national debate on tax reform, he has wrong-footed Pauline Hanson's anti-immigrant One Nation party and ensured that the campaign will not end up an unseemly battle over racial issues as had once been feared.

Yet it would be rash to suppose that the outcome will be entirely benign. Ms Hanson's support has been waning, partly as a result of the unimpressive performance of her party in the Queensland parliament and partly because she now faces the hard test of putting forward real policies rather than just sniping from the sidelines. The social and racial pressures which sparked her original success remain, however, and will almost certainly intensify as the economy deteriorates.

Mr Howard's Liberal-National coalition may thus win a majority in the lower house, but it is hold the balance of power. That could make implementing tax reform difficult - a pity since Mr Howard's proposals would help modernise Australia's antiquated tax system by introducing a consumption tax.

advanced economies in being be a lot to fix.

tion of financial services would be reduced, helping Australia compete as a financial centre. Exporters would be able to claim rebates - just as their competitors receive on value added tax in other countries - whereas they are unable to reclaim anything

on the existing wholesale tax. In contrast, the Labour opposition offers a more modest targeted tax credit for low earners. This would have the advantage of encouraging people to move off welfare and into work, but the overwhelming disadvantage of creating a very high marginal tax rate at the threshold where the tax credit falls away.

Labour is gambling on the hope that the electorate's visceral dislike of a consumption tax will hurt the coalition's chances, Mr cut will persuade people to swallow the new tax. Voters thus conmost unlikely to control the Sen-front a real choice between mainate where One Nation could even stream parties which will marginalise smaller groupings like One Nation.

The real question is what comes after the election. Mr Howard has demonstrated talent as a fixer. With the Australian dollar at record lows and tax Australia is rare among reform to push through there will

Gore's calls

Al Gore has made strenuous efforts to avoid fall out from the lated the law by fundraising from troubles which threaten to engulf his office are trivial in the con-Bill Clinton's presidency. But text of an election campaign durnow Janet Reno, the US attorney- ing which both main political general, has reopened an investi- parties ignored the spirit if not gation into Mr Gore's fundraising the letter of the law on a large vice-president could soon have a complications to the troubles of

special prosecutor of his own. Last year's inquiry into White House fundraising found that Mr ter than anyone, a special prose-Gore had telephoned potential donors from the White House. This could be illegal under a century-old law that prohibits the solicitation of campaign funds on federal property. Ms Reno has so for a special prosecutor because Mr Gore said he only solicited "soft money" for general campaigning, not hard money for individual candidates.

However, the Justice Department has obtained a White House memorandum, and notes from a Gore aide, that suggest the vice-president may have known all along that some of the cash he helped raise would be illegally

diverted. The issue is whether Mr Gore lied when he told the Justice Department and the FBI last November that he was unaware money would end up in an account for hard money. Ms Reno, under immense Republican pressure, has 90 days to decide whether these revelations merit a special prosecutor.

Allegations that Mr Gore vic-

cutor can always seek to expand his enquiries if evidence is found of extended wrongdoing. While Mr Gore's alleged offence is small, there are much more serious questions about the White far rejected Republican demands House's broad approach to fund raising in 1996, including the possibility of illegal foreign contributions. If a prosecutor starts pulling on this thread. unravelling process could take

> Second, any problems for Mr Gore would have a direct impact ion blows. on Mr Clinton's own position. In the coming months, it is possible that Democrats on the Hill will have to decide whether they are going to stick with their president. At the moment, they have an alternative in the shape of the wooden but respectable Mr Gore. But if he is also under investigation, the calculations would change. It is a measure of Mr Clinton's weakness that he could actually benefit, at least in the short term, from the troubles of his anointed successor.

the 1996 election. The scale, But this affair adds fresh the Democratic party. First, as Mr Clinton knows bet-

years - and lead anywhere.

To see how, look at an ecocrouches at a street corner. local Hello Work! centre; unsur-

OBSERVER

Japan's silent losers

Victims of the country's slow-burning economic crisis are unwilling to make the kind of public protest that could presage real change, says Gillian Tett

🕇 akako Shoji, a 57-yearold widow, is facing a bleak future. Three months ago, she lost her job at an animal health products company and dutifully visited her local job centre to find

another. Though the centre is optimistically dubbed Hello Work! - or Haro Wahku! - it refused to help because of her age. Her unemployment insurance is due to run out in six months but she cannot start her pension for three years. "Under Prime Minister Obuchi," she says, "the economy will not improve. No one can have hopes for the future."

Her pessimism is understandable. Less predictable is whether people like Mrs Shoji are prepared to complain. There is no shortage of things to complain about. Unemployment hit a record 4.3 per cent in June and is projected to reach 5 per cent by the end of the year. Average income per household fell by 1.8 per cent in the year to June, or by 49 per cent excluding tax

But thus far, there has been little sign of the type of public revolt that might force real change. Voters delivered a rebuke to the ruling Liberal Democratic party by ousting the LDP from some seats in the upper Howard on the hope a larger tax | house of parliament in a July election. But the LDP still has little sense of crisis within its ranks. And in sharp contrast to countries such as South Korea, Japan has not yet seen the widespread protests that might presage a U-turn.

"There are parallels between Japan now and the UK in the Asagawagumi, the biggest con-1970s, only without the miners' strike," says Kevin Gibson, a UK fund manager who, like many investors, is scouring Japan for signs of change. "So I am wondering if maybe things are just not bad enough yet to really affect people."

The suspicion is half right. As Mrs Shoji's tale shows, Japan's economic upheavals are creating losers. But it is not yet creating them in a politically explosive way, or even in a manner that outside observers might expect.

Japan's crisis is slow-burning. Its neighbours, such as South Korea, might have crashed last year but Japan's deterioration has lasted the entire decade. The value of land - a key component nies, he says, are reluctant to fire ied children live with their parof family wealth - has crumbled staff. And most of his contempofor seven years. The stock market has never risen far from its post-bubble plunge. Even the rise in the jobless rate has been stealthy, not sudden.

Furthermore, pain is still being deferred. For the most part, companies are extremely reluctant to make their workers redundant. even when they are heavily in debt. And though reliable statistics on household wealth are lacking, with an official Y1,200,000bn (£5,063bn) of national savings, many Japanese families still have money to cush-

nomic black spot such as Wakayama in central Japan. The town is a mere one bour plane journey away from the capital. But it is a sharp contrast to the stillwealthy parts of central Tokyo, such as Ginza, which most foreigners know. Shops in Wakayama's centre are empty of customers, and many are boarded up. A bomeless woman in her twenties The only point of bustle is the

ing early retirement proyear-olds and those over 54.

also failed. Meanwhile, new job offers at timber and chemical companies - large local employ-24-year-olds would be the ones ers - are down by an annual 80 most likely to protest in public. per cent and 59 per cent respectively, reflecting the corporate ment does not appear to have cresqueeze faced by Japan's tradiated a dangerously disaffected "You've heard of a deflationary

spiral? We've got one here in Wakayama," says Nobuki Yama-You've heard of a moto, an employee at Hello Work!. People do not want to buy anything except the basic essentials because they think it could get cheaper in the future." in Wakayama'

But even in Wakayama Mr Yamamoto is not expecting mass protest. Most lossmaking compa raries are making ends meet. "People often say that even if Japan falls into a depression, people will still eat well," says Mr Yamamoto. "Things are just not that bad yet."

tional industries.

There is a second reason for the silence: the age profile of the unemployed. For Japan's "job for life" culture means that most companies who are forced to cut workers prefer to do so dis- Kunugi, 23, an architectural creetly, by, for example, introduc-

Unemployment rate (%, seasonally adjusted)

No more lobs for life

prisingly. Wakayama's effective unemployment rate climbed to grammes, cutting women of mar-12.2 per cent in July, after two of riageable age, or not hiring gradthe city's largest banks collapsed. uates. Consequently, the fastest growth in joblessness is occuring struction group in the region, has among two groups: the 16- to 24-

You might think that the 16- to However, this youth unemploygroup . In Japan many unmarr-

deflationary spiral? We've got one here

ents, which shields them from can afford to wait until the recession ends." confesses Shigemi Suzuki, 30, who has been jobhunting fruitlessly for several months around Tokyo - but like most of her contemporaries is still supported by her parents.

And some young jobless people are also proving relatively flexible in their job search. Yuko design graduate in her twenties,

graduate school or moved overseas to avoid the job market altogether. Meanwhile, Takako Shimuzu, 29, a former salesgirl of store, has voluntarily quit her job. She now does temporary work - and says she prefers to opt out of Japan's system of lifetime employment to receive higher pay. "The unemployment rate has finally got high enough who are wasting time as manag-

These "old men" – and women Indeed, it is the middle-aged who a struggling middle-aged real losers. For they face an increas- bled Wakayama, who has ingly uncertain pensions' future: responded to the squeeze by the immediate economic pain. "I the budget deficit is ballooning searching for solvitual values towards 6 per cent of gross and blames the current wees on domestic product, and company pension schemes are underfunded by some Y60,000bn. according to data from Daiwa

ers and executives should not be

Research. For those who do lose their iobs, the squeeze can be grim. Ikuo Hotta. 55, a former manager with Yamaichi Securities which collapsed last year, for example, has spent months searching for a job, before finally finding work at a construction company. This makes him luckier than some: Mr Hotta says that many middleaged female colleagues at Yamaichi have yet to find work. But he now earns Y250,000 a month, a

third of his former salary. "I had planned to retire at 65. but now I think I will have to work after that to support my family and finish the loan repayment on my house," says Katsuhiro Wada, 54, a former employee of Nissan Mutual, the life insurance company that also collapsed ast year. He eventually found a job at a medical equipment company. But this is also half his

for example, says that many of former salary, "I used to trave her unemployed friends went to abroad, and enjoy my hobbies playing golf, fishing and taking singing lessons. But I cannot do that any more."

So, though some middle-aged Takashimaya, a department people may be suffering, they also appear the section of Japanese society least likely to protest in public. For unlike Japan's 20- to 30-year-olds who possess brash bubble-era confidence, Japan's middle-aged grew up with a stoic commitment to duty. here that we are returning to a The recent years have left many healthy system. I have always nursing a deep sense of disilluthought that all those old men slonment. But politics is considered something best left to the "experts". Suffering in silence, in getting those high salaries any other words, remains the

"Suffering is good for the are less well placed to adapt. national soul," says Fusao Koike, estate company employee in trou Japan's headlong dash for growth in the 1970s and 1980s. "Even if salaries are lower, it is a good thing for Japan."

> Will this change? Mr Yamamoto, another resident of Wakavama, thinks it might, "If the number of available jobs falls to balf its current levels and we see more bankruptcies and lavoffs. the sense of crisis will grow," he says. "Three months more, and this city will have come to the end of its rope."

> But in Yokohama Mrs Shoti, for her part, appears unlikely to take up political arms. She is furious that the prime minister is thinking of saving the troubled Long Term Credit Bank. And she despairs of the current crop of politicians. But will she protest? "I would just rather not think about the uneasiness of my own future," she says - and then prepares to continue with her job

> Additional reporting by Mitsuko Matsutani and Nobuko Juji

Ginancial Times

in the housing market and mounting evidence of economic slowdown. In Britain - as in the US - the authorities face a sharp: ening dilemma over their next move on interest rates.

per cent, most forecasts suggest and so control inflation. the Bank of England will do well target next year.

But the outlook may be changmonths are the weakest on

The strong pound was bound to ner credit continue to give disturbing evidence of a twospeed economy. But although CRI trends surveys are restricted to manufacturing, they have proved of wider significance. Data on skills shortages have, for example, proved a good indication of overheating. This measure now suggests that a fairly sharp fall in output is needed to reduce

tee, must therefore consider, not whether to allow such a retreat in output - that is inevitable and desirable. It must consider the chance of it becoming a rout.

output growth to slow to little case. Even with base rates at 7.5 omy to its trend rate of growth

> to the threat of financial turnoil in the rest of the world. The crieasing of interest rates.

be towards the UK economy. squeeze manufacturers. And rela- Even so, a general decline in tively buoyant retail sales and interest rates would make its retreat.

must now start to ask when it should cut rates. The answer is Strategic

negative growth for the first time mischievous rumours have been circulating in Manila that a group embattled President Joseph

Estrada, a former B movie star. has hardly hit the ground running and has stumbled from one controversy into another. He has also left the brass hats on the sidelines, unlike the late dictator Ferdinand Marcos, who was great friends with the generals, and the previous government of former army general Fidel Ramos was stuffed to the epaulettes with retired military types.

The uniforms weren't impressed when both Estrada and defence secretary Orly Mercado admitted they had no idea Philippine naval forces were holding joint war games with the Americans recently. Mercado sheepishly said he was new in the job and still getting through unfinished paperwork.

administration's civilian bent there could be another reason for military misery. Mercado has been asking questions about the administration of army pensions. Accused of having its hand in

than co-operative. And what better way to throw the enemy off the scent than to make sure that rumours of a coup are

Tail-end Toro

to Panama's president Emesto "Toro" Pérez Balladares, whose re-election bid came off the rails in a referendum on Sunday. As he enjoys his last 12 months in office, there will be a growing queue to take his place.

Top dog in the opposition renks is Mireya Moscoso, who enjoyed goading "Toro" at the referendum victory party by brandishing bullfighting paraphemalia in her Amulfista party colours.

difficult it is to stay in power she learned that as the young wife of the late Amulfo Arias, the wilv nationalist leader who was a thom in the side of Panama's ruling elite for 50 years. Amulto won three elections,

in all, Arias served only two should have been in power, and was cheated out of another two wins by electoral fraud. Mireya is hoping for better luck next time.

the European Union's future could turn out to be more leave Europe's political wrong moment.

The Austrian EU presidency has great hopes for its home-soil summit. Institutional reform is high on the agenda as Europe's bigwigs try to counter the tide of scepticism rising everywhere from Malaga to Manchester. All well and good if Chancellor Kohi pulis off an unexpected win

would leave Kohl as chancellor for his EU swan song.

interpreted as a signal that the Austrians expect Kohl to lose. could be affected: there's an early in October, by which time it

might not be entirely clear just who'll be calling the shots at the German finance ministry. The European Socialist party eaders' forum, scheduled for early October, might include representatives of centre-left governments in France, Germanv and the UK for the first time since World War II. That might provide smoke-filled rooms where Schröder, Jospin et al could hammer out a common EU position away from the limelight.

Get the drift?

A hot air balloonist realises he is lost. He spots a man down below, reduces height and shouts: "Excuse me, can you tell me where I am?"

The man below says: "Yes, you're in a basket under a hot air balloon, hovering 30 feet above "You must work in information

technology," says the balloonist. "I do," replies the man. "How did you know?" "Well," says the balloonist, everything you have told me ls technically correct, but it's no use to anyone."

The man below says, "You must be a corporate manager." "I am," replies the balloonist. "but how did you know?" "Well", says the man, "you don't know where you are, or where you're going, but you expect me to help. You're in the

same position you were before

we met, but now it's my fault."

An Eldorado in Canada it seems that Klondyke, whatever it may prove to the gold prospector, is turning out a veritable Eldorado to the Canadian Government,

100 years ago

According to a letter from Dawson City in the "Roseland Times", the Dominion Treasury is said to have received during the past 12 months from Yukon miners in royalties and other dues more than \$2,500,000, the amount being received from royalties alone being estimated at \$800,000. The cost of the mounted police in Dawson City and the salaries of the district officials, have been reported as \$40,000, so that there is a net profit of over \$2,000,000 to the credit of the Treasury.

50 years ago

Berlin Blockade Discussed Washington, August 31. The State Department said to-day that measures to lift the Berlin blockade would be discussed by the Military Governors in Berlin together with the currency problem. Mr. Michael McDermott, Press Officer, said that the military governors of the American, British, French and Russian zones would discuss "certain technical questions involved in the restoration of communications".

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The tide turns Stock market jitters, the fallout Bank's monetary policy commit from Russia's default, a stumble tee, must therefore consider, no

The CBL like the Bank, expects The main difference is that in more than I per cent next year, the US, inflationary pressure with unemployment rising by remains weak. UK wage pres- some 130,000 people. At least a sures are still too strong for com- year of such slow growth is probfort, although perhaps starting to ably needed to return the econ-

But the MPC must also raise its to hit its 2.5 per cent inflation eyes above the domestic horizon, ing. Last week's industrial trends sis in south-east Asia has already survey from the Confederation of depressed its forecast for growth. British Industry showed manu- Now the question is whether the facturers' orders at their lowest risk of a collapse in world finanfor five and a half years, while cial confidence - and equities rice expectations in recent might warrant some concerted

> The MPC's primary duty must present monetary stance seem tighter, while a 20 per cent fall in equities could reduce prospects for growth by perhaps 0.2 percentage points. This looks small in itself but it could cause wider ripples, especially if UK house prices really have started to

For such reasons the MPC Next week's meeting of the probably not quite yet.

thinkina As if the Philippines needs any more bad news - it reported

in six years on Friday of unhappy army generals are plotting a coup against the

Apart from the bumbling new

zone. One Moscoso that she wouldn't go ragged in the till, the military has been less | excle.

So it will soon be a big goodbye

But Moscoso knows how

but each time he was ousted before he had time to redecorate the presidential palace. The last time was in 1968 - after only 11 days - and he and Mireya had to flee the couple of miles into what was then the US-occupied canal acquaintance remembers driving back and forward through the night with carloads of clothes so

and a half years of the 14 he

Autumn leaves

The next big set-piece summit on October farce than Oktoberfest. Germany's general election could muscleman hamstrung at just the

in September's poll; but things could get messy if Gerhard Schröder unseats his adversary. it could take weeks for the up-and-coming Social Democrat to piece together a coalition to put before the Bundestag. This

Postponement of the summit is out of the question: that could be The EU get-together is not the only international gathering that international Monetary Fund bash

TUESDAY SEPTEMBER 1 1998

THE LEX COLUMN

Dow and out

The summer correction is beginning to feel like a rout. The Dow Jones Industrial Average fell well below 8,000 yesterday, giving up its entire gains of the year, as has the Nasdaq. Tokyo's Nikkei temporarily slipped below 14,000 last week and Germany's Dax slid back beneath 5,000 on

The proximate cause is a continuing stream of gloomy tidings. On the eve of President Clinton's visit to Moscow, the Russian Duma has rejected the appointment of Victor Chernomyrdin as prime minister. The news from Hong Kong is even worse. Not only did the stock market fall 7 per cent as soon as the government cut back on direct intervention. The authorities lost even more of their free market credentials by deciding to tinker with the futures trading rules. In Japan, the possible bail-out of Sakura bank was offset by more awful economic figures. And political risk has been ratcheted up another notch by North Korea test-firing a

With stocks still unappealing on fundamentals, markets have little to fall back on except liquidity - long a source of support. But this seems to be drying up more rapidly than expected. Some institutions are clearly being forced to sell holdings at home to cover emerging market losses. But small investors may also be changing behaviour: the US personal savings rate shot up in July, while consumer spending showed the first monthly drop in two years. If this faithful army stops buying on the dips and starts selling on the rallies, shares may have a way

Currencies

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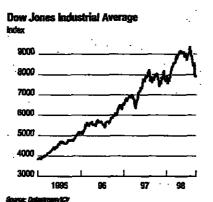
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What is up with the currency markets? For so long a byword for irrationality and excess, they have been remarkably calm during the current turmoil. This is not, of course, true of emerging markets or commodity currencies like Canada (see below). But the pillars of the system dollar, yen and D-Mark - have been rela-

This may seem surprising. After all, Germany's near-neighbour Russia is collapsing while Japan is in crisis. Surely the dollar should be stronger? There are three



currency, many countries are supporting their own pressured currencies by selling the greenback. Second, many speculative trades across the globe were financed with cheap, borrowed yen. As asset prices have plunged, such traders are required to meet margin calls, forcing them to buy

Arguably bigger than both factors is the turn in Japanese capital flows. Japanese institutions are repatriating money to bolster their balance sheets. And even if Japanese markets look desperate, the incentive to invest abroad is hardly appetising

Yen bears continue to believe economic malaise is a recipe for one-way weakness. But the dollar has its weaknesses too such as proximity to Latin America, possibly the next emerging market conflagra-tion. Meanwhile, with Europe about to embark upon monetary union, the D-Mark is not the bastion it once was. The upshot of all this may be a continuance of the current stalemate, and possible further support for sterling and the Swiss franc recent beneficiaries of the safe-baven tag.

Canadians usually resent their country being described as a quiet backyard. Right now they might welcome a little peace. Dragged into the slipstream of world turmoil the Canadian dollar has fallen to a record low of 63 US cents despite a hike in exchange is below where it started not just this year - but 1997 too.

CONTENTS

Canada is no emerging market. It is running a federal budget surplus, infla-

tion is minimal and the economy should grow 2 per cent in 1999. Yet right now investors are obsessed with commodity prices. With commodities making up 15-20 per cent of GDP, this year's sharp price falls are hurting: the current account deficit has widened to an unhealthy 4 per cent of GDP, hitting the currency. However, import growth is already declining as the economy slows. By next year, the current account deficit should be back to 2 per cent - which should easily be plugged by foreign direct investment.

Unfortunately, the country has yet to tackie more fundamental problems. Pro ductivity is lower than in the US, due to nigher taxes and a less flexible labour market. And a court ruling last week has put Quebec secession back on the agenda. This has been compounded by a clumsy central bank, which has lost credibility by then caving in. For investors, the combination remains unappealing.

That BP Amoco has turned more cautious on emerging markets hardly seems surprising. But hang on. One of the main arguments for the merger was that as larger company, with a stronger capital base, BP Amoco could afford to take on bigger, riskler projects. And right now looks like a perfect time for bargain hunting. Long-term thinkers like GE Capital have been snapping up cheap Asian

Admittedly, much depends on the type of investment being talked about. Where BP Amoco is planning to expand capacity, such as a new chemical plant, it may indeed make sense to wait until local demand revives. But Sir John Browne, the group's chief executive, is also hinting that much past western investment in apparently high-growth emerging markets has been rather indiscriminate and now looks less than clever. BP, until recently criticised for its lack of exposure to those regions, is less guilty than most. But Sir John is signalling to local governments from Russia to China and Latin America, interest rates. The Toronto stock that they will need to become a good deal more open and welcoming if they want to start attracting western cash again.

raper since July 1996.

Japan's long-term market interest rates hit new low

Data suggest stimulus packages failing to invigorate economy

By Gillian Tett in Tokyo

Japan's long-term market interest rates plunged to a new low yesterday as economic data suggested that the government's "stimulus packages" were failing to invigorate the

world's second largest economy.

Construction orders fell 14.3 per cent in July compared with the same period a year ago, the seventh consecutive monthly fall, fuelling concerns that local governments are failing to implement Tokyo's plans to raise public spending. Retail sales in July were 3.7 per cent below the level of a year ago, while industrial production was down 9.3 per cent in

the same period.

The yield on the benchmark 10year government bond closed at 1.045 per cent in Tokyo markets, 25 basis points down on the day, the

lowest in the world.

Analysts in Tokyo said the plunge partly reflected a global rally in bond markets. However, the Japanese government bond swing was also fuelled by concern that the country's economy is falling deeper

into recession, despite a series of large stimulus packages. Housing starts were 11.3 per cent

records started in 1950.

down on the year - the 19th consecutive monthly fall and the longest unbroken period of falls since

The decline in construction spend ing is particularly striking as the would boost the economy with Y8,000bn (\$57bn) additional public spending, most of which was expected to be focused on construction projects starting this summer.

decline reflects timing and that orders will rise in the autumn. Tetsuro Sugiura, economist at Fuji Bank, said: "I think the projects will start later in the year, and so the economy will stop declining."

However, there is growing alarm in Tokyo that some local governments are refusing to implement the central government's spending plans implying that there will be little boost from the previously announced stimulus packages.

Local governments, expected to Japan's silent losers, Page 17

account for about 75 per cent of the stimulus spending, are heavily tant to put in place new projects. Brian Rose, economist at Warber, Dillon Read, said: "The money being

spent isn't living up to the budge bust. The economic situation now Tracking the levels of public

Japan because spending is split between local and national budgets and different public institutions, and statistics are only released after

However, the data on contracted public work orders shows that the cumulative total for spending between April and July fell 7 per cent in prefectural areas and 5 per cent in municipal areas, mea year on year. Although the national total rose 1.2 per cent, this left the overall total lower than the previous

species.

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Toshiba and Carrier in global air-conditioning sector alliance

kki Tait in Chicago

Carrier of the US, the world's largest maker of air-conditioners, and Toshiba of Japan have formed a series of ioint production and marketing ventures in Europe and Asia, to consolidate their positions in the airconditioning sector.

The deal continues a trend among some large US companies to seize the opportunity provided by the troubled economic conditions in Japan and south-east Asia to improve their penetration of these

Carrier, part of United Technolo-gies, the diversified US manufacturing group, said it viewed the deal as very significant in the long-term". "UT is in Asia for the long-run," it said. Carrier has about eight other joint ventures in Asia.

For Toshiba, the move is the latest an ailing household electronics divibe made up of Toshiba's Japanese 2000.

deal with Sichuan Changhong Electronics, the leading Chinese electronics group, to share technology home air-conditioners.
Taizo Nishimuro, Toshiba presi-

dent, said: "The tie-up with Carrier we are announcing today is the first big step to realising Toshiba's reformation by forming a global alliance with one of the world's first-rate companies. With this agreement, we hope to achieve a fundamental revision of our household electronics division and develop our airconditioning business globally." Toshiba's air-conditioning division

has not made a profit for two years France and Germany. and reported sales of about \$1.1bn last year, compared with about \$6.1bn at Carrier.

Toshiba will take a 60 per cent stake and Carrier a 40 per cent stake

Bedford •

Hitwick

er's existing Japanese subsidiary, worth approximately Y72.4bn and manufacture energy-efficient (\$517m). The company will begin operations in April 1999. The two groups are still in talks about the amount of investment from each side, as well as the selection of a

> president for the new company. The deal also establishes joint ventures in the UK, Thailand and Malaysia for manufacturing and market :

In addition, the arrangements will consolidate the groups' heating, ven :tilation, and air-conditioning :: operations in Singapore, Hong Kong, Toshiba said it would transfer -

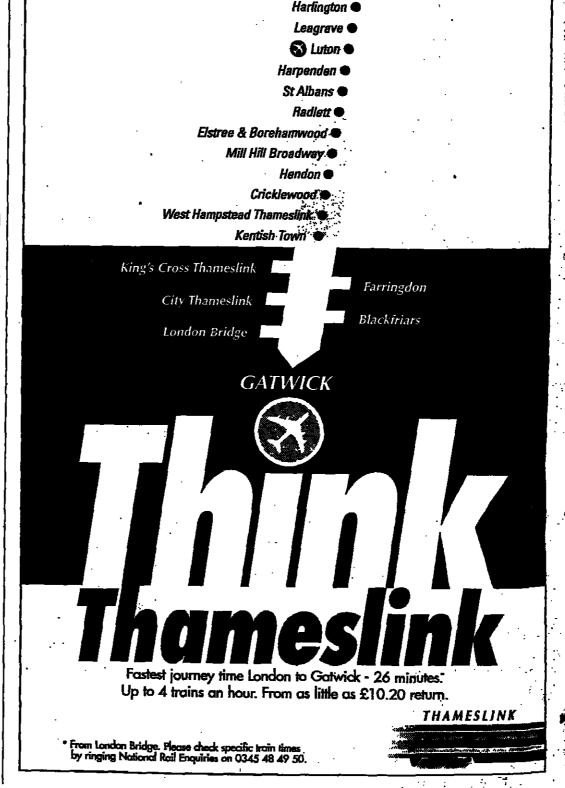
2,200 employees from its air-condi- :: tioning division, which employs 2,700 workers, to the new company. Toshiba said the two companies y attempt to improve profitability in be called Toshiba Carrier. This will global air-conditioner sales after

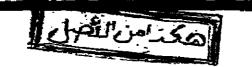
Features FT.com Companies & Finance FINANCIAL TIMES nternational Company News 20,22,24 Arts . Directory of online services via FT Electronic Publishing **Markets** FT.com: the Financial Times web site: vine news, comment and analysis. The Archivez online exchive of back issues offers and online ordering counts of 1200 UK olcs CityMae: how to get share prices and mer alian Labor party leader Kim Beazley before a radio bro rday on the first day of the country's election campaign. Page 4

FT WEATHER GUIDE

Europe today northern Scandinavia, bringing mostly sunny skies, but it will not showers are possible in souther: parts of Norway and Sweden. The Baltic states and the bulk of northern Europe will be fine and dry. France and the iberian peninsula will be warm with sunny showers and thunderstorms over central France late in the day. Five-day forecast High pressure will remain almost stationary over northern increasingly cold over the Baltic states and western Russia by the end of the week, but it will remain former hurricane Bonnie may bring some heavy rain to western Euro from Wednesday onwards.

PA WEATHER CENTRE TODAY'S TEMPERATURES 00000







Brian Report of the Control of West

Howard Spiriting and Colors

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is failing to invigorate economy Account for the att the country

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suite apparent for the state spaces, Page 17 rrier in global sector alliance

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FINANCIAL TIMES ----

COMPANIES & MARKETS

By Halg Simonian in Hanover

Daimler-Benz, the world's

and steering manufacturing

activities for commercial

been planned for some time,

expected to

collapse of

Kia auction

The auction of the bankrupt

Kia motor group, South

Korea's third largest car-

maker, appeared yesterday to

have collapsed amid allega-

tions of favouritism. A formal

announcement to cancel the

All four bidders - Ford

Motor of the US and Korean

carmakers Hvundai. Daewoo

and Samsung - demanded a

greater write-off of Kia's esti-

mated debt of Won13,000

(\$9.7bn), which creditor banks

Ford and Hyundai were also

disqualified because they

failed to bid the minimum

"reserve" price of Won1,100bn

for Kia and its truck division,

Asia Motors, which posted a

total net loss of more than

Won6,000bn in the first half.

Samsung made the highest

The auction ended in contro

versy as creditor banks asked

Samsung and Daewoo to

resubmit bids withdrawing

their demand for debt write

offs, but they refused. Ford

and Hyundai accused the cred-

itor banks of unfairly interven-

ing in the auction when they

asked Samsung and Daewoo

The aborted auction is likely

to delay restructuring in

Korea's bloated car industry

and undermine foreign confi-

Ford was considered the

strongest candidate for taking

over Kia because of its finan-

cial strength, management expertise and technical capa-

A takeover by Ford, already

"Korea is going to be critic-

ised for keeping its market

closed and the outcome of the

auction will disappoint those

who expected reforms. The

said Henry Morris of the Seoul-

uncertain. You Chong-yul, the

court-appointed administrator

of Kia, said another auction

could be held within a month,

but doubts over its fairness

and transparency are likely to

instead include Kia in asset

swaps among the leading conglomerates, or chaebol, which

it is promoting in an effort to

One proposal is that Hyun-

dai and Dagwoo, the two larg-

est carmakers, should absorb

Kia along with Samsung

Motors, the newest and small-

est carmaker. However, Sam-

sung is keen to take over Kia

and merge it with Samsung

Motors to stay in the car busi-

The three domestic car-

makers competed for Kia in an

effort to keep Ford out of the

rationalise industry.

government might

vested interests have won,"

based consultancy IRC. The future of Kia remains

market competition.

for new bids.

dence in Korea.

bid, followed by Daewoo.

auction is expected today.

S Korea

confirm

By John Burton in Sensi

vehicles.

TUESDAY SEPTEMBER 1 1998



INSIDE

Western institutions express interest in Romanian banks

Romania's effort to privatise two state-owned banks has drawn 10 expressions of interest from international financial institutions, including Société Générale of France, Dutch bank ABN Arnro, and GE Capital of the US. However, bankers in Bucharest said the government's price expectations for the banks remained



Investments, the New last night to forge ahead with sweeping restructuring plans being promoted by Sir Roger Douglas (left), executive chairman. The plans had been opposed by Malaysianthe company's biggest

shareholder. Camerlin called last week for a Brierley failed to sell its 46 per cent stake in

Dollar a casualty of market turmoil At a time of global economic panic, investors are selling the currency usually considered the world's safest. The dollar has fallen against the D-Mark and yen even though the US economy is growing strongly. Page 29

French nuclear group branches out French oroug Framatome's announcement last week that it was poised to acquire US-based Berg Electronics raises the possibility that it could soon derive more turnover from connec-

TNT Post beats interim forecasts TNT Post Group, the Dutch mail and courier company, exceeded forecasts with an 18 per cent rise in interim earnings to FI 365m (\$182m). The company predicted the same rate of growth in the current half. Page 22

Swap spreads show flight to quality One barometer of the flight to quality over the past fortnight has been the movement in swap spreads in currency markets. Led by the US dollar and sterling, spreads in the swap market between fixed-rate and floating-rate paper have

IPMA hits at withholding tax plan A European Union proposal to impose withholding tax on interest income will cause disruption to capital markets and drive business outside the EU, according to the International Primary Market Association, which represents underwrit-

Stock buy-back plan lifts Viacom Viacom shares rose yesterday after the US entertainment group announced plans to buy back up to \$1.75bn of its own stock, which has

unrealistically high. Page 22

Brierley board backs Douglas plan



Zealand group, decided based Camerlin Group,

shareholders' meeting to dismiss Sir Roger afte Thistle Hotels of the UK. Page 22

tors than from its nuclear business. Page 20

widened to eight-year highs. Page 28

ers of debt and equity securities. Page 28

fallen 20 per cent in the past month. Page 22

COMPANI	ES IN THIS I	SSUE
Alcatel	20 Kia	1
Атюса	19 Krupp-Hoesch	
Audi	3 MAN	1
BMW	3 Microsoft	1
BP	Pechiney 19	,
BP Amoco	Sakura Bank 1, 18	. 2
Biliton	Samsung 1 Shell	. 1
Carrier	18 Sural	
Chancellor Media	20 Sydkraft	2
Chrysler	19 Texaco	19
Daswoo :	19 Toshiba	10
Describer-Benz	. 3, 19 Tyson	2
Ford Motor	19 United Technolog	ies .18
Frametome	20 Volkswagen	;
Hyundai	19 Whiteco	20
Kaser Aluminium	1 Wienerberger	20

MARKET STATISTICS

CROSSWORD, Page 28

Bond futures and options Bond prices and visids nordines orices ENS CHREACY REAS Euro pricas Euroband prices Franci interest ledical

FT/SAP-A World implices

26 Foreign exchange 24 Money markets 29 New lots bond tesues 27 Short-term six rates.

28 Emercing Market boods

Managed funds sen 28 Stock merkete at a glance country, the world's fifth largest car producer and the biggest car market in Asia after Japan. But the Korean producers have weak finances, with high debt burdens, poor cashflow and bad credit ratings. It is uncertain how any of them could finance a Kis takeover. There are also doubts whether Korea can support

three carmakers when factory

production has fallen to 40 per

cent and a full recovery in

domestic car sales is not expec-

biggest commercial vehicles but to have been postponed to door to the possible sale or flo- either US manufacturer as it and serve two purposes. It maker, will today announce let Daimler-Benz executives tation of the powertrain unit. concentrate on their takeover General Motors and Ford

the first step in what could be a radical restructuring of its of Chrysler of the US. components activities to raise Postponment also avoided productivity and boost profits. any risk of unrest among the At the Hanover truck show, group's German workers the German company will before decisive meetings of reveal the creation of a new Daimler-Benz and Chrysler powertrain business combinshareholders to approve the ing its engine, gearbox, axle deal on September 18.

Daimler-Benz's surprise decision marks a further important step in improving trans-The move is believed to have parency in its manufacturing

have already restructured their components activities into separate subsidiaries as a precursor to flotation, GM plans to float 15-20 per cent of its Delphi parts division early next year. Ford has not revealed its plans but is believed to have similar ambitions for Visteon, its compo-

nents subsidiary. Daimler-Benz's decision is operation. It also opens the far less radical than that of Benz's powertrain activities

only involves parts for com-mercial vehicles, not cars. Nor internally-made components is the German group believed to have any plans to float or

sell its powertrain operations in the near future. Nevertheless, the step will the greater transparency being demanded across Daimler-Benz's operations by Jürgen

Daimler-Benz in components shake-up

Surprise creation of powertrain business is step in improving transparency

Schrempp, chairman. Creating a new unit will raise the profile of Daimler-

nents bought in.

The re-organisation will also maintain pressure on the group's German employees to ity. The new powertrain unit

on new vehicles. Although

Daimler-Benz is widely

world's most vertically inte-

grated van and truck manufac-

tories in high cost Germany Although Daimler-Benz expects to build about 480,000 vans and trucks this year. profits in commercial vehicles have traditionally been depressed by chronic losses in operations Although Daimler-Benz has

be seen as a further example of turers, many of its vehicles achieved considerable savings new German-built heavy and medium trucks, executives are keen to ensure workers remain continue improving productiv- improving productivity to remain competitive.



Sir John Browne: 4 don't want to do anything that hurts BP Amoco."

Texaco and Shell may broaden link

Shell and Texaco, which have

rumours as "wild speculation". The US company's shares were up 11 at \$58 a, while the American Depositary Receipts of Sheli Transport & Trading were

цр. ¾ at \$32万g. Since the BP Amoco deal, utation that other big oil compaconsider full mergers rather than more limited forms of co-opera-

Texaco's shares rose in New York after Royal Dutch/Shell said it was talking to the US oil group

refining and marketing joint ventures in the US, are said to have been discussing the possibility of similar arrangements in Europe. Even though the Anglo-Dutch group confirmed it was in talks "various parties, of which Texaco is one", Texaco described

there has been a stream of specnies might feel obliged to

both companies.

about potential co-operation.

Relaxed BP chief gets to grips with details of Amoco deal More than a few questions remain over implementation of the world's tect of the world's biggest industrial merger between British Petroleum and Amoco of the US, escaped to an admittedly "pricey" resort on the Adriatic Sea for a break from the relentless schedule he has maintained since the announcement of the deal three weeks ago. Sitting barefoot by the hotel pool and dressed in shorts and T-shirt, Sir John admitted that the past few weeks had been Like other senior BP executives, he has been serving as a transatlantic "Inca runner", taking directly to big shareholders the message of why norms. BP's effective takeover of Amoco is best for the future of

remain relatively positive BP Amoco." pored over the details of the strategic fit between the two companies, attention is now shifting to how Sir John and his key lieutenants, such as Rodney Chase, BP's deputy chief executive, will implement the merger at a time of great uncertainty in world stock markets.

Perhaps it was the halcyon setting, but late last week Sir John appeared wholly relaxed about the impact of volatile stock markets (and share prices) on the deal: "Everything simply moves in proportion," he said.

But more than a few questions remain over the deal's implementation. One concerns

biggest industrial merger. Robert Corzine talks to Sir John Browne ven workaholics need a wide differentials between promises to shareholders: he break. Last week Sir John high US salaries paid to senior will close the deal and deliver Browne, the chief archi- Amoco executives and their \$2bn in initial cost savings. more modestly paid UK counterparts. Sir John describes

such concerns as "a storm

He says the pay issue is one that the compensation committee "will have to think through very hard", and he is reluctant to prescribe a preferred course of action. Although there may be some adjustment on the UK side. Sir John savs it is likely that salaries will be paid in

without a wind".

then be whether an individual's pay is in line with national But will his own compensation package rise to US levels? Sir John said simply: "I don't be used, he says.

accordance with the country

in which an individual execu-

tive will receive his or her pen-

sion. The main criterion will

Given that most analysts want to do anything that hurts He also appears prepared for criticism about_potential job cuts, especially in the US. where most are likely to occur. The decision to close BP's American headquarters in

> combined US corporate centre to Amoco's Chicago base has already provoked sharp criticism from Ohio's governor. Sir John is also aware of the danger during integration of BP's role as the dominant

party in the deal. "We musn't create an atmosphere of intimidation," he says. "Amoco is better at logistics and it is better at capital efficiency, while BP has better operating costs."

The first looks easily attainable, although the number of recent mega-mergers in the US is stretching the Securities and

Exchange Commission. Most analysts say the second promise also looks attainable. Many say they would not be surprised if Sir John announced new targets in the first year of the merger

Although the detailed planning for integration is only now taking place. Sir John has firm views on several issues. There will not be a widespread "corporate makeover" to create a new identity. Nor will there be a bonanza for management consultants keen to advise on integration. Only one outside consultancy will

Sir John is adamant that BP Amoco "will remain very much open for business"

ing its integration phase. be talking to the chief executives of our big partners to tell them about RP Amoco " He Cleveland, Ohio, and move the says they should not fear the new group, as its preoccupa bigger" for all.

> But does Sir John think others will follow his lead to greater consolidation? "I don't know if others will follow suit," he says. "It is unknowable." But it is clear that his relaxed attitude about the future comes not so much from his luxurious, sunny surroundings as from the knowledge that no one else can be

FTSE indices in The sale of Kia was considered an important test of Korea's commitment to attracting foreign investment. changes to reflect Kia's largest shareholder with a 16.9 per cent stake, would global economy have represented a significant opening of Korea's protected car market and proof that Seoul intended to promote

By Philip Coggan, Markets Editor

Substantial changes are being made to the FTSE family of stock market indices to create a consistent system for industrial sectors covering markets

around the world. The indices concerned include the FT/S&P World index, a benchmark for global investment management performance, the FTSE European series and the FTSE indices in

the UK. The changes, which will be introduced in January for UK and European indices and in the second quarter of 1999 for reflect the changing make-up of the global economy. They include the creation of an information technology eco-

nomic group. Thomas Tilse of Commerzbank, chairman of the new classification committee, said: There is a growing belief among international fund managers that, post-EMU, sector allocation will become more important than country allocation in achieving excess

returns. "The new classification system will allow investors and market participants greater flexibility in analysing industrial sectors on a global and pan-European basis." The FTSE share indices are

sub-divided into economic groups (such as basic industries or resources), sectors (such as chemicals or extractive industries) and sub-sectors (such as commodity chemicals or gold mining). The information technology

economic group will be divided into two sectors; computer hardware, and software and

Another change will see some economic groups divided into two. The general industrials group will be split into basic and general industries; and consumer goods and services will be split into cyclical and non-cyclical elements. As an example, beverages will be classed as a non-cyclical consumer sector, while automo-

biles will be cyclical. A complete list of the new economic groups is: resources basic industries, general industries, cyclical consumer the world, are designed to goods, non-cyclical consumer goods, cyclical services, noncyclical services, utilities. financials ,and information technology

There will also be some alterations at the sector level. The construction and building materials sectors will be lumped together as one, as will the insurance and life assurance sectors.

The need to create classifications that apply across the global markets will mean the existence of some sectors that will have no constituents in some countries. FTSE International, which

manages the indices, said the changes followed consultation with investors worldwide and involved assistance from analysts at Goldman Sachs, the US_investment bank, Goldman is a co-owner of the world

FTSE International is jointly owned by the Financial Times

and the second s

Bank \ustria Creditanstalt Group Treasury

Bank \ \ \ \ \ ustria Creditanstalt London Branch

With effect from 1st September 1998 the London branches of Bank Austria AG and Creditanstalt AG will be restructured as follows:-

The Treasury business of both branches will combine and trade in the name of Bank Austria AG

The non-Treasury business of both branches will be transferred to Bank Austria Creditanstalt International AG, London Branch

The address of Bank Austria AG, London Branch is:

Bank Austria AG 125 London Wall London EC2Y 5DD

Tel: 0171 382 1000 Fax: 0171 588 4560

The address of Bank Austria Creditanstalt International AG, London Branch is:

Bank Austria Creditanstalt International AG 125 London Wall London EC2Y 5DD

Tel: 0171 600 1555 Fax: 0171 417 4803/4

Akishige Okura, Sakura

Sakura Bank seeks Y300bn from partners

Sakura Bank, one of Japan's or corporate family, for a Sakura is lucky to have the strength.

The request follows a to let Sakura get back the ing the value of its equity sharp fall in the bank's confidence of the markets." share price and credit ratings in recent months. Key Sakura has grown in recent Mitsui companies include Toyota, the carmaker, and about Japan's banking sec-

Mitsui, the trading group. Yoshinobu Yamada, banking analyst at Merrill Lynch, from a peak of Y562 earlier largest, said yesterday it said: "I think that a lot of would ask its business part- banks will be thinking of day's announcement lifted ners in the Mitsui ketretsu, doing the same thing, but Sakura's share price to Y248. Y300bn (\$2.1bn) capital injec-strong Mitsui keiretsu. The tion to boost its financial critical question now is

> The market pressure on weeks amid investor unease

tor. Its share price tumbled from speculative grade. to a low of Y220 last Friday, this year. However, yester-Meanwhile, the sharp fall

in the Nikkei has threatened to undermine Sakura's order to restore our credit whether this will be enough financial strength by reduc-rating to at least a single A." portfolio.

a's request as a sign that the Moody's, the US credit rat-Mitsui keiretsu was still relaing agency, has downgraded tively cohesive. They also Sakura's debt from A3 to pointed out that the capital

being forced to tackle its James McGinnis, analyst at for public funds.

president, said the capital injection was designed to increase the bank's financial to deal with its bad loans," alise their domestic strength ahead of Big Bang said Mr Yamada, who estideregulation: "We are considering a capital increase in about Y600bn of bad loans. Although the Y300bn capital Analysis welcomed Sakurparent operating profits of

Y280bn this year. Analysis stressed the bank must also take radical related bad loans, with some restructuring measures. Y400bn-worth sold to date.

By David Owen in Paris

ast week that it is poised to

acquire US-based Berg Elec-

tronics raises the possibility

that the French company

could soon derive more turn-

over from connectors than

from its traditional nuclear

For a company created 40

vears ago as Franco-Améri-

caine de Constructions Ato-

miques to develop French

expertise in nuclear reactors,

this is a landmark. It says

much about the problems

that have dogged nuclear

plant constructors since the

Three Mile Island and Cher-

Simply stated, once the

the Civaux site near Poitiers

in west central France, prob-

ably next year, it is unlikely

to secure more orders for

reactors in its domestic mar-

also exported 11 reactors.

nobyl accidents.

Framatome

might shift

to connectors

Framconnect? A name would be close to those of change is probably not on the nuclear division.

the horizon. But Berg and Framatome Con-

group completes its work at produce an entity close in

woes, rather than waiting Dresdner Kleinwort Benson said: "They have to with "This should allow Sakura draw from overseas, ration-

operations and securitise mates the bank now has part of their loan book if they want to become viable." Mr Okada said yesterday injection will not cover all of Sakura would shrink its these, Sakura expects to post operations drastically in the US and Europe in the coming years. The bank has been selling off property

Berg's turnover was \$785m

nectors International have

entered an agreement under

which the French group

would acquire all outstand-ing Berg shares at \$35 a

share in cash. This repre-

sents an aggregate transac

tion value of \$1.85bn, includ-

ing . the assumption of

Dominique Vignon, chair-

man, said the group would

take on about FFr6bn of debt

to help finance the deal.

"Currently, interest rates are

The company said the

merger of numbers three

and four in the \$30bn world

connectors industry would

size to Molex, the number

two. AMP, the market

leader, is currently subject

to a \$9.8bn hostile bid from

AlliedSignal, the diversified

Framatome, which entered

the connectors business in

manufacturer_

very low and it is worth-

while to borrow," he said.

outstanding debt

NEWS DIGEST

FRANCE

Alcatel chairman quits board of Aerospatiale

Serge Tchuruk, chairman of Alcatel, the French felecommunications group, resigned yesterday from the board of Aerospatiale, the aerospace group, over a conflict of interest emerging from recent restructuring in the country's defence and satellite industries. Alcatel said yesterday that Mr Tchuruk had left the post because a state-engineered merger between Aerospatiale and Matra, the defence arm of Lagardère, created a satellite venture in direct competition with a similar alliance between Alcatel and Thomson-CSF, the defence electronics group.

Aerospatiale, under an earlier proposed link-up with Alcatel, had signed an undertaking to limit any interests in satellites to a 25 per cent equity stake. However, the govemment in July announced its own plan to speed up consolidation in France's fragmented defence and aerospace sectors by merging the state-owned Aerospatiale with some of the operations of Lagardère, the quoted defence and publishing conglomerate. "It was quite obvious after this change that Mr Tchuruk could not be involved in both companies." Alcatel added.

Yesterday's announcement coincided with the rebranding of the former Alcatel Alsthom as simply Alcatel, under a restructuring started by Mr Tchuruk when he took the helm in 1995. Mark Multigan, Paris

SWEDEN

Pricing, weather dull Sydkraft

Sydkraft, the Swedish nuclear and hydroelectric power company, yesterday announced flat interim profits as tough price competition and mild weather held back sales. The company, which has been ordered by the government to decommission its oldest nuclear reactor at Barseback in southern Sweden, reported underlying profits of SKr2.22bn (\$273m) in the period to June 30, compared with Skr2.21bn last time.

The results, achieved on sales up modestly from SKr7.59bn to SKr7.65bn, were undermined by an unusually mild winter and wet summer in the Nordic region. "The electricity market is marked by continued tough competition, which has depressed prices in the end customer market," the company added.

At the pre-tax level, profits fell from SKr3.96bn to SKr1.79bn - although the 1997 interim figures include one-off gains of SKr2.3bn following the sale of shares in Veba of Germany. Earnings per share, excluding such one-off items, rose from SKr5.78 to SKr6.30. Tim Burt, Stockholm

SWITZERLAND

Wienerberger ahead in term

Wienerberger, the world's biggest brick-maker, increased its first-half operating profit by 25 per cent, to Sch1.1bn (\$754m). Erhard Schaschl, chief executive, said the increase came in spite of a "tense" situation in Germany, the group's biggest market, where brick prices fell by more than 50 per cent.

Wienerberger has cut its costs by 25 per cent in the past four years in Germany and has been picking up capacity from some of its competitors forced into bank-ruptcy. In the first half of 1998 Wienerberger acquired 12 brick and pipe plants, taking its network to 160 plants in

Mr Schaschl said the recent financial problems in Russia would not affect the group's target of increasing the profits of its core industrial activities by 20 per cent in 1998. The group's south-east Asian operations accounted for only 2 per cent of revenues. Poland and Croatia were a high pri-Group sales rose 9 per cent, to Sch7.9bn in the latest six

Tyson to take poultry charge

Tyson, the US food company that is the world's biggest producer of chicken and poultry-based products, is to take a \$43m charge in the fourth quarter of its 1997-98 financial year to cover the restructuring of its poultry operations, hit by the collance in Asian demand

It also said it would take a further \$53m charge, including \$30m to cover risks related to its export business to Asia and Russia.

The company announced broad plans for restructuring the operations in late July. and has already closed two poultry processing plants.

However, yesterday Tyson gave further details, saying other assets due for disposal or closure included feedmills, an office facility and some farms. It is also planning to divest or redeploy its seafood assets, which include fishing vessels.

The three-year benefit to cash-flow, including asset

By Christopher Parkes

Chancellor Media, the

acquisitive radio, television

and billboard group, has

completed its strategic buy-

ing spree with a \$930m deal

to take over Whiteco, the

largest privately held out-

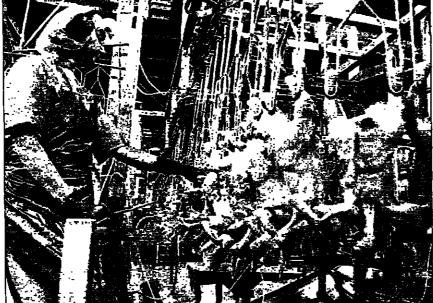
door advertising company in

After spending about \$50n

few months. Chancellor.

be made to fill any gaps in

in Los Angeles



tising.

boost profits after tax by upgrade and enlarge some of \$12m to \$15m annually.

By integrating radio, TV

provide advertisers with

one-stop shopping services

that will allow them to

bombard regional and local

markets with targeted

Chancellor established

itself as the largest US radio

broadcaster, overtaking CBS,

with last week's \$4.1bn

absorbed Capstar, another

sion, following the \$1.5bn

paid \$1.6bn for Lin Televi- 65m.

campaigns.

on acquisitions in the past transaction in which it

founded and controlled by Hicks, Muse company.

its facilities.

The addition of Whiteco

Chancellor one of the top

annual revenues of about

Although TV assets are

adds 21.000 billboard and

viewed as a casualty of the recent Russian crisis. cash-flow, including asset Tyson added that as part The company's problems A week ago, its Moscow sale proceeds, is put at of the restructuring pro-relating to the slump in office described the Russian \$130m, with the savings from gramme, it intended to Asian demand surfaced last export market as "very

the restructuring expected to invest about \$21m to year, but it has also been important" for the company. Chancellor Media in \$930m

purchase of Martin Media limited to 12 stations, most and billboard services, this summer, which marked are based in areas where the Chancellor has set out to its entry into outdoor adver- group already owns substantial radio or billboard inter-

"With the acquisition of other "faces" to the 14,000 the Whiteco Outdoor assets, already owned, and makes we have completed the formdation of Chancellor's multifive companies in the sector media national platform. on the basis of aggregate said Jeffrey Marcus, chief

The deal was fairly priced, With 465 stations in 105 he claimed, at 12.4 times markets, it is already by far 1999's projected billboard over reasonably high - last Asia from 12 to 17 per cent. the biggest radio company in cashflow, and would start | year at FFT10.8bn (\$1.8bn) the US and claims an contributing immediately to out of overall sales of adding about 10 cents a share, Mr Marcus said.

ket until the early years of the next century. This is a sea-change for the company that built all 58 1989, said Berg was a good fit sive nuclear network. It has

> But the only foreign power station it is currently conplant at Ling Ao, southern

nuclear services has helped keep nuclear-related turnturnover of FFr6.1hn, while public entities.

reactors in France's exten- in both product and geographical terms. It said the US group was number two worldwide for both telecoms data and printed circuit constructing is a two-reactor nectors. Combining the businesses promises to lift the proportion of Framatome Connectors International turnover derived in the US

from 35 to 41 per cent and in The company, which last year tried to buy the nuclear nectors business generated the US, is majority owned by

Europe looks to Germany to provide shield from emerging markets fall-out

A s Russia's crisis rages to Europe's east and the violent aftershocks of man companies faced some try. BMW, Mercedes-Benz, panies have production sites undergone little structural ness has been calling for. conductor business Asia's recent financial hurripects for Europe's growth

seem under threat.

corporate Germany, as unions at home to accept underlined by the recent more flexible working praccrop of buoyant corporate tices. profits, raises the hope that Europe's largest economy will be an engine of growth that brings stability during this troubled period.

German business is in better shape than it was just have resulted in world-beatthree or four years ago. Corporate Germany has unleashed a revolution competitiveness and is being rewarded now with strong

The revolution was trig-gered by the fact that Ger-

of the highest labour costs in wage costs by shifting production to lower-cost loca-But the rejuvenation of tions abroad and by forcing

> Companies such as Daimler-Benz have sold noncore businesses which were weighing heavily on profits. Innovations at others, such as car group Volkswagen, ing new products.

cane continue to shake the the world. In response, they thriving. Lufthansa, the world's economies, the pros- have cut jobs and tackled national airline, last week tional air passenger growth. There are also signs that

This improvement in competitiveness - coupled with which has transformed its a period when the D-Mark has been relatively weak has resulted in an export-led especially in the car sector, the country's biggest indus- try and the big German com- retailing and building have reforms German busi-

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VW and Porsche are all reported that first-half profits doubled thanks to cost cuts and a boom in interna-

the stagnation of domestic growth has lifted: consumer demand is picking up and fixed investment is growing. According to Hans-Günther Vieweg, economist at the Ifo Institute in Munich, this spells good news for the rest of Europe. "German industry will be an agent for growth in Europe because German companies boom for German industry, says. "Other countries have product. suppliers for German indus-

in countries like Spain, France, the UK." While these developments

have put German industry on a better footing, they may not be sufficient for it to become the engine of growth that Europe needs. Although

'If Asia's troubles continue, then Germany is going to be affected. Countries that supply the world with . capital goods will be in trouble'

manufacturing industry has been transformed, this sechave strong linkages to tor accounts for only about been tackled, mainly other European states," he a third of gross domestic because of delay by poli-

expenses remain a burden to industry. They have not because of delay by politicians in implementing the Other big sectors such as radical tax and pension

cerns such as Holzmann.

costs, non-wage labour

change and continue to stag-The impact of turbulence nate, as illustrated by the in Russia on Germany is, poor results of retailers such however, likely to be muted. as Metro and building con-According to Urrich Ramm, chief economist at Commerz-Although manufacturing bank in Frankfurt, Russia

companies have cut labour accounts for only 2 per cent of German exports. On the other hand, Russia's negative effect could be greater if it destabilises the economies of eastern Europe to which Germany has greater expo-

Asia's influence on Germany is far greater. According to Mr Ramm, Asia, including Japan, accounts for about 13 per cent of German exports. Already companies have shown some signs of distress - Siemens, the country's biggest electronics company, has issued

conductor business which is world economic growth.

months. William Hall, Zurich

economist, Germany is espeproblems because of the affected. Those countries that supply the world with capital goods are going to be in trouble," he said.

So far, however, the impact of Asia's crisis on world economic growth has been relatively muted. But

economy. Rather, argues Mr Ramm, the crucial reason is lossmaking because of the relatively strong expanundercutting by Asian sion of the US economy. "We exporters. Even SAP, the are in an upswing in Gerbusiness software group, has many, but it is too weak to warned of a slowdown in its have an important influence still rapid expansion because on Europe overall. It is of the damping effects on because the US has avoided the effects of Asia that they According to Norbert Wal-ter, Deutsche Bank chief here," he said.

Corporate Germany has cially vulnerable to Asia's restructured and is once again profitable. It is now nature of its industry. "If likely to lead an economic Asia's troubles continue, recovery in continental then Germany will be Europe (the UK, in a differto be beginning a downturn). But Europe may need to look to the US as the ultimate engine of growth, and pressure from Asia and Russia, then Europe could stum-

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Spot Foreign Exchange Money Market FIXED INCOME Credit Risk Trading

Primary Markets Trading Origination INSTITUTIONAL RELATIONSHIP MANAGEMENT

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SETTLEMENTS

Foreign Exchange and Money Markets **Derivatives**

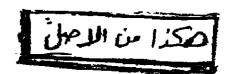
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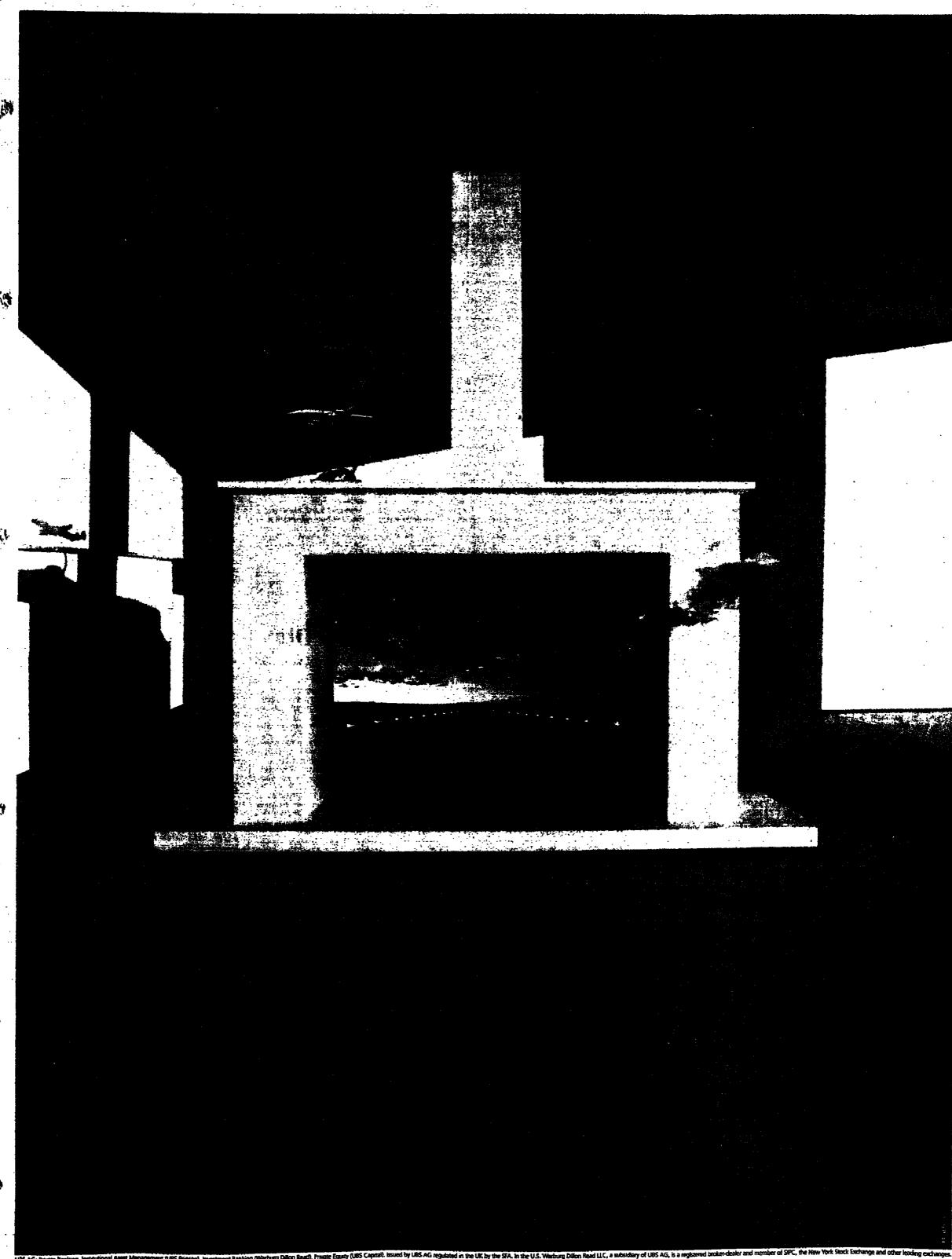
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et diakman quits et Aerospatiale

delivery selection of the control of

Section dull Sydkrate and the section of the sectio

Company of the same of the sam

Removement alread in term

Fees fall-out

Directors appear to have also given themselves lit has long argued it has another week to consider the been insulated from the colfinancial results for the year This announcement. large cash position.

which should include the size of the final dividend. will now be made on Septem-

PRIVATISATION SOCIETE GENERALE, ABN AMRO AND GE CAPITAL EXPRESS INTEREST IN SELL-OFF

Foreign bidders line up for Romanian banks ted non-binding letters of gramme, could still be upset have submitted letters of

Stefan Wagstyl in Bucharest

Romania's effort to privatise two state-owned banks have country's fourth biggest the government's price drawn 10 expressions of commercial bank, and four expectations for both banks interest from international have lodged offers for a 35 financial institutions, includ- per cent stake in Banc Post, high. Officials have receipts from the sales by ing Société Générale of a small bank with a large France, ABN Amro from the branch network linked to to \$600m and Banc Post at this year's budget. The pri-Netherlands, and GE Capital, the financial services

By Gordon Cramb in Amsterdam

TNT Post Group, the Dutch

mail and courier services

ing two months ago,

exceeded its forecasts with

an 18 per cent rise in interim

earnings and predicted simi-

lar growth for the second

TPG - spun off from KPN,

the privatised telecoms util-

ity - recorded net profits of

Fl 365m (\$182m) compared

with Fl 310m in the first half

ent treatment of reorganisa-

ised its express services side

since the 1996 takeover of

deliveries and has rational- the US.

rise of 10-15 per cent.

stake in the Romanian Development Bank, the the post office.

arm of General Electric of delayed auction, seen as a were about double the true the US.

Were about double the true institutions.

Were about double the true institutions.

Fund as conditions for new expected to bid with SBC Six bidders have submit- troubled privatisation pro-

TNT Post Group tops

quickest and most efficient".

"in express as well as

logistics we are actively looking at a number of acquisitions," he said,

adding that deals could be

The logistics division, the

reached this year or next

smallest but fastest-growing,

accounts for Fl 1.11bn of

saw sales growth of 20.9 per

practices, they were flat at manufacturers, mainly for F1648m. In Russia, the slide

Recent deals include serv-

Although new contracts

involved initial expenses.

man facility in Cologne.

forecast at halfway

company which gained a list- The group has closed a Ger-

of 1997. It had projected a TPG's F17.95bn revenues. It

Earnings per share were 77 cent compared with 8 per

cents against 65 cents. How- cent across the group as con-

ever, under US accounting tracts were struck with large

tion costs. The group is auto- ing Fiat in Italy, Poland

mating domestic postal and Brazil, and Toyota in

TNT, the Australian parcels said Mr Scheepbouwer, mar-

71 cents, reflecting a differ- deliveries of components.

east European markets. Bankers in Bucharest said in a month's time.

suggested valuing RDB at up up to \$200m. Some western However, the much banks said these figures the World Bank and the Several of the banks which

cent to FI 685m.

Boeing 727s in a year's time.

volume growth in the region,

leaving express activities

outside Europe with a 5 per

cent decline in revenues to

in the rouble meant "busi-

ness could be halved right

away", Mr Scheepbouwer

said. This would have no

noticeable impact on the bot-

The group announced a 30

cent interim dividend. The

tom line, he added.

The fall in Asian currencies wiped out the effects of

intent to buy a 51 per cent by the continuing turmoil in intent might not bid. The investors to Romania was deadlines for firm offers are

The financially strapped Romanian government is remained unrealistically determined to secure the the year-end, for inclusion in vatisations are also seen by loans to Romania.

The difficulty of attracting highlighted last week when KPN, the Dutch telecommunications utility, pulled out Italy, GE Capital, France's of the race to buy a stake in Rom Telecom, the state-

owned enterprise. If Telecom Italia, KPN's Post include Bank Austria consortium partner, also and Creditanstalt of Austria. withdraws. Romania will be left with only one bidder -Communications of the US.

stood to be interested in the Commerciale Italiana of BNP. Societé Générale, and KBC from Belgium.

The four bidders for Banc Romanian officials had hoped that Citibank of the US, one of the most active foreign banks in the country. would be among the bidders.

man, said yesterday that the division was up 20 per TPG's new European hub in cent at F172m. The group-Liège, Belgium, made it "the wide increase was 8.7 per cent at F172m. The group-Capital spending was devoted largely to the express operations, which absorbed Fl 300m. Another Fl 105m went into mail, and the company said the year's total would be well above the 1997 level of Fl 554m. It has ordered 14 Airbus A300 freighters to replace older

Bosnia. The scheduled production volume will initially be 5,000-10,000 Skoda Felicias a year but the plant can produce up to 35,000 units from the year 2000. Volkswagen said its target market was the former Yugoslavia and southern Europe. It will create 1,200 new jobs at the plant by 2001. The German company is seeking to expand the assembly operations of Skoda, the Czech carmaker which has been under Volkswagen's control since 1991, and is carrying out feasibility studies for projects in Russia, India and Egypt. Volkswagen's operations in Sarajevo were interrupted by the war in 1992. From 1972 to 1992 the company produced more than 400,000 vehicles through a joint venture with

Brierley agrees structure plans

By Terry Hall in Wellington

Investments decided last Roger Douglas, executive

The plans had been opposed by Malaysian-based Camerlin Group, the company's biggest shareholder. Quek Leng Chan, called last week for a full shareholders meeting to dismiss Sir Roger after Brierley failed to sell

its 46 per cent stake in Thistle Hotels of the UK. Camerlin, which had backed Sir Roger in the April coup that led to the departure of the former chairman, Bob Matthew, and chief executive, Paul Collins, argued this weekend that a more commercial focus was

Since the coup Brierley shares have slipped from NZ\$1 to less than 70 cents. Camerlin paid \$NZ1.40 a share for its 20 per cent

needed to improve share-

Before yesterday's meeting Sir Roger appeared confident of having the votes to or change his policies, although there were questions over the way the company founder. Sir Ron Brierley, or the director representing the Singapore government might vote.

A statement last night said Brierley directors had agreed to complete the strategic review being promoted by Sir Roger.

As a result. Comerlin had withdrawn its notice to call a shareholders' meeting to consider Sir Roger's future as a director.

The statement said Sir Roger would remain executive chairman to oversee the changes to the company and the appointment of a new chief executive. After that he is to step down as chairman.

Pacific, yesterday gained approval from Philippine made no mention of the size of Brierley's dividend. Securities and Exchange Camerlin, which is reputedly Commission for the issue, under financial pressure. which will be carried in two was demanding it be maintranches of 500m pesos. tained at 9 cents a year, a level Sir Roger sald was too 214ha city outside Manila's

By Sander Thoenes in Jakarta

sell a subsidiary.

interim stage. The balance sheet this year was drawn at

its foreign debt, with prom- earlier this year when sales ises to lift exports, divest collapsed. Astra will produce shares to its partners and only 1,000 cars in September, Astra, which dominates only 6 per cent to Rp7,190bn the Indonesian market during the reporting period. sweeping restructuring through its joint ventures. The company has doubled plans being promoted by Sir (with Toyota, Daibatsu and its prices in recent months.

rupiah dropped faster than they could adjust prices. Component exports were

months, but the company did not say from what level. production lines such as plastic injection, casting, ferrocasting and moulding to

Unit sales fell 78.46 per conductors. Astra has an Rp7,000bn of its loss cent, with sales of Astra's 85.3 per cent stake in Microreflected foreign-exchange Honda motorcycles dropping tonics, while Astra Graphia, uring agreement losses on its \$1bn foreign 63.14 per cent to 151,556 an affiliate, holds 14.7 per Rini Soewand

partners to increase their unless the ruplah strengthstake in production joint ened. The currency has ventures. However, Toyota, sharply appreciated in up 60 per cent in the first six the largest investor and the manufacturer of the popular Kijang family van, indicated dollar, but car producers and earlier this month it had no analysts say it is still well plans to raise its sharehold- above any rate at which ing. Other partners are Dai- companies such as Astra hatsu, Isuzu, BMW, Peugeot, could resume profitable

advisers for a debt restruct- from 396,000 last year.

Rini Snewandi Astra's

recent weeks, from Rp15,000 to about Rp11,000 to the US domestic sales.

Herman Latif, chairman of automotive industries expected car sales in Indon-Worst hit are component

producers, which saw orders collarse and, according to Mr Latif, many have already

gins had broadly been mainshares closed down Fl 1.9 at Ad Scheepbouwer, chair- tained. Operating income at Fl 41.8 in Amsterdam. Astra reports Rp7,360bn interim loss

Astra International, Indo- an exchange rate of Rp14,900 nesia's biggest car producer, to the US dollar, compared yesterday responded to a first-half loss of Rp7,360bn

Isuzu of Japan, said some

with Rp2,450 a year before. The latest setback follows (\$657m), which it blamed on the suspension of production Astra said it would adapt but said sales revenues fell

units. Indonesian car pro- cent. Last year Astra reported a ducers say they have often

make exportable products. The company expected to make \$90m on the sale of its Microtonics Technology unit, which produces semi-

The group also said it had

Nissan and Honda. Meanwhile, Astra has appointed some of its largest the Gaikindo association of creditors - Chase Manhattan, Sumitomo Bank and Sakura Merchant Bank - as

new president, said earlier this year that the company profit of Rp439bn at the been selling at a loss as the invited Toyota and other would not survive into 1999 shut down.

by October 1. Winterthur Re produced gross premiums of \$837m in 1997, of which non-life premi-

Total assets exceed \$3bn. Some 57 per cent of the business originates in the Americas, 35 per cent in Europe and 8 per cent in Asia.

PartnerRe doubled by Winterthur buy

PartnerRe, the fast-growing Bermuda-based reinsurer. will more than double the size of its business with the \$750m acquisition of the reinsurance activities of Winterthur. The move strengthens its role as the main challenger to the big four reinsurers which have traditionally dominated the global reinsurance industry.

second big acquisition in the past 18 months. In March Societé Anonyme Française de Réassurance, a European

Fort Bonifacto Development.

developer of Manila's largest

property project, plans to

short-term commercial debt

to shore up its financial posi-

tion and finance further

between the Philippine gov-

ernment and a private-sector

consortium led by Metro

FBDC is converting part of

lapse of the Philippine prop-

erty market because of its

issue 1bn pesos (\$22.6m) of

FBDC to issue

premiums of about \$700m.

net premiums by 160 per cent to \$438m. Following the latest acquisition. PartnerRe's workforce will rise to more than 600, compared with 30 two years ago. industry has been undergo-

The deal is PartnerRe's ing rapid consolidation over the past year. In June, Warren Buffett's Berkshire Hath-1997, it paid \$950m for away insurance operation didate itself, but Herbert SFr400m, and the latest deal

Swiss Re. which helped to In the first six months of found PartnerRe and retains 1998. PartnerRe increased its a 22 per cent stake, paid net income by 22 per cent, to \$1.8bn for Life Re. a fast-\$147.7m, and increased its growing US life reinsurer.

PartnerRe, set up five years ago to specialise in natural catastrophe reinsurance, has begun to diversify into more general reinsur- year. ance and compete more The global reinsurance directly with the big four refocusing on its core direct global reinsurers led by Swiss Re.

PartnerRe has often been rumoured as a takeover canpaid \$22bn for General Re. Haag, 51, a former Swiss Re is expected to raise a further the world's second biggest executive who has headed SFr1.1bn in cash. PartnerRe

reinsurer, and last month PartnerRe since its 1993 stock market flotation, says he intends to build his company into a credible alternative to the global reinsurers in every market.

> Winterthur's decision to leave reinsurance follows its SFr14.3bn (\$9.8bn) acquisition by Credit Suisse last Since then it has been

insurance operations. In July it sold its 51 per cent insurer HIH Winterthur for

ums were \$582m and life premiums \$255m.

Mr Haag said Winterthur Re was a "highly successful and profitable business" and stake in the Australian its speciality orientation in non-life and life business complemented PartnerRe's

Grolsch turns down bid 1bn pesos of debt approach by Interbrew

By Justin Marozzi and any defaults by developers By Gordon Cramb Tony Tassell in Manila involved in the project.

Ronald Mayor, vice-presi dent for sales and marketing for FBDC, said many of the developers had been affected by the downturn in the property market. "All are feeling the brunt of the difficult

FBDC plans capital expen-FBDC. a joint venture diture of 1.8bn pesos in 1998. with a further 1.5hn pesos for 1999. The group's receivables stood at 11.5bn pesos at the end of last year, according to Colbert Nocom of ING Barings, with a cash position of 373m pesos.

Analysts said the debt issuance would ease short-term problems but a former military base into a Fort Bonifacio would be disappointed if it expected the financial district of Makati. situation to improve within

"In the medium term, as some Fl 1.2bn (\$599m). long as the economy doesn't pick up, Fort Bonifacto will be delayed significantly, and Although some of the you're not going to see this funds from the issue have great global city," said one been earmarked for develop- analyst. "But in the longer ment at the site, some will term. First Pacific is very and through brands such as Mr Thijs met the Grolsch quate defence mecha also be used to compensate strongly committed to it." Oranjeboom already claims board - headed by Jacques against a hostile bid.

beer sales, twice the market Interbrew of Belgium yesshare of its bid target. terday abandoned a long-

rumoured pursuit of Grolsch, after the Dutch pro-Europe, Asia and Africa, said: "I have a good comducer of premium beers confirmed it had received a bid pany there, so it is not a approach but rejected the problem. It was an opportunity." He said job losses proposal in sharp terms. Directors of Grolsch - in envisaged in the bid proretreat from European posal were not on the subexpansion amid an earnings stantial scale suggested by slide - said their view of the Grolsch management,

company's future was "irrecthough he declined to speconcilably divergent" with that of Interbrew. But they The Dutch company gave did not repeat past pledges that they would seek to rejecting the offer. A plan maintain its independence. announced by Grolsch in and the shares jumped F17, February involves shedding or 15 per cent, to FI 53.50. 150 of its 975 jobs by central-Neither would confirm ising production at a brewreports that the Interbrew ery to be built in Enschede. offer would have been Fi 70 a

near the German border. share, valuing Grolsch at Grolsch intends to shut its Interbrew, maker of Stella Artois and owner of Labatt in Canada, is Europe's largest brewer after Heineken. In global volume it is close to 10 times the size of Grolsch, supply the extra capacity.

nearly 30 per cent of Dutch Troch, a Belgian who is a former head of Interbrew's Dutch operations - but Johnny Thijs, chief of made no headway. He Interbrew's operations in described the Fl 300m investment in the Enschede plant as "not sensible".

After charges related to the closure, profits at Grolsch fell 59 per cent last year to F124.6m. The company gave up plans to estab lish a network of plants across Europe, concentrating instead on distribution tieups with foreign partners. in the UK it is handled by this as a main reason for Bass, mentioned by analysis

vesterday along with Anheuser Busch and South African Breweries as possible bidders. But Roel Gooskens, of Capel, argued that industry

HSBC Van Meer James leaders would be wary of existing sites there and in joining battle with Heineken nearby Groenlo. While back- on its home territory. Heining the Groenlo closure, the eken, which would face com-Belgian group wanted to petition problems, has previkeep the other plant open ously made clear its lack of and use its own facilities to interest. Like most Dutch companies. Croisch has ade-Mr Thijs met the Grolsch quate defence mechanisms

NEWS DIGEST

ENTERTAINMENT

Viacom announces \$1.75bn share buy-back

Viacom shares rose yesterday after the entertainment group announced plans to buy back up to \$1.75bn-worth of its own stock, which has fallen more than 20 per cent in

Although the company's market value is still about 80 per cent higher than a year ago, lifted by cinema successes and the recovery at its Blockbuster video rental chain, it has lost ground recently as fears of shrinking advertising spending have depressed the media and ent tainment sector.

Viacom's widely traded B-class shares had risen \$1 1/4 to \$55% by mid-morning as investors reviewed the possible reasons for optimism in the company's boardroom which they assumed lay behind the move.

Third-quarter income and revenues are likely to benefit from last night's release of the home video version of Titanic, the highest-grossing film on record. Paramount, Viacom's studio arm, owns US rights to the feature, which was made in a joint venture with 20th Century Fox, the News Corporation division which owns International rights. Viacom's reputation has been improved by recent strategic shifts including the sale of most of the Simon & Schuster publishing business to Pearson, publisher of Financial

Times. Gross receipts of \$4.6bn will be used to reduce group debt by more than half. Viacom said it would finance the buy-back from working capital Christopher Parkes, Los Angeles

TELECOMS

Bezeg returns to the black

Bezeq, Israel's state-controlled telecommunications company, returned to profit for the first half of the year after taking a Shk1bn (\$259m) charge for restructuring costs in 1997. Net profits totalled Shk342.3m, compared with a net loss of Shk423.6m last time. But revenues slipped from Shk4.59bn to Shk4.38bn following the dismantling a year ago of its monopoly on international telephone calls.

Analysts said Bezeq was in a strong position to improve net earnings, since provisions for expenses in the coming years would be significantly reduced after a restructuring programme which cut the workforce by 20 per cent. In addition, Bezeq has cash-flow of Shk2.5bn, which will allow it to enter lucrative markets in the telecoms sector. The government holds a 60 per cent stake in Bezeq. Once options for bonds, warrants and convertible securities are exercised by 2001, its stake will be reduced to 54.6 per cent, although there are plans to sell 20 per cent of the company next year. Judy Dempsey, Jerusalem

BEVERAGES

Pepsi opposes Orangina deal

Pepsi is stepping up efforts to dissuade the French govemment from sanctioning the FFr5bn (\$840m) sale of Orangina to Coca-Cola, its US soft drinks rival.

In an interview in Le Monde, Charles Bouaziz, managing director of Pepsico France, said the company was ready to sign a deal giving Orangina 10-year renewable exclusive rights to produce and market all of Pepsi's drinks brands in France, except Tropicana fruit juice. He said this would lift the value of Orangina, enabling Pernod Ricard, its current owner, to think of a flotation. He acknowledged, however, that Pernod was unlikely to recoup the FFr5bn

alent of about 40 times Orangina's earnings. Pepsi already has an exclusive distribution agreement with Orangina for drinks consumed outside the home. Pernod announced the sale of the brand to Coca-Cola last December. A decision whether to permit the deal to proceed is expected from the government next month. David Ower, Paris

HOLDING COMPANY

Israel Corporation improves

The Israel Corporation, one of Israel's biggest holding companies, yesterday said capital gains from the sale of subsidiaries boosted net income to Shk152m (\$39m) in the

first half of the year, after net losses last year. However, the struggling conglomerate continued to be burdened by losses at Zim and Oit Refineries, its shipping and energy subsidiaries, although Zim's losses narrowed from Shk87m in the first six months of 1997 to Shk35.2m

Excluding one-off capital gains of Shk170m, group net osses were Shk18m in the first half, compared with Shk26m last year. Revenues fell 10 per cent from Shk1.76bn to Shk1.583bn. Avi Machills, Jerusalem

Bridgestone upbeat

Bridgestone, the Japanese tyremaker, reported Y46.7bn (\$326m) in net earnings on a consolidated basis for the first six months of the year In its maiden interim results

The group, which recorded Y1,090bn in turnover, confirmed its previous forecast that net profits for the full year would more than double, from Y39.2bn to Y100bn, it attributed the projected increase to a change in accounting procedures in 1997 which resulted in extraordinary losses from the write-off of goodwill incurred in its purchase of

Firestone of the US. Sales are expected to increase 2.7 per cent to Y2,230bn. "Domestic sales will continue to be weak. In our overseas markets, especially in the US and Europe, the economy is very healthy and so we can expect further

expansion in sales," Bridgestone sald. Analysts said the group could even exceed its current earnings estimates. Goldman Sachs said that the weak yen and a growing presence in the US would support strong growth in profits this year. Alexandra Harney, Tokyo

CHINA TELECOM

HK arm meets expectations

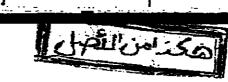
China Telecom (Hong Kong), the listed arm of China's main telecoms operator, yesterday reported a net profit of RMB3.47bn (\$420m) for the six months to June 30 in its first earnings announcement since listing in Hong Kong

and New York last October. The results, which were at the higher end of expectations, were boosted by an exceptional gain of RMB1.08bn from interest income. The company, which this year paid \$2.9bn to acquire one of the mainland's biggest cellular networks, said it would continue to explore opportunities to acquire high-quality mobile networks.

Acquisitions of mobile networks in China's wealthiest

provinces have fuelled growth to date. The company boasts a total of 5.45m cellular subscribers, representing a 27 per cent growth over the 4.28m pro-forma combined number of subscribers at the end of 1997. Earnings per share for the interim period came to

RMB0.29, Louise Lucas, Hong Kong



NEWS DIGITAL

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Ylacom announces 1.75bn share buy-back

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Unilever claims advantage in soap war

Consumer Industries Editor

won a tactical advantage in the continuing soap war against arch-rival Procter & Gamble with the launch of its latest weapon - solid detergent tablets.

The Anglo-Dutch group's Lever Brothers subsidiary has taken almost 10 per cent of the UK market with Persil Tablets, launched four multi-million pound adver-

tising blitz on television. The success of the new product means Persil has overtaken Procter's Ariel as the number one UK detergent brand - recapturing the lead it lost after the Persil Power fiasco in 1994. Then Lever Brothers was forced to withdraw a new formulation after its patented "accelerator" ingredient was found to

colours faded. The US group remains dominant overall, with more

weaken fabrics and leave

brands such as Daz, Bold and Fairy. But the launch of Tablets has taken the Lever Bros portfolio - which also of Tablets have grown twice includes Surf. Radion and Lux - back above 30 per cent. The balance is largely held by retailers' own-label

According to Iri Infoscan, the marketing information says John Ballington, corpo-group, Tablets took 9.4 per rate and consumer affairs cent of UK detergent sales in the latest four-week period to July 31. One in seven

Gerry Martin picked up the

habit of opening new pubs from his brother Tim, the

driving force behind JD

Gerry, two years younger

than Tim at 41, left Wether-

spoon four years ago to

found The Old Monk Com-

pany, which is to be

The Old Monk Company

has grown from a single pub

to an estate of 18, based

mainly in London and south-

east England. Mr Martin,

who will retain 60 per cent of

the shares, is hoping to raise

£3m through a placing to speed up the expansion

"Realistically in 12 months

we will have 30 pubs, and

conservatively in three

years we will have 50", he

Mr Martin spent four years

working at Wetherspoon as

development manager

through the period of the flo-

tation and expansion from 18

month.

on Aim this

detergents.

have made a repeat purchase.

Lever Brothers says sales as fast as expected, reaching the company's six-month target after just three months. "The response has been one of the most amazing for any of our product launches," rate and consumer affairs

director. This success has come partly at the expense of stan-

Old Monk heading for Aim

Gerry Martin: 'realistically in 12 months we will have 30 pubs

product and almost half mostly from concentrated concentrates, but use unitpowders. Lever Bros predicts dosing to reduce waste. Tablets will catch up with concentrated powders by early next year.

Concentrated powder has been in decline after peaking at around a third of the market, largely because consum-People tend to use more than the recommended amount - adding to the cost of a product that is already 50 per cent dearer per wash than standard powder.

Wrapped in pairs, two are added to a standard wash and cost about 25 per cent more than the correct amount of standard powder.

Since their UK debut. Tab-

lets have been launched in ers see it as bad value. France, Spain, Greece, Portugal and Ireland. Procter & Gamble is test-marketing its own Ariel Discs in the Grimsby area and is expects to decide whether to go for a national launch later this

COMMENT

Rights issues

110 .

One consequence of the stock market correction is that a JJB couple of rights issues have been caught in the cross-fire. On Friday, JJB Sports' shares fell to 432p - just below the 440p offer price in a £112m rights issue closing today. If that is as far as they fall, the underwriters will be counting their lucky stars: their loss would be capped at £2m. The underwriters of

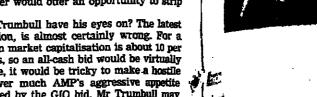
Torotrak, a high-tech engineering company, will be less happy. Only 3 per cent of its £50m rights issue was taken up and the shares have since

sunk 44 per cent, meaning those left with stock are sitting on a paper loss of over £20m. Still, shed no tears for the underwriters. These losses have come at an opportune time - just as the Monopolies and Mergers Commission is investigating whether they overcharge their corporate clients. Expect underwriters to argue that JJB and Torotrak show the business is not always money for old rope.

George Trumbull, chief executive of Australia's AMP, is an ambitious man. Barely two months after he took the mutual insurance company public, he has launched a A\$8bn (£1,1bn) hostile bid for GIO, a fellow Australian insurer, and assembled a A\$12bn warchest for acquisitions elsewhere - especially the UK. All that follows the acquisition of Henderson, the UK fund manager, in March.

Is this hyperactivity the latest example of a newcomer being carried away by the freedom afforded by capital markets? Probably not. Consolidation is needed in Australia's and Britain's insurance industries - and AMP is well-positioned to participate in both. In the UK, it already owns Pearl Assurance, London Life, Henderson and AMP UK, and has a half share in Richard Branson's Virgin Direct. Acquiring another life assurer would offer an opportunity to strip out costs.

But what does Mr Trumbull have his eyes on? The latest rumour, Norwich Union, is almost certainly wrong. For a start. Norwich's £8.7bn market capitalisation is about 10 per cent more than AMP's, so an all-cash bid would be virtually impossible. Meanwhile, it would be tricky to make a hostile all-paper offer, however much AMP's aggressive appetite may have been whetted by the GIO bid. Mr Trumbull may be ambitious but he probably has his sights on something



Pharmacy in reverse deal with Hartford

Ry David Risckwei

Pharmacy, the trendy Notting Hill restaurant talks with Bluelodge, owner designed and part-owned by artist Damien Hirst, is to be Group, which is planning to ness for £750,000, is paving build a branded restaurant up to £7.2m (\$11.9m) for

business. The reverse takeover has United director who brought further £3.6m of shares to Sheffield United and Leices- follow if profits targets are ter City football clubs to the met for the year to June 13 stock market through 1999.

of 33.5m shares at 2p. The shares were suspended last month at 2.75p at the start of

of Pharmacy. The group, which is plan-

Bluelodge in a paper deal. It will issue 644.6m new been masterminded by Mich-shares worth £3.6m as the ael Edleson, the Manchester initial consideration, with a

Matthew Freud, chairman

Ingredients help Kerry rise 20% to I£38m

By John Murray Brown In Dublio

Kerry Group, the acquisitive ireland-based food company, lifted interim pre-tax profits nearly 20 per cent, underlining its continuing shift away from the commodity end of the market towards higher value added ingredients and consumer foods manufactur-

Pre-tax profits for the six months to June 30 increased from I£31.9m to I£38.1m (£32.2m) on turnover 24 per cent higher at IE778m

The ingredients division increased sales 12.9 per cent, while the consumer foods where Kerry is a big supplier of prepared foods in the UK saw sales up 13.3 per cent with operating profits up 18 per cent. Ingredients now account for more than half

to the amortisation of the I£216.6m of goodwill arising from the company's acquisitions during the period.

of group turnover.

The company spent 1£343m on acquisitions in the first half – the majority of which yesterday it was planning to extend its range of ingredients in the South American

and Asia-Pacific markets. Sales from continuing ses rose 12.6 per cent, although currency adjustment on its foreign based business accounted for 7-8 per cent of the increase.

Interest charges grew from I£13m to l£16.6m, as a result of the increased borrowings used to finance the various

The companies acquired during the current period contributed 9.5 per cent of turnover and 8.5 per cent of operating profits.

Operating margins improved from 7.2 per cent to 7.3 per cent reflecting better trading in ingredients and consumer foods markets. Sales from Ireland were broadly flat but sales and operating profits across its European and American Profits at Kerry included a markets showed strong charge of 1922m in relation growth. In the US, sales were up 15 per cent while operating profits rose 21 per

The dividend increases 15

GEC venture per cent to 1.68p (1.46p) to be paid out of earnings per share before goodwill amorwas accounted for by the tisation of 18.2p, compared purchase of Dalgety's food with 16.4p in the previous By Samer iskandar in Brussels division in January. It said year.

Amey forms rail

management specialist, has logical solution business". formed Amey RailTec, which vestment in the rail industry

technology company Amey, the infrastructure added that the company was maintenance and facilities formed to create a "techno-

It will draw together techwill focus on rail technology. nology from other industries Brian Staples, group chief in the UK and overseas to executive, said that under-in- provide solutions to problems associated with rail "need to be overcome". He maintenance.

Mr Martin has also worked ambitions to go out on my He believes it is easy to for GrandMet's Chef & own", he said. He sold his get up to between 70 and 100 Brussels clears

The European Commission security interests". yesterday approved the nonare part of a wider agree- products. ment also covering defence

However, under EU law, notifying the Commission of US rivals present in the EU.

the military aspects of the deal because of "essential

Taylor Walker.

But I always harboured

The non-military activities military aspects of a pro- of the venture include air osed joint venture between traffic control and manage-General Electric Company, ment systems, civil comof the UK, and Italy's Fin- mand, information systems, meccanica. These activities and simulation and training

The Commission said that businesses, including ground in the areas it examined, the and naval radar and missile combined market shares of the two companies remained low and that competition the UK and Italian govern- was strong from other EU ments are exempted from companies, as well as from

Avocet to list with £70m tag

He believes it is easy to to catch up Wetherspoon,

By Robert Wright

first pub.

which it is aiming for a mar- value. ket capitalisation of at least £70m (\$115m)

£300,000 in order to buy the

The company was formed SIG, the Sheffield-based added.

"headline operating profits"

for 1997, although pre-tax Avocet Hardware, a profits were considerably Yorkshire-based maker of lower at £1.76m after and windows, is planning a of £4.26m and adjustments full stock market listing in for goodwill and fair

pubs - but then the going

There is a long way to go

gets much tougher.

About half of Avocet's products are manufactured in south-east Asia. Plans for in March last year through a the float depended on marmanagement buy-out from ket conditions, the company

Hawkpoint Partners has been appointed as sponsor to The company claims the issue, while Merrill Lynch is broker.

of £8.59m on sales of £75.1m security products for doors including interest payments reversed into Hartford ning to sell its clothing busi-

Hartford was floated on of Bluelodge, will become Aim in March via a placing chief executive of Hartford.

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FINANCIAL TIMES

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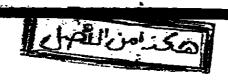
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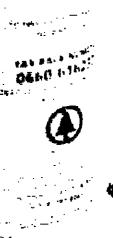
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Pharmacy in reverse deal with Hartford

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MANAGEMENT

MANAGEMENT GLOBAL DEVELOPMENT

At home in the world village

An unassuming Swiss company has used tactics associated with high-profile multinationals to dominate its niche, says Peter Marsh

A leading brand name, ment need to install these filters in their products to shield them from interference. Other compadevelopment spread globally. ble computers, are increasingly These sound like the ballmarks required to install similar of a successful consumer goods circuits to minimise "smog" company, set in the mould of a Coca-Cola or a Benetton.

In fact, they are precisely the ingredients used by Schaffner, an unassuming Swiss company, which has carved out the number one spot for itself in an expanding niche of the world electrical engineering business.

Schaffner, formerly part of Elektrowatt, the Swiss industrial conglomerate, was spun off in a management buy-out in 1996 and per cent a year. Schaffner gained listed on the Zurich stock its sales of SFr133m last year exchange in a public offering two

The company has a 20 per cent share of the SFr500m (\$330m) a year industry making specialist electrical filters that screen out electromagnetic inter-

This is the invisible "smog" radiated by every type of electrical appliance, from toasters to telephones, which can wreak havoc with a range of computercontrolled equipment

highly developed distribu- in their products to shield them chief executive for the past manufacturing, and product nies, such as those making porta-

> emissions. Aeroplanes' electronic systems have been known to have been "hijacked" by this kind of phenomenon, It may also explain the signalling equipment on trains sometimes breaking down or car airbags being deployed for no

apparent reason. This is why the world market for circuitry of this sort is reckoned to be growing by about 8 through selling specialist "black boxes" for screening or filtering electromagnetic radiation, plus associated test equipment, to a range of manufacturers around that the world.

Big customers include Otis, the biggest lift manufacturer, the Royal Air Force and ABB, the Swiss-Swedish electrical engineering giant. Only 2 per cent of Schaffner's sales are in Switzerland, another 71 per cent in the Manufacturers in fields from rest of Europe, while North

Alex Oechslin, Schaffner's 17 years, says the company sets out to exploit its global leadership by promoting its brand vigorously. Competition in this sector is tough, with dozens of small regionally based suppliers but few other global

Schaffner, says Mr Oechslin, is trying to act as a "one-stop shop" for customers. It emphasises the company's global approach and offers a mixture of consultancy and sales of customised and standard circuits to suit different

Crucial to this is the emphasis on a quick turnround between orders and despatch of products. increasingly needed to fit in with the shrunken development times of many products in the world of electronics and electri-

Sales staff are sometimes able to arrange for delivery of stan-US company that is the world's dard parts within a matter of days. If the component has to Thailand are sufficiently such as Schaffner, whose be designed from scratch then, advanced to keep the different success depends on keeping costs inevitably, the process takes longer - possibly about three

Production economies arise from practically all the compa-

cost Thailand, which is where the 1980s, a highly important roughly half Schaffner's 1,200 factor in maintaining profitemployees work. The That plant ability. concentrates on standard or catalogue items and is supplemented Schaffner has gone about as far by production facilities in Switzerland and Ireland for special or customised circults.

away from the high labour costs of Luterbach, in central Switzerland, where the company was set

The invisible 'smog' radiated by every type of electrical appliance can wreak

up in 1962. While the company's headquarters for engineering development, marketing and administration continue to be in Luterbach, Mr Oechslin says that telephone and data links with makes sense for a company parts of the company in touch with each other.

With manufacturing spread out globally. Switzerland accounts for only 270 of the company's we want to make sure we remain power stations to mining equip. America accounts for 20 per cent. my's manufacturing being in low-employees, compared with 700 in at the centre of it," he says.

As for product development, as anyone in setting up a "virtual" engineering centre.

The company's 60-strong team It was established in 1989 as a of development engineers is way of pushing manufacturing scattered around "satellite" centres close to customers in Europe, the US, China and Japan, with only 10 of them working from Luterbach.

> They can swap data and ideas electronically to ensure development groups in one region learn about new trends in electromagnetic screening elsewhere, and can come up with new solutions accordingly. As recently as six years ago,

> almost all the company's then 30strong development engineering group was based in Switzerland. with less opportunity to pick up on new ideas globally.
>
> Mr Oechslin says that the split

> between manufacturing in southeast Asia and other functions spread around the world

"The world is increasingly resembling one big village and





Marram

replaced by Rodkin at Tropicana

Ellen Marram, chief executive of Tropicana Products, has decided to go her own way following PepsiCo's \$3.3bn (£2bn) purchase of the US fruit iuice company from Seagram. In her place. Tropicana will be headed by Gary Rockin, 46, who previously president of Tropicana's North American operations and Marram's

Before selling Tropicana to PepsiCo, Seagram had been planning to take it public, a decision that had been keenly anticipated by Marram, "I would have been chairman, chief executive, and president of a public company, and that certainly would have been wonderful.

"I know there's been some conjecture that that's the reason I decided not to stay, but the more straightforward reason is that I'm interested in new challenges. "I'm certainly interested in

the position of chief executive or chief operating officer of a large independent company, but I'm open to new challenges in general."

Rodkin has headed Tropicana's North American operations, which account for 80 per cent of revenues, for five years. Before that, he was with General Mills, where he was president of the Yoplait-Columbo yoghurt division. Richard Tomkins, New York

Leckenby to lead printer

Note Printing Australia, a subsidiary of the Reserve Bank of Australia and a world leader in the printing of plastic banknotes, has appointed John Leckenby chief executive to replace the retiring head, Robert Larkin. Note Printing, formerly a division of the central bank, was last month established as a separately incorporated, wholly owned subsidiary.

Australia pioneered the use of durable plastic banknotes which are printed on a polymer material called Guardian. Australia is now printing currency notes for several other countries, as well as supplying domestic demand, currently estimated at 400m notes in circulation. Leckenby, who was most recently Australian group general manager of building

products at Email, the white goods manufacturer, has a strong track record in manufacturing and marketing. "At a time of immense opportunity for Australia's polymer technology in the international banknote market, he brings vell-developed manufacturing and marketing skills," Note

Printing said. which looks and feels like worldwide via Securency, a joint venture between UCB

Films and the Reserve Bank of Australia.

The notes are more expensive to produce than paper notes, but last about four times as long, Note Printing said. They have proved difficult to counterfeit or to destroy, largely because of the incorporation of a clear window in the notes which defeats photocopying. The window can carry optically variable devices - images produced by electron beam exposure technology, which can be תנסכו מחסיה מצ Gwen Robinson, Sydney

Johnson to **Barclays Capital**

Barclays Capital, the investment banking arm of the Barclays Group, has signalled renewed interest in Australia with the appointment last week of Nicholas Johnson to head its Australian operation. The group last year sharply reduced its Australian presence after selling the Australian and New Zealand operations of its Barclays de Zoete Wedd equities business to ABN Amro, the Dutch investment bank, for A\$177m (\$109.20m).

Johnson, 47, will develop business in debt lending and risk management from its Sydney base, with emphasis on the group's experience in the eurobond market. The decision follows restructuring of Barclays Capital's operations in the Asia-Pacific region and reflects growing interest among international investment banks in the Australian market. Barclays Capital's Australian arm has concluded a number of deals in the past year. including arranging a US\$900m loan facility to finance the Southern Cross fibre optic cable project, and underwriting some large mining projects. Johnson in the past two years has headed business development at

Commonwealth Bank of Australia, where he was projects and corporate debt transactions. He replaces Steve Crane, who left Barclays after it sold its **BZW Australia operations** ast December. Johnson began his banking career in Lebanon with Citicorp's From 1989, he worked in

Sydney with CS First Boston as head of corporate advisory and project finance He later joined Morgan Stanley in Australia as head of structured finance. Barclays Capital said his appointment brought "solid nternational banking experience, as well as significant advisory, structuring, and business development expertise" to the group's Asia-Pacific

Combined with our debt focus, his relationships with Australia's business and investment community will be extremely valuable in an important market," said Roger Devis, Barclays Capital Asia-Pacific chairman and chief executive Gwen Robinson, Sydney

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Down on the farm

Double blow for US agriculture

The maize fields in Wisconsin present a picture of herd was being liquidated, prosperity - rows of tail. healthy crops ripening under a summer sun. But it is hardly a sight set to quicken the pulse of local farmers.

Maize prices are at their lowest for four years, and the prospect of the second biggest US harvest on record is a big factor in the decline.

Nor is this problem of low prices and plentiful supplies confined to corn: for varying reasons, it extends to oilseeds, other grains, and to many meat products. As a result, official esti-

mates suggest US farm income will fall to about \$12.5bn this year, almost 20 per cent below the record of 1996. And that, in turn, has set the political drums beating, with the powerful farm lobby calling for financial assistance or some reversal of the deregulatory moves foreshadowed under the 1996

Freedom to Farm Act. Essentially, the US agricultural sector is suffering from a double-whammy.

First, prices for a large number of agricultural producis have been driven down by the collapse in Asian demand, at a time when production and supplies are high on many fronts. The Russian financial crisis has added to problems.

For example, a record US soyabean crop is expected bushels. But this follows a very favourable growing season for the big South American producers. Sovabean prices are at their lowest

year, just as the US cattle compounding the steady, long-term decline in prices. Hog farmers had also expanded operations in early 1997. prompting a sharp decline in prices in the second half of 1997 as demand for pork

exports fell away. related problems. In Calif-

London markets

markets were closed holiday. US market data appears below

ornia, for example, the sumcool weather. This delayed crop development, although some lost ground has now

been made up. Much more dramatic were the severe drought condi-Oklahoma in July and August, shriveling crops, North Dakota and the Upper Plains, meanwhile, are still

suffering the effects of past flooding and saturated land. When weather-related production problems occurred prices. This time, with world demand flagging, farmers rowers.

this time," says Kelth Leg- ised," he says, although he gett, senior economist with the American Bankers Association, which monitors rural finance conditions. But lows - will ricochet further. within this broad picture of

COTTON TOTAL US PRODUCTION EXPECTED TO FALL 24%

lysts admit the hardship is

very unevenly dispersed. Last year, for example farm income fell about 6.8 per cent overall but in the Midwest many states saw small falls, or even gains. In Kansas, the decline was

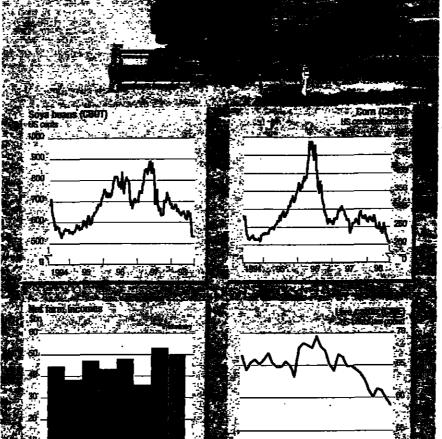
less than 4 per cent, and in Michigan, Missouri and Indiana, farmers notched up double, digit improvements. But in North Dakota, where wheat accounts for more than 40 per cent of farm commodity sales, farm incomes fell 91 per cent, from over \$1hn to just \$84m.

This year, the pattern is likely to be similar. Large harvests in important graingrowing areas should cushion many farmers there, while wheat farmers in the upper plains and all manner of growers in Texas, who are battling weather problems and low prices, will suffer badly - and probably garner most of the headlines.

The US is a large country, and we always hear about the bad things. Farmers being what they are, they don't go out and brag from cotton to corn. Parts of about the good crops and vields," says the American Farm Bureau.

eral environment is tougher, there are some pluses. Interest rates remain relatively in the past, they often served low and Mr Leggett says to push up commodity agricultural banks are well positioned to support bor-

"It's something unusual the problems are fairly localalso suspects the effect of tumbling wheat prices now down to seven-year And while no-one wants to



fer, some analysts think the ector could have helped itself if more growers had been willing to lock into prices at the start of 1998, instead of gambling that the tail-end of the El Niño weather pattern would create broader production problems and push prices higher.

Nevertheless, two consequences from the declining conditions in the US farm sector seem inevitable. First, the trend towards farm consolidation will probably continue. Second, pres-

sions to the Freedom to Farm Act - which was supposed to encourage deregulation of the US farm sector and wean it away from subsidies and price supports will be stepped up.

Already, the Clinton administration has agreed to pay about \$5.5bn of annual "transition payments" as a single lump-sum next October, rather than spreading them over a period of months. This should help sions - a debate spurred by the prospect of congre elections due later this year and the need to secure seats in predominantly agricul-

says Rod Westmorland. vice-president at Sparks Companies, the Memphis-based commodity firm. But changes will depend on how those elections play out: "The first question is what

BEEF PRICES BELOW BREAK-EVEN

Russia unsettles E Texas cattle men hit by cheap imports

By Tony Walker In Meridian, Texas

Mike Domel, Texas cattle rancher, does not mince words, "It's a disaster," he says. "We're getting the same price for our cattle as we did 20-30 years ago: even things would still be bad."

Meridian, a small cattlefarming community two hours drive south of Dallas, is representative of ills afflicting the beef industry across the US.

Farmers tend to be pessimists, but US cattle men, like those clustered around a dusty sale-yard in rural Texas, appear to have particular reason for gloom, buffeted by a continuing decline in domestic consumption. cheap imports and Asia's financial crisis.

Mr Domel, both cattle producer and proprietor of the Meridian sale-yards, is pessi-mistic and blames competition from abroad for much of the industry's plight. "If the government persists with its policy of cheap food, they'll break 90-95 per cent of cattle farmers," be says. Texas ranchers, who

account for some 15 per cent of the US cattle herd of 99.5m, are also having to contend with one of driest spells on record and a resulting sharp rise in feed prices. Farmers, who cannot afford feed, are sending more cattle to market, depressing prices to levels below those which are considered "break-even" bу National Cattlemen's Beef Association, umbrella organisation for beef producers.

near the lows for the year. estimates that production costs for farmers operating feedlots are 65-70 cents/lb.

ecause of drought and high feed prices, were up 8 per cent over the same period last year. This has led to near record beef production ther depressed prices

Chuck Lambert, chief economist for the National are placing a huge burden on Texas farmers, who have been grappling with price

Texas A&M University, in a survey of the costs of drought across Texas, estitural producers amount to some \$1.5bn. Lost cattle revenues are about \$50m, but that excludes livestock feed costs of about \$150m.

The downturn in Asia has not helped. The US exports about 8 per cent of producgoes to Asia. with Japan taking about half. Exports to Korea were down about 50 per cent in the first six months of 1998 compared

Adding to problems is competition from lower-cost producers, such as Australia, Canada and New Zealand which supply 87 per cent of US beef imports and whose currencies have depreciated sharply against the US dollar. Imports, which account for 9 per cent of US consumption, were up strongly

Cattle prices last week With temperatures hovering touched 58 cents a pound, around 100 degrees day after The cattle men's association of rain. "If it don't rain soon

sale yards, ranchers' concerns seem far removed from international economics. day, their main worry is lack I'll have to get rid of my cows," says B.J. Stasey. He is

Dist.

1

JOTTER PAD

Ha

rare beneficiaries of rising cultural sector recently. But, from Florida to California,

The cotton price flipped up from a low of about 60 cents result, then added to the a pound at mid-year to more optimistic tone.

Growers take small comfort from rising prices before slipping back by ers is that this modest rally figures, total US production growers in southern Ala- Lange estimates. US cotton-growers have been about 5 cents more recently. comes against a background will be 14.3m bales, down 24

much smaller than expected US harvest. Flooding of the Yangtze River, and the possiries had been damaged as

ton was trading at more than 90 cents a pound.

The second is that the production difficulties have

years. Three years ago, cot- per acre, down by 40lb (or about 6 per cent) from last

Mark Lange, director of economic services at the ficult, and particularly cool, been fairly widespread. National Cotton Council, conditions at planting time. According to latest US says that searing heat in Yields there could be down

SOFTS

■ COCOA CSCE (10 tomps; \$/to

bama, southern Georgia and But the rise was triggered in which prices have been per cent from 1997, with parts of the Florida panhan- who got by with average exceptionally dry conditions. Growers in California,

another important cottonproducing state, suffered dif-

1598 1585 91 1,357 1635 1608 5,405 38,583

121.00 -1.50 124.50 118.50 42 1.366

And even those growers

experienced a bad year for insects - to which cotton is particularly susceptible.

"Insect-related costs are up and prices are down,"

says Mr Lange. "It's quite a

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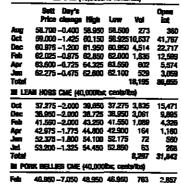
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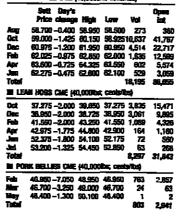
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Softs continued





Britannia \$25,000,000 Floating rate notes

due May 2000

For the period 28 Amust 1988 to M Navember 1998 the notes will bout interest at \$125% per annum. Interest parable on the relevant macrost popularia date ta \$1,989.45 per \$100,000 mate Global Aerocy and Trust Services Caubank, N.A., Lundon

CITIBAN(

Vells Fargo & Company JS\$200,000,000 Floating rate subordinated notes due 2000 accordance with the rovisions of the notes.

lice is hereby given that or the interest period 31 August 1998 to 30 Septembe 1998 the notes will carry an mum, interest payable on ate 30 September 1993 will amount to US\$48.44 per US\$10,000 note and US\$242.20 r US\$50,800 note.

CITIBANCO

THE REGENT MOGHUL FUND LIMITED (the "Fund")

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Parseam to Clares, to of the "Suspension of Valuation" of the prospectus of the Frank

Long and suspension the determination of not avest value of the have or the Fund shall take place

By Order of the Board of

The Chase Manhattan Corporation U.S. \$250,000,000 Floating Rate Subordinated Notes due 2000

For the three months 28th August, 1998 to 30th November, 1998 the Notes will carry an interest rate of 5.75% per annum with a coupon amount of U.S. \$150.14 per U.S. \$10,000 principal amount, payable on 30th November, 1998. **Bankers Trust**

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CROSSWORD



1 Secure in information on talk about instrument (12) about 2.471 acres (7)

11 Laboratory rejected fuel turning black (7) 12 Moving, as tired journal-ist's dropped off (5) in it incorrectly set (8)
15 Gorse piled round things in

16 Fly Brown back after mid-18 Expel some famous trainees (4) 20 Group of soloists in love

after recital (10)
22 Leu's smug after beating depression (8)
24 Mountaineers do this with cold part of body (5)
26 Matrimonial work put in by a student (7)

27 Person from Spain, ie Brian Turner? (7) 28 Using very little money on pine instrument (5.7)

can flower is opening (5) One's job is full of ups and often had to rise (7,6)

2 Found local man (50) miss ing (7) 3 Honour the RAF chaps on

board (8) 4 Ruler we kept in a jug (4)

5 Settling for advance pay ments I study religion (10)

9 Eccentric bores me with old tin instrument (5.8) in a very big way (10) 17 In Escort travelling companion does some needle-

work (8) 19 Chip in foil raised in price (5,2)21 Popular new Italian article lacking capital (7)

23 Where lan stands with the 25 Having intelligence and aspiration? (4)

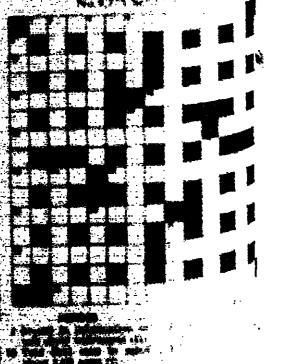
Solution to Saturday's prize puzzle on Saturday September Solution to yesterday's prize puzzle on Monday September 14.



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EURO PRICES

CURRENCIES & MONEY

Russia unsettles Europe again

EUROPEAN OVERVIEW

EQUITIES

Most of Europe's leading Europe. stock markets came under

Frankfurt, Paris, Zurich and Amsterdam all made limited progress at the outset as traders scrambled to Street would come in firmer.

The US market began well,

FTSE Eurotop 300 Eurobioc

1150

Average. But this soon slightly more in percentage fellow retailer, Comptoirs reversed and a three-figure terms, losing 14.83 or 1.63 per Modernes, not already fall on the Dow triggered a cent to 894.61. fresh wave of salling across

fresh selling pressure yester-index fell 2.3 per cent, industries, which edged up 24.58 or 3.22 per cent to day, unnerved again by what France's CAC 40 1.4 per cent 0.83 or 0.13 per cent to 649.60; 737.97, mostly on the back of was viewed as a worsening and Switzerland's SMI index economic and political seenth Russia's RTS nario in Russia. index lost 1.7 per cent."

The FTSE Eurotop 100 index of leading European shares lost a further 25.87 or 1 per cent at 2,512.33 while cover extensive short posi- the broader FTSE Eurotop 300 dipped 11.83 or 1.07 per

The FTSE Ebloc 100 index notching a 40-point gain on of companies within the pro-

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Only three Eurotop indus-

retailers, food, up 17.79 or 1.83 per cent to 988.90; and investment companies, up

1.94 or 0.21 per cent. Strength in the retailers, food sector derived from a strong performance by Promodes, which added Ecn 9.2 to Ecu 592.23, and Carrefour, up Ecu 38.4 to Ecu 522.10.

FTSE Eurolop 300 FTSE Eurolop 100 FTSE Ebloc 100

paying up to \$3.12bn to risk provisions totalling

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RETAILERS, FOOD

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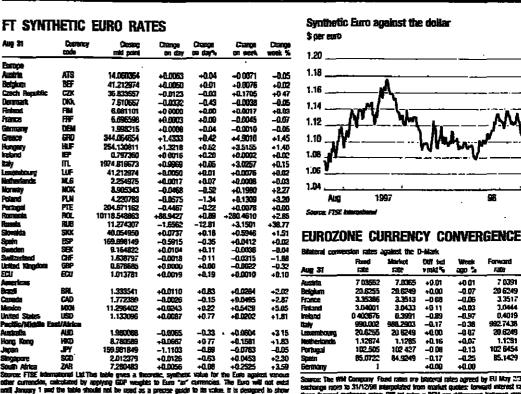
sectoral performance came try sub-sectors were able to from paper, packaging and Germany's Xetra Dax post gains - extractive printing, which retreated

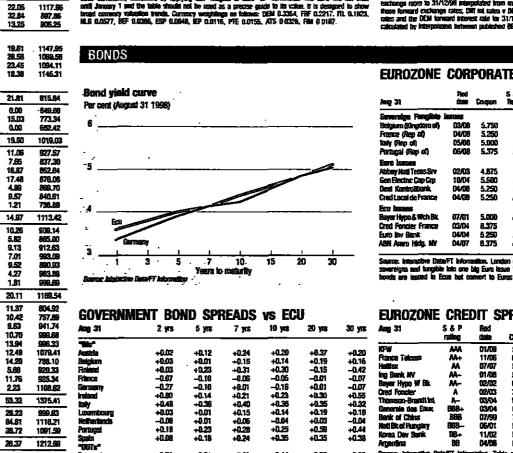
> weakness in forestry stocks. Among the worst-performing individual stocks were down Ecu 3.4 to Ecu 50.23. German banks took

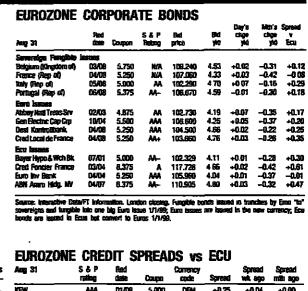
another hammering, linked Vereinsbank lost Ecu 4.8 The latter announced it is to Ecu 68.16 after news of acquire the 77.2 per cent of DM2.8bn for 1998.

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+0.36	+0.35	+0.32	Generale des Eaux	B88+	03/04	6.250	FRE	+0.33	+0.28	+0.3
+0.14	+0.19	+0.18	Benk of Chins	888	07/99	7.125	DEM	+5.93	+3.14	+0.5
-0.04	+0.03	-0.04	Hati Blood Hugodary	BBB-	10/20	9,000	ATS	+1.14	+0.95	+0.5
+0.25	+0.59	+0.44	Korea Dev Bank	B8+	11/02	5.625	FRE	+10.10	+7.62	+5.7
+0.35	+0.35	+0.38	Argentina	B8	D4/D8	£.125	XBU	+8.48	+4.98	+3.1
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Investors take stock of their positions

GOVERNMENT BONDS By Jeremy Grant in London and John Labate in New York

European prices fell or were unchanged yesterday as traders and investors took stock of their positions in the absence of market moving developments - principally in Russia, the main market motor in the past

However, US Treasury prices were higher by midday as stocks sagged on continued world-wide nervous-

Analysts said there was no sign that bond yields had reached lows, in spite of last the yield on the benchmark bund contract could slip as low as 4 per cent.

"It's still a 'safe haven' flow environment but the bond markets have seen a day of consolidation. It was really quite quiet by recent standards," said Padhraic Garvey, bond analyst at

ABN Amro in Amsterdam. The rejection by the Russian Duma of Victor Chernomyrdin as prime minister set the scene for further litters over Russia's political future. That is likely to buoy

hond prices, analysts said. European stocks traded lower in nervous trading and

breaking levels. In Germany. Industrial Average was market continued to suffer. In the day's economic flows into the German bond bund analysts predicted that knocked below 8,000 early in substantial losses.

Mr Chernomyrdin told the Duma that the recent debt moratorium had been a mistake, along with the de facto devaluation of the rouble.

Some uncertainty remains over the fate of Russia's long-awaited forced swap of short-term Treasury bills (GKOs), in spite of an announcement on Friday that investors have three weeks in which to decide how they want to exchange their paper for longer-dated

debt.
US TREASURIES had pushed modestly higher by midday on signs of economic slowing and as the US equity

. INTERNATIONAL CAPITAL MARKETS

benchmark 80-year bond was up % to 102£, sending the yield lower to 5.330 per cent. Among shorter-term issues 10-year notes were up is to $104\frac{1}{18}$, yielding 5.056 per cent, while two-year notes had

4.892 per cent. Overseas markets continued to be the main focus for investors. Bonds were mixed early in the session as the turned negative soon after, with the Dow Jones Industrial Average erasing its

entire gain for the year by

news, sales of houses were By early afternoon the reported by the US Commerce Department to have fallen in July. New homes sales fell 1.6 per cent to an annual rate of 886,000. May

and June figures were also

revised downward. Meanwhile, the National Association of Purchasing climbed $\frac{1}{2}$ to 100%, yielding Management index of the Chicago region was reported to have dropped to 49.3, following a July reading of 57.6. This was the largest decline stock market attempted a since 1985, although the rally. However, sentiment prices paid component rose. GERMAN BUNDS ended the day down, but off their

lows, as equity markets

slipped. The focus was still

on Russia, but safe-haven

Second, bond investors are

increasingly nervous about

the threat of global defla-

magnitude of the Russian

melt-down, few can rule out

The balance of expecta-

tions, therefore, has shifted

a global recession.

market were subdued as investors awaited firm devel-

future settled bund unchanged at 113.80 in thin volume of 171,000 contracts traded in Frankfurt.

Thomas Knabel, head of bond sales at BHF-Bank in Frankfurt, said investors expected the yield on the benchmark cash bund to fall still further.

"The trend is still there. Most domestic investors are still overweight and expecting 4 per cent [yield]," said

The UK government bond market was closed yesterday for a bank holiday.

lars over the next few days

the Fannie Maes of the bond

market are protected by the

The upshot is that Fannie

Mae is achieving a broadly

similar rate of Libor (or sub-

achieves in normal market

For borrowers rated AA or

consolations: credit has sud-

denly become a dirty word.

conditions.

To some extent though

withholding tax proposal

to impose withholding tax on interest income will cause serious disruption to Europe's capital markets and drive some business outside the EU, according to a

leading trade body. The International Primary Market Association, which represents underwriters of debt and equity securities. claims the EU proposal, published in draft form in May and now with the Council of Ministers, could drive much of the booming eurobond market outside the EU and increase administrative costs

by 20 per cent.
The EU is proposing to introduce a 20 per cent withholding tax on interest bound to suffer accordingly. offerings priced to yield spreads much in excess of income, including interest earned on bank deposits and pay. The European Investeurobond holdings. Almost ment Bank is also expected all enrobond issues are currently structured so that to come to the market in dolinterest is paid without any

tax being deducted. Aware that the tax would neet stiff opposition, the EU also proposes an alternative arrangement whereby countries would inform other European tax authorities about interest payments to EU citizens in their jurisdictions, with the information being supplied by banks holding investments on behalf of clients.

In 1989, the UK and Luxembourg, the principal European centres of the euroboad markets, managed to quash below, there are no such a similar move to impose a 15 per cent withholding tax on eurobond interest. The UK has said it would also oppose the new measure but

dominated by London-based banks, is leading the opposition to the withholding tax, which is part of the EU's drive for tax harmonisation across the Union. The EU has asked member states to present reports to the council of ministers on the impact of the withholding tax proposal on their domes tic financial markets.

IPMA says the proposal is "deeply flawed" and badly timed because of the imminence of European monetary union. In a paper published last week, it claimed the move would affect some \$100bn of existing eurobond issues, forcing issuers to pay the tax themselves or redeem the bonds ahead of

schedule. "If the tax is introduced issuers of 5 to 7 per cent of bonds will have to pay the tax themselves," said Clifford Dammers, IPMA secretary general.

The organisation said the tax would drive a large swathe of the eurobond business to New York or Switzerland, with the loss of more than 11,000 jobs in the EU's It warned of "a tidal wave. of litigation" between issuers and investors because of disputes over the implementation of the withholding

IPMA estimated that some \$1,000bn of eurobonds will be issued in 1998, about 75 per cent of which are originated and executed in London, outstanding bonds, about half of them from EU issuers, and some 10 per cent of outstanding bonds are held

by retail investors.

Widening swap spreads highlight flight to quality

As eurobond and US corporate bond prices have fallen investors have sought the safest havens for their money, says Edward Luce matically, with the swap sovereign bonds have also wider swap spread is that ers, floating-rate money is last week with 10-year bond

ne of the most tangible barometers of the flight to quality over the past fortnight has been the movement in swap spreads in the leading currency markets. Led by the US dollar and sterling, spreads in the swap market between fixed-rate

and floating-rate paper have points. What has caused this prewidened, in some cases to Under normal market conditions, the swap spread between, say, the 10-year US Treasury bond and 10-year dollar floating-rate paper

should be about 30 or 40 Owing to lower volatility in the German market, the spread between bunds and floating-rate D-Mark 10-year paper would normally be about 20 basis points. In other words, 10-year floatingrate bonds would normally

than 10-year fixed-rate German government bonds In the past few days, these

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

yield 20 basis points more

spread in 10-year D-Marks

hitting 59 basis points and a massive 85 basis points, at one stage, in US dollars (fractionally below its record high). Five-year sterling spreads, at one point, widened beyond 100 basis

cipitous widening? And what effects will it have on borrowers? The most obvious reason for the widening between fixed and floating rate paper is a leap in investor demand for high-quality

As bond prices plummet in the eurobond and US corporate bond market (in reaction to the melt-down in emerging market assets), investors have sought the safest havens for their

ments are 30-year US Treasury bonds and 10-year German government bonds, spreads have widened dra- although other triple-A rated

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been targeted by jittery fund

wanagers. the yields have fallen corre-

floating-rate credit is essentially bank credit," said As a result, the prices of Brian Mooyardt, head of a US and German government bond analytics consultancy bonds have risen steeply and in London. "Investors are

'All but the best triple-A borrowers are shut out of the bond markets in these conditions. But even the triple-A borrowers must pay up to attract the investor'

spondingly sharply. The entire German government bond yield curve - covering all its maturities - has touched record lows in the past few weeks. In contrast, investors have

spurned floating-rate cash,

thus pushing the swap

"The main reason for the

BOND FUTURES AND OPTIONS

108.60

5.79

-0.19 -0.18

spread ever wider.

Floating-rate paper, other words, is rated AA at best (only Rabobank, the last week).

Russian and Asian borrow-

48,**20**3 6,970

Dutch bank has an AAA credit rating, Deutsche Bank swaps and options for Deuthaving been downgraded market anxiety about west-

from an increase in US Fedwidening of the swap spread. eral Reserve interest rates Because most of Fannie over the next few months to Mae's assets are floatinga cut. Holding fixed-rate rate, it swaps all its fixedrate bond offerings into assets is a natural hedge floating paper immediately against lower interest rates. after gathering the proceeds. The upshot is the effective

"All but the best triple-A borrowers are shut out of Libor) funding to what it the bond markets in these conditions," said Michele Faissola, head of European sche Bank. "But even the triple-A borrowers must pay up

closure of the primary bond

to attract the investor. Both Fannie Mae and Fed-

No matter how wide the swap spread, few borrowers ern banking exposure to eral Home Loan Banks will be able to reach the would be willing to consider recognised the new reality market in the first place. information sharing.

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Dollar becomes casualty of turmoil

MARKETS REPORT By Simon Kuper

At a time of global economic panic, investors are selling rates, as a way of warding of the currency usually consid-

ered the world's safest. The dollar has plunged against the D-Mark and yen even though the US economy is growing strongly.

The rationale seems to be threefold. Firstly, some investors think Russia's financial crisis could spread to reject Viktor Chernomyrdin as prime minister yesterday kept the Russian fire burning.

slump, and the US stock the downside and the incommarket, the world's biggest, fell yesterday to below its levels of the start of 1998. This suggested to some that capital might be fleeing the US – even though Treasury bond prices have jumped to

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record highs.
The third reason cited for

selling dollars is the growing belief that the Federal Reserve might cut interest global recession and making also lent credence to the it cheaper for beleaguered emerging economies to pay their dollar debts.

The notion of a Fed cut is fairly new. The latest news about the bank's bias was that it tended towards raising rates. However, on Friday sentiment in the interest to Latin America, the US's rate market was changed by backyard. The Duma's vote William Poole, member of William Poole, member of the Fed's open market com-mittee that votes on rates.

Mr Poole said: "If the market is correct in its judgment Secondly, Russia's woes now, that the dangers (to the have set off a global market economy) are primarily on

PO	UND IN	NEW	YORK
Ang 31 £ spot 7 min 3 min 1 yr	1,6750 1,6725 1,6725 1,6671 1,6480	P	1.6815 1.6788 1.6739 1.6532

POUND SPOT FORWARD AGAINST THE POUND

ing data confirm that view.
the Fed will follow rates down." He said he had dropped his support of an immediate rate rise. The slump in share prices has

view that rates might fall.

Eurodollar futures contracts have jumped and now price in a one in three chance of a rate cut at the FOMC meeting at the end of this month. The chance of a reduction by the end of the year is put at 75 per cent. Yet most economists think the Fed will sit tight. The dollar closed in Lon

don yesterday at DM1.764 to the D-Mark and Y141.2 to the yen, respectively 1.2 pfg and Y2.1 below its Friday closing levels. However, against the D-Mark its movements were rather more dramatic than that. It lost nearly 8 pfgs between Thursday night and yesterday morning in Lon-don, before bouncing high off support at DM1.73, its

lowest level of 1998. The yen

Against the yen (¥ per \$).

Bank of Canada.

-0.0904 071 - 105
-0.277 670 - 717
-0.0615 157 - 177
-0.0115 842 - 693
-0.0425 963 - 597
-1.075 696 - 700
-1.28 270 - 300
-0.277 670 - 300
-0.277 670 - 300
-0.1624 585 - 601
-1.785 740 - 750
-0.0633 658 - 468
+0.0127 740 - 750
+0.0068 175 - 180

+0,0004 998 - 998 +0,0007 768 - 770 -0,0144 638 - 645 -0,0555 620 - 770

0.9998 1.1769 1.5842 9.9685

was helped by more threats from Tokyo to intervene for the currency. Trading was thin yesterday, with London on holi-

■ The best performing currencies yesterday were the Swiss franc, the pound, and the Australian and Canadian

dollars. The Swissie remains

everyone's favourite safe

D-Mark. The pound is a good had been overdone. second, bucking the fall in

Canadian dollars, which had modity exporters fear. Many attracted bargain-hunters. The Aussie dollar rallied nearly 2 cents against the US dollar to \$0.572 in late trading yesterday. The Canadian dollar gained 1.5 cents against the US currency to C\$1.564 yesterday, helped by more intervention from the

Carl Weinberg, chief economist at High Frequency Economics in New York, said the slump in these cur-

TOTHER CURRENCIES

12.5100 36.5400 5.4005 5.4005 5.9589 1.7780 306.510 1.4241 1757.20 36.5400 2.0055 7.9325 781.890 150.890 8.1541 1.46825 1.1205

0.9998 1.1771 1.5588 9.9770

1.7688 7.7497 42.5450 11350.00 3.8390 142.500 4.2550 2.0243 44.1000 1.7990 E.5000 1358.00 42.1000

12.357 36.307 8.7104 5.3579 5.8996 1.7903 306.357 1.4201 1742.25 36.307 1.9863 7.8758 180.442 149.629 8.0798 1.441 1.5718

38.1795 6.8987 5.3406 5.8792 1.7541 310.9 1.4192 1740.65 36.1795 1.9789 7.9008 185.023 149.327 8.0654 1.6318 1.6668 1.1218

36.0400 8.6525 5.3156 5.8500 1.7300 298.050 1.4140 1725.20 36.0400 1.9887 7.7759 179.580 148.400 7.8583 1.4205 1.1104

0.9998 1.1755 1.5478 9.9550

1.7467 7.7435 42.5000 10900.00 3.7805 140.850 2.0080 43.6000 3.7504 1.7655 8.4250 1335.00 34.6180 41.1300

7.8402 42.95 11775 140.58 4.2568 2.0207 44.1905 3.7575 1.7775 6.5203

-20.4 -1.8 -10.7 -1.9 -1.0 -17.7

#8954.882 - \$4.4827 32.4870 - \$2.5270 y 372.361 - \$75.753 242.200 - 224.300 \$025.00 - \$022.00 3000.00 - 3000.00 0.5119 - 0.5124 0.3058 - 0.3059 \$0.428 - 5.5901 3.0138 - 3.0150 6.2273 - 6.2478 3.7200 - 3.7300 16.2278 - 17,0850 8.7000 - 10.2000

haven, hitting a five-month rencies prompted by the colhigh against the strong lapse in commodity prices

He doubted that Russia would dump its commodities And the Australian and in the market, as other comboth hit all-time lows, Russian commodity industries are already operating at full capacity, market analysts note.

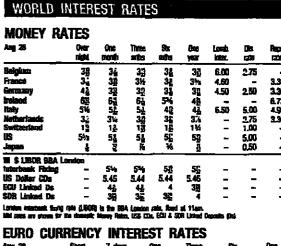
And although commodity prices had dropped 25 per cent over the last year, the Australian dollar had fallen 30 per cent against the US dollar, noted Mr Weinberg.

In the case of Canada, he remarked that its car and bigger than its commodity industries. He said Canada's economy supported a stronrate rise last week yields were now higher than in the US, with inflation lower.

■ The rouble rate quoted by the Emerging Markets Traders Association rose y

12.2013 35.712 5.6512 5.2718 5.8033 1.7314 325.65 1.4347 1720.92 36.712 1.9527 7.9749 1475 8.0098 1.3935 1.6475

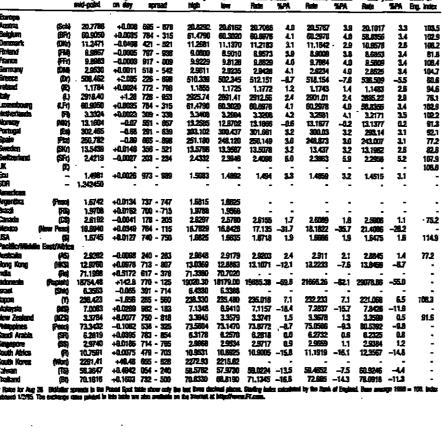
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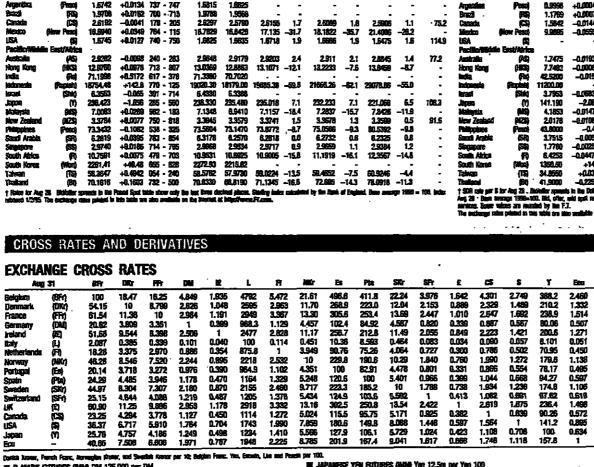


EURO CU	RRENCY	/ INTE	REST F	RATES		
Aug 20	Short temp	7 days. notice	Cine marifi	Three mosths	Stx mostus	One year
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Short tests takes an	coal for the US	Dollar and Yo	er' oppier pas	delic segme		

day to Rs10.363 to the d

	rza- ster-	a THREE	MONTH PIBO	R PUTURES	(MATE)Paris	ingerbank (विस्तित विश्व		
	llar.		Open	Selt price	Change	High	LOW	Est. vol	Open Int.
		Sep	96,495	96.470	-0.005	96.420		2,139	84,453
Ξ		Dac	96.410	96.415	-	96.430		7,493	84,364
			MONTH EUR	DENARK PUTU	RES (UFTE	1 wilka 1	solints of 100	<u> </u>	
	Moraan	•	Ореп	See price	Charge	High	Low	Est. wal	Open Int.
	index	Sep	96.510	96.510	+0.005	96.545	98.505	78237	509883
<u>-</u>		Dec	96.400	96.400	+0.035	96.420	96.385	147391	529544
1.7	103.3	Mar	98.430	98.460	+0.080	98.470	96,415	123182	547882
1.8	183.0	Jun	96.360	96.425	+0.090	98,455	96.360	82294	251981
ø	105,5			UARK PUTURE	2 (THH)	DHICKER DOE	105 OF 10076		
1,8	81.4 106.2		Ореп	Sett price	Crenge	High	LOW	Est. vol	Open Int.
1.B 1.B	104.5	Sap		96.550	+0.005			0	0
72	50.4	Oct		96.540	+0.005			0	0
0,1	-	THREE !	MONTH EUR	LEA FITH	83 (Tabb).	L1000m p	pints of 100	3.	
.3	75.9		Среп	Sett price	Change	High	Low	Eșt, voi	Open int.
1.5 1.5	103.0 102.2	Seo	95.160	95.030	-0.120	95,170	94.940	82714	178457
5	91.9	Dac	96.110	96.090	-0.030	96,130	96,000	67245	181785
1.5	92.9	Mar	96.370	96.41D	+0.080	95.440	96.360	52060	265336
.5	77.1	Jun	95.340	96.380	+0.080	96.410	95.340	7765	59764
0,1	83.1		NONTH BURG	SHISS FRA		S (LFFE)	SFr1m points	of 100%	
.7 .8	107.5 106.1		Open	Sett price	Change	High	Low	Est. voi	Open int.
.5	-	Sen	98.360	98,400	+0.070	98,460	98,350	15223	71262
-	-	Dec	98.300	98.330	+0.100	98.410	96.280	27637	72525
		Mar	98.250	98.290	+0.100	98.350	98.230	6735	36100
-	-	JUN .	98.140	98.160	+0.100	98.240	98.120	3050	2269 1
15	75.9		MONTH EUR	YEK FITTIE	3 (LFHE) Y	100m poin	6 s of 100%		
3			Open	Sett price	Change	High	Low	Est. vol	Open int.
-	115.7	Seo		99.27	+0.04			0	11/2
		Dec		99.29	+0.07			Ō	IN/S
18	76.4	Mar		99.32	+0.08			Ö	n/a
بة 16	- :	" UFFE febor	m also tyriferi	ce APT				•	
8	- 1								
•	- 1		WOONTH EURO	FITTING (L	PTO Ecuto	a points of	100%		_
0	110.0		Opest	Sett price	Change	High	Low	Est. vol	Open Int.
J.	- 1	0.01	-	95.885		-		0	. 0
ŝ	: 1	Dec	96,280	96.265	+0.030	96.300	96.250	130	8078
ă	- 1	Max	96,425	96.450	+0.080	96.445	96,410	682	5363
1.4	- 1	Jun	96.390	96,420	+0.065	96,400	96.390	42	1964
7	-								
-	- 1		or outline	[LFFE] L1000		100%			
1	: I	Strike		CÁU				· PUTS	
		Price	Sag		: 1	Star .	Sep	Dec	Mar
	DRATE	55125	0.070				0.165		
	Ì	95250	0.03		D 1,	180	0.250	0.030	0.020
		95375	0.07	_			0.360		
•	ı	Est. vol. total	, Cally 20832	Puis 5701. Pro	apre quite o	open Ist., Co	ulls 182678 Pc	OS 143463	
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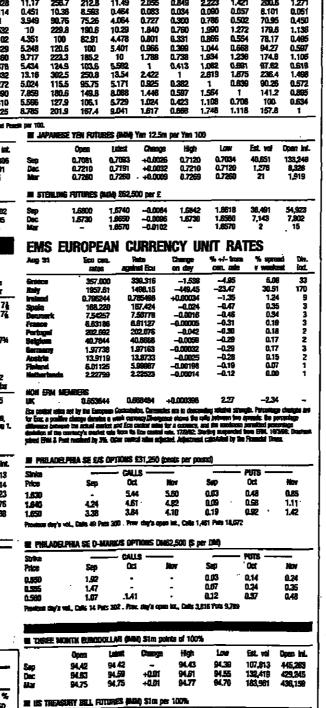


Søreden	(SNO)	44.97	B.304	7.307 2	2180 O.8	70 215S	2.460	9.717	223.3	185.2	10	1.788	0.738	1.934
Switzerland	(SFr)	25.15	4.844		1.219 0.4	87 1205	1.378	5.434	1249	103.6	5.582	1	0.413	1.082
rk T	(E)	60.90	11.25	9.896 2	2.953 1.1	78 2918	3.332	73.16	302.5	250.8	18.54	2.422	1	2,619
Canada	(CS)	23.25	4.294	3,778 1	1.127 0.4	50 1114	1.272	5.024	115.5	95.75	5.171	0.925	0.382	1
LISA	(5)	36.37	6.717	5.910 1	1.764 0.7	04 1743	1.990	7.859	180.6	149.8	8.088	1.448	0.597	1.554
Japan	m	25.76	4.757	4.186 1	1.249 0.4	96 1234	1,410	5.566	127.9	106.1	5,729	1.024	0.423	1.108
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Sep	0.5707	0.5676	-0.0020	0.5790	0.5827	80,298	104,406	Sea	1	0.7081	0,7093	+0.002	6 0.712	0.
Dec	0.5741	0.5705	-0.0021	0.5780	0.5671	5,103	5,691	Dec	1	0.7210	0,7191	+0.003		
skar		0.5751	_	_	_	4	75	Mar	1	0.7260	0,7260	· +0.000	9 0.726	5 C
M SHITSS FR	AND FUT	CRES (NAM) S	Fr 125,000	per SFr				■ 511	31.046 F	TURES (PUM 555	500 per £		
Sep	0.6961	0.6923	-0.0039	0.7040	0.6855	61,203	78,302	Sep		1.6800	1,6740	0.006	1.584	2 1.
Diag Seh	0.7100	0.0020	-0.0038	0.7100	0.6940	7,086	7,605	Dec		5730	1,6650	-0.009		
Mar Mar	0.7052	0.7035	-0.3063	0.7062	0.7035	2	24	Mar		-	1.6570	-0.010	2 -	1,
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leasury 86s		-	-	74 - 7%		· •	-	France		6.631		6.61127	-0.00000	
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	Open	Sea price	Change	High	1,ow	Est. voi	Open int.						A led when	
Sept	92,420	92,480	+0,110	92,540	92,420	82438	153913	Sinks						
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	Open	Sast price	Change	High	1,ow	Est. vol	Open in
Sep	92,420	92,480	+0.110	92,540	92,420	82438	153913
Dec	92,750	92,610	+0.135	92,930	92,740	95262	170914
Mar.	93,000	93,100	+0,150	83,220	83,000	83356	131723
Jen .	93.210	93.300	+CL140	93,440	93,210	50827	155876
Seo	93.350	93,420	+0.060	93.550	93,350	12841	112738
 Strike			<u></u>			- PUTS	
E SHORT	on aft all Gar Sterland of	MONS (LIFFE) £500,000	points of	190%		
	Sec			-	Sep	Dec	Na.
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97,750	0.245		9 U.	3 FU	0.050	ww.	0.000
22375	0.155					0.080	0.100
32500	0.080		u v.	700	0.160	arrion.	0.100
92625	0.050			~~	0.195	0.470	0.160
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BASE LENDING RATES						
	*	*	%			
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Alfael leigh Sank (GB)	7.50	Pinencial & Gen Bank 8.00 Sun Bank	7.50			
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,	7.50	el-legishoon Bank 7.50 Unity Trust Bank Ptc	7.50			
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Bank of Ireland	7.50	C. Houre & Co 7.50. Yorkshire Bank	7.50			
Benk of India	7.50	Hongliong & Shanghai 7.50				
Bank of Scotland	7.50	Investor Bank (UK) Ltd7.50 . Mambers of London	А			
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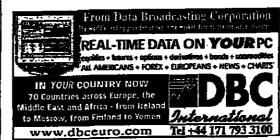


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BANK OF CRETE S.A. INVITATION FOR EXPRESSIONS OF INTEREST IN PURCHASING THE TOTAL ASSETS OF ECON INDUSTRIES S.A.

ANNE AN OF ELOUN HINDUS I KUEN S.A.

The Bank of Crete S.A. (15 Voukourestion Street, Athens 106 71), as special liquidator of the company ECON Industries S.A. established at Markopoulo, Attica, (hereafter "the company") which has been placed under special liquidation as per article 46a of Law 1892/90 by decision No. 7164/1998 of the Athens Court of Appeal, invites interested buyers to submit, within twenty (20) days from the publication date of the present invitation, a non-hinding written emergision of interest for numbering the total according non-binding written expression of interest for purchas a whole, of the Company referred to below: BRIEF DESCRIPTION

The Company was established in 1969. In May 1997, it ceased to operate and on 22-07-98 it was placed under special liquidation in accordance with article 46a of Low 1892/90 The company's function was the manufacture and sale of engineering, electro-optical and electronic products. ASSETS FOR SALE

An industrial complex in the precincts of the municipality of Markopoulo, Artice, on a plot of land about 50,000m2 in area with buildings covering about 3,800m2 and 1,500 m2 under construction (concrete panels).

An industrial complex in the precincts of the municipality of Spata, Attien, on a plot of land of about 52,800m2 with buildings covering about 4,800m2 with screw and bolt manufacturing machinery. Twenry-six (26) machine tools for the manufacture of high prec

machine parts, i.e.: Four (4) ordinary milling cutters Nine (9) C.N.C. TRAUB and MAHO milling cutters Two (2) Italian-made drills with Siemens motors Two (2) Russian-made S.T.A.N. KOIMPORT rectifiers | Wo (2) Russian-mans S. I.A.v. account out to the One (1) ordinary lather made by Z.M.V. Bulgaria Seven (7) C.N.C. lettles made by TRAUS, German One (1) TRAUB/H.Y.V. - A.V. German propulsion

m (14) machines for the production of high-technology optical Three (3) automatic lens grinding and polishing machine One (1) semi-automatic machine for grain-granding and

polishing lenses
One (1) automatic leps-making machine One (1) French THIRODE Jens-making machine Two (2) JEAN WIRTZ auxiliary lens-making machine One (1) German LOH automatic cantering and high-precision diameter cutting machine
One (1) Swiss BALZERS optical coating machine
One (1) German LOH laser lens-cantering machine

Machines for producing the electronic components of control systems amplifiers and wirelesses, i.e.:

Three (3) printed circuit board solderers One (1) printed circuit board processor One (1) circuit printer Two (2) cable cutters

Two (2) temperature & humidity chambers Three (3) RUONIC printed circuit board assemble One (1) SONICOR printed circuit board cleaner

One MITV TOYO quality control system 7) Fourteen (14) muchines for workshop fitting, auxiliary work and small

8) One (1) electro-welding and phosphate-coating 9) Phosphate costing baths

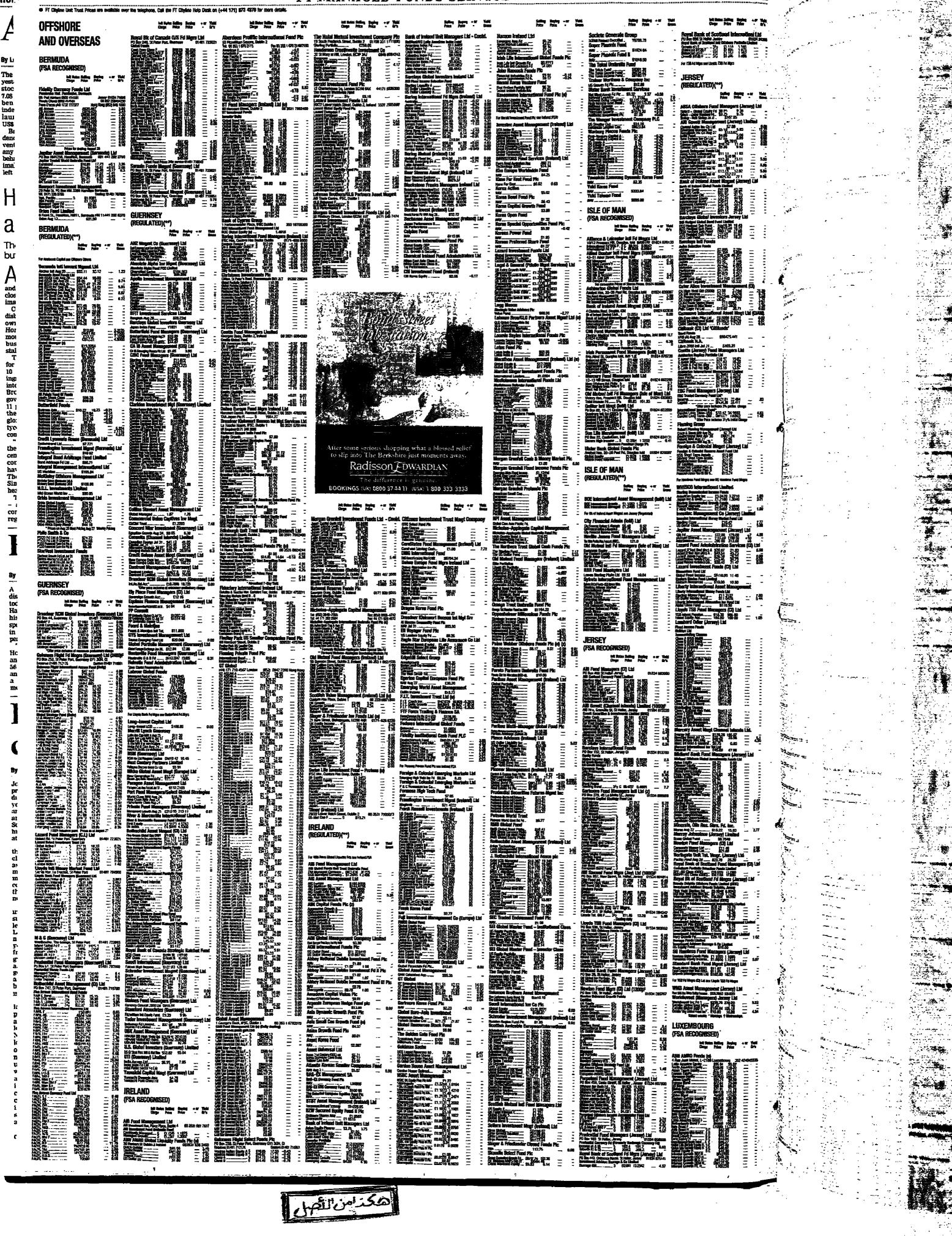
12) Fire-extinguishing system

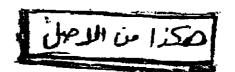
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13) Other equipment (furniture, utensils, office desks, P.C.s., etc.)

Also on sale are the company name and trade mark, the company's participation in ancillary companies, its claims and any other element of its SALE PROCEDURE The sale will be effected by means of a public auction to the highest bidder in accordance with the provisions of article 46a of Law 1892/1990 (as complemented by article 14 of Law 2000/1991 and subsequently modified) and the terms of the relative announcement of the auction which will be published in the Greek and foreign press within the legal time limits.

SUBMISSION OF EXPRESSIONS OF INTEREST - OFFERING MEMORANDUM-INFORMATION In order to submit their expressions of interest and obtain the densited Offering Memorandum and additional information, interested parties should apply to the liquidator, Bank of Crete S.A. at 15 Venkopression Street, 106 71 Athens, Greece, Tel. (301) 3628301 - 4. Fac. (201) 262112 Athens, Greero, Tel. (301) 3628301 - 4, Fax: (301) 3631113 (ask for Mr. Zacharnas Kasmarides or Mr. Nicholas Stassinos J or to the company's head office at Markopoulo, Atrica, Tel. (30299) 40533 and (30299) 40534 (ask for Mr. Zacharias Kasurarides or Mr. Nicholas Stassinos.





FINANCIAL TIMES TUESDAY SEPTEMBER 1 1998 +

Offshore Funds and Insurances

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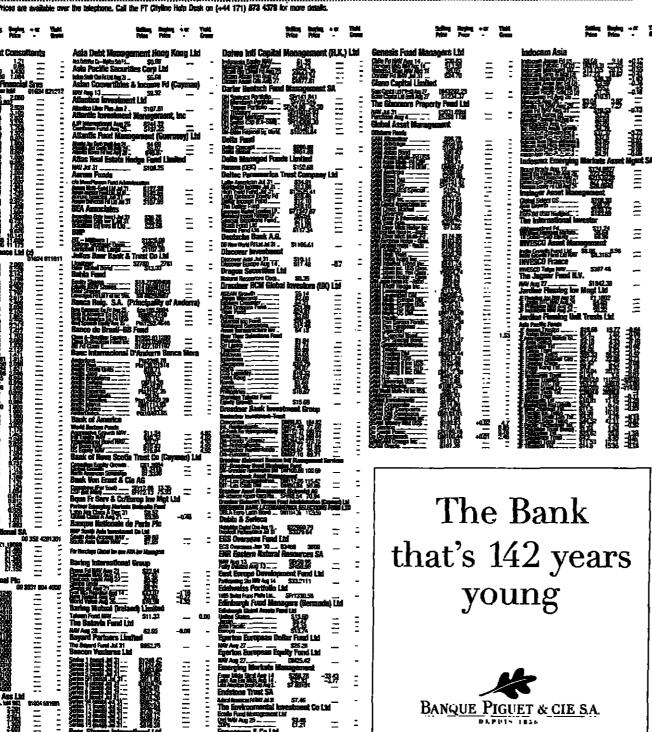
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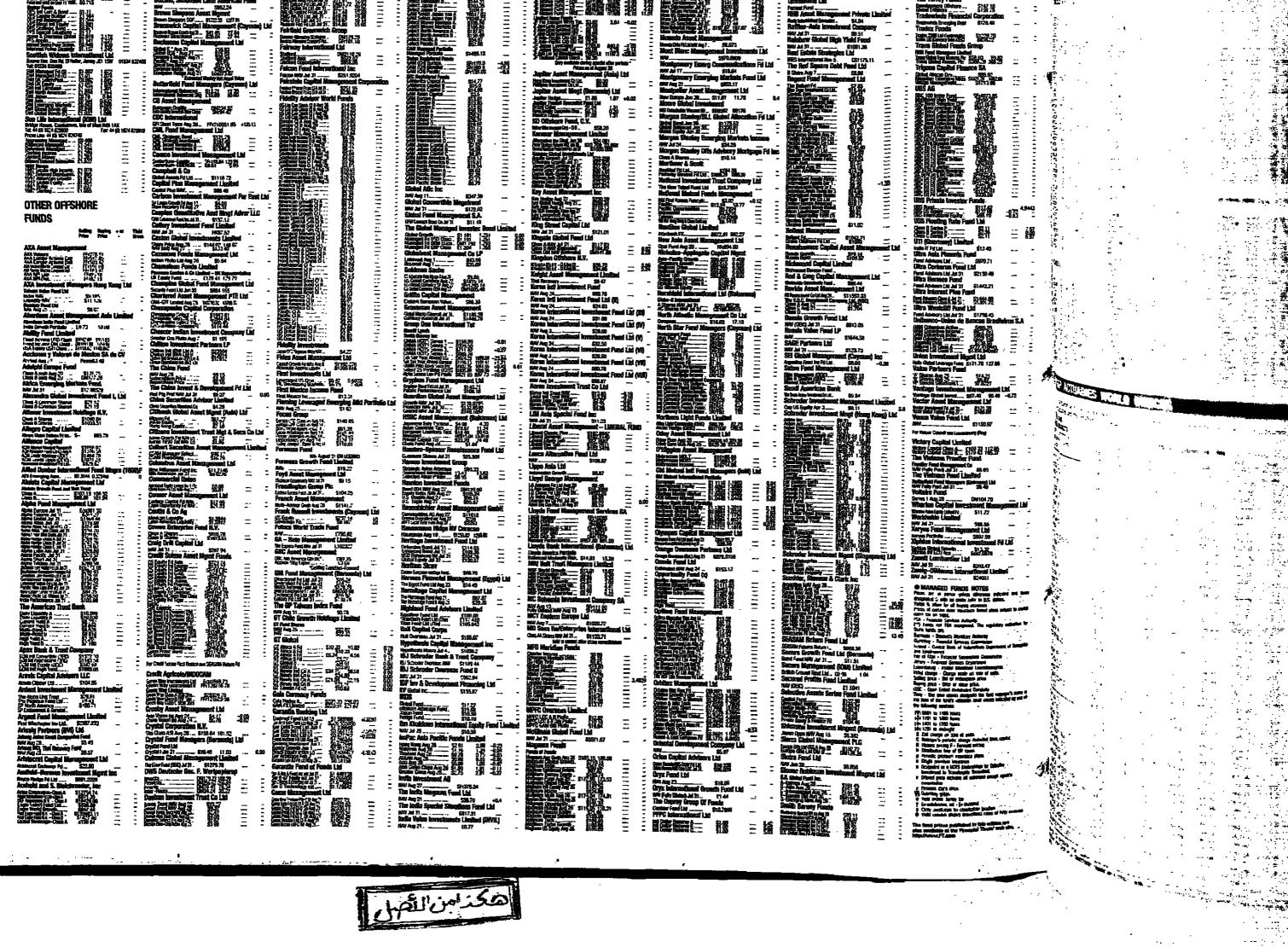
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FINANCIAL TIMES TUESDAY SEPTEMBER 1 1998 *	33	
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FINANCIAL TIMES TUESDAY SEPTI	EMBER 1 1998 ★			. 35
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US INDIGES Down James Aug Aug 1998 Store countries	US DATA	Dow Jones	JAPAN	FRANCE
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Home Bonds 105.03 105.15 195.18 105.49 104.42 105.48 54.88	. Mar 25 Ann 27 Ann 26 - Ann 26 Ann 27 Ann 26 '	8490	- Milital 225 1410/28 13915.63 1441279 17264.34 13915.63 38915.8 85 Day's high: 14234.18, Day's law: 13845.15 III TODOYO TRABBUS ACTUMITY Volumes : 4234.000.00	25 CAC 40 3838.78 3710.97 3745.54 4388.48 2862.54 4388.48 984.61 Days mags: 3766.19, Day's tor: 3828.92. DD SE PARSS TRADING ACTIVITY Volume: 442.338.420
(157) (116) (15/198) (1/1051) Transport 2827.84 2830.76 2945.34 3688.22 2827.84 3898.02 13.23) Rule 2,186 1,600 2,996 3 Amer 53,444 53,444 28,762 <u>Unchanged 430 306 398</u>	8300	ACTIVE STOCKS III BIGGEST MOVERS	M ACTIVE STOCKS M BIGGEST MOVERS
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Financia V 112.09 114.86 121.57 147.89 110.65 147.89 7.13 (147) (21) (147) (21) (147)	SeeSec 7,224,500 854 -4 Telmex 374 +24 +8.1	FTSE Eurotop 300	Dell'8 5,413,000 598 +35 JrScell 130 -10 -7.1	AGF 737,776 324 -3 Deafris 762 -42 -5.2 EarDis 653,101 9.2 +0.05 Deafris 762 -42 -5.2
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Dow Jones Ind. Div. Yield 1.44 1.75 1.71 1.86 Aug 26 Aug 19 Aug 12 Year ago S & P Ind. Div. yield 1.53 1.32 1.54 1.54	Tellans 15,925,800 49 -69 North 150 -396 -177	- 21.24 25 26 27 28 31	Luthin 527,322 43.5 +8.3 Wetal? 1600 +100 +67 Outob 453,127 150 -3.5 Downs	Br Petroleum 15,073,360 753% -26% Comms
S & P Ind. Div. yield 1.53 1.32 1.54 1.54 S & P Ind. P/E ratio 30.83 31.03 30.57 25.75	Tel-See 8,814,900 304 -435 LeberSey 1444 -25 -16.7 Tel-See 8,814,900 1455 -34 LeberSey 1444 -25 -16.7 AppleC 8,165,200 344 -34 LeberSey 604 -114 -16.3 Weahling 8,023,200 318 +24 CMG leso 50 -58 -16.2	Ang 1968-	BASE 334,077 70.5 -2 BENTH 100.2 -9.1 -8.3 Dt Tal \$29.343 46.7 -2.1 Benth 100.2 -9.1 -8.3	Skell TeT 14,385,220 3161: -121: Amount Ming 2514 -7 -21.5
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Sep 13820.0 14070.0 +330.0 14220.0 Dec 13870.0 13970.0 +340.0 14730.0	13810.0 35.788 210.890 Sep 4965.0 44	126.0 -77.5 5003.0 161.5 -66.0 5026.0	· · · · · · · · · · · · · · · · · · ·	6630.0 -170.0 6930.0 6612.0 7,578 28,575
WORLD MARKETS AT A GLANCE	·			
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Messic Minis+ 2576.79 2626.21 2623.35 4380.01 10/3 Composite+ 5679.70 5786.31 5799.46 7822.30 22/4	2923.35 27/6 Miltel General 21086.0 5768.30 28/6 Banking sector led declines on lease that expres	21430.0 21999.0 28377.00 8/4	17208.00 2/1 South Koren Renational 310.16	with the sector responding to a extraord for bullips. 309.22 313.92 574.95 2/3 280.00 16/6 1.8 14,7
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#####################################	5 112 100000 33 200 100 100 100 100 100 100 100 100 100	The EASDAG All Steep Index (EAS) for 31st August: 759.02 down 2.89% Day's bight 799.95 Day's low: 755.01 EASDAG is a buy regulated independent par European Sock Marker focused on high growth companies with interceptable apparature. The shaker of companies on the EASDAG Sock Market con be bount and sold involve EASDAG Members. But price Change Wolkers High Low Company Mid price Change Volkers High Low
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AMERICAS

A brief initial rally was

wiped out by late morning as

negative sentiment sent the

Dow Jones Industrial Aver-

age below the 8,000 level.

writes John Labate in New

Dow was off 148.30, a loss of

1.84 per cent, to 7,903.38

while the broader Standard

& Poor's 500 index fell 24.87

to 1,002.27. Earlier in the ses-

sion the Dow and the Nas-

dag composite index had

fallen below the levels at

In the Dow, Boeing fell

\$1% to \$32.4 and Merck \$5%

to \$122. But selected stocks

gained ground, with Chev-

Despite carnage in most sectors, financial stocks

were mixed, with several

banking shares on the mend

after several days of sharp

sell-offs last week. Citicorp

rose \$112 to \$11812 and Bank-

As investors continued to

sell leading blue-chip shares

including Microsoft, Dell

Computer and Cisco

Systems, the technology

weighted Nasdaq composite

plunged 72.98 or 4.45 per cent

to 1,566.70. Microsoft was off

\$51 to \$1001 while Cisco

plunged 8.7 per cent to \$86%.

SAO PAULO moved steeply

lower in early trading, rap-

idly reversing Friday's gains

as a renewed round of

emerging market uncer-

tainty and a weak start on

Wall Street sparked fresh

By midsession the Bovespa

cent at 6.537 in what brokers

described as very moderate

cent at R\$86.00 and Petro-

trading volumes.

index was off 209 or 3.1 per at midsession.

Investors unloaded a range

ron up \$1# to \$771.

Boston \$1\(\frac{1}{2}\) to \$37\(\frac{1}{2}\).

which they began the year.

By early afternoon the

Dow slides

8,000 level

down through

high-climbing internet

stocks. Amazon.com tum-

bled 15 per cent to \$90 while

America Online lost 7.5 per

Northwest Airlines fell

after it failed to reach a set-

tlement with striking work-

ers. Northwest shares

plunged 7 per cent to \$284.

Other airline stocks fell

back. UAL, parent of United

TORONTO ran up against

currency weakness as well

as an uncertain start on

Wall Street and by noon the

300 composite index was off

Among leading industri-

als, Alcan Aluminium gave

up 55 cents at C\$30.45 and

ing's heaviest casualty, slid-

MEXICO CITY moved

lower in thin volumes with

most investors forced to the

sidelines by a volatile open-

ing for US shares. The IPC

index was off 25.47 at 3,128.67

SANTIAGO also ran up

Everybody's running scared

At midsession, the IPSA

per cent at 63.00.

ing 5.8 per cent to R\$18.00.

Airlines, lost \$1½ to \$60½.

cent to \$8814.

cent to 347.36.

67.91 at 5.698.40.

at C\$26.00.

of tech shares, including merger with Bay Networks.

São Paulo falls back

Telebrus came off 1.9 per of Russia," said one broker.

bras lost 4 per cent at index was down 2.05 or 3.2

NOTICE TO THE HOLDERS OF

ANY OUTSTANDING SECURITIES OF

BAYERISCHE VEREINSBANK

AKTIENGESELLSCHAFT (Issuer and Guaranter)

BAYERISCHE VEREINSBANK

OVERSEAS FINANCE N.V. (Issuer) BAYERISCHE HYPOTHEKEN- UND

WECHSEL-BANK AKTIENGESELLSCHAFT

BAYERNHYPO FINANCE N.V. (Issuer)

NOTICE IS HEREBY GIVEN that, with effect from September 1, 1998 as a result of the merger of Hayerische Hypotheken- und Wechsel-Bank Almengevellschaft mit Raverriche Vereinsbank Aktiengevellschaft, all

utstanding obligations of Bayerische Hypotheken- und Wechsel-Bank Aktiencevellschaft will become full obligations of Bayerische

Simultaneously, Bayersche Verenshank Aktiengesellschatt has changed ts corporate name to Bayerische Hypo- und Verenisbank AG as from

Bavensche Hypotheken und Wechsel-Bank Aktiengesellschaft for

All slobal securities issued or guaranteed by Bayerische Vereinsban Aktienre-ellichalt and Baversche Hypotheken- und Wechsel-Bank Aktiengesellschaft will from September 1, 1998 be deemed amended so

is to refer to Bayerische Hypo- und Vereursbank AG.

spı in

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HK plunges as government support weakens

ASIA PACIFIC

Shares in HONG KONG slumped to a sharply lower close as the monetary authority stepped back after its huge buying campaign over the past fortnight.

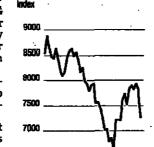
The Hang Seng index tumbled 554.70 or 7.1 per cent to finish at 7.275.04, after hitting a low of 7,233.81.

Turnover shrank to just HK\$6.6bb from Friday's record HK\$79bn with the government a much less aggressive buyer than in

By Friday, the market had risen by 17.6 per cent since August 14 when the monetary authority began its support operations.

Tellabs fell another \$2% or 5.9 per cent to \$46% after Analysts expect the mar-Lehman Brothers scaled ket to continue to trend back its 1999 earnings estilower in the short term. mates. Small company although they say that it shares were hit with the could meet stern resistance Russell 2,000 index off 3.1 per

Some traders caution. however, that if government



intervention weakens, the blue-chip index would break below this level.

News that North Korea fired a missile into waters between the Korean peninsula and Japan received a muted response from the market. Index heavyweight HSBC Holdings dragged the market lower, falling HK\$9

in a technical rebound after 144 unchanged. Banks were broadly higher their recent sharp losses. The red-chip China-Affiliated

on the Sakura Bank news, which includes investments Corporations index added 0.2 from several Japanese comper cent while H shares panies, including Mitsui, the TOKYO was higher on an trading company, and announcement that one of Tovota Motor, Sakura gained Y28 to Y248 and Toyota Japan's biggest banks would climbed Y60 to Y3010. increase its capital reserves.

The Bank of Tokyo-Mitsu-Investors saw the joint bishi was up Y22 to Y998, Fuji Bank gained Y9 to Y399, effort by several Japanese companies to help Sakura and Asahi Bank improved Bank's balance sheet prob-Y32 to Y437.

But Sanwa Bank plunged Y32 to Y808, and Sumitomo The Nikkei 225 average bank lost Y15 to Y1,008. The gained 192.26 or 1.4 per cent Long Term Credit Bank of to 14,107.89 after finishing below the 14,000 barrier last Japan, which has been at the centre of a political debate week on concerns about over a solution to the financial sector's bad loan prob-13.845.15 and 14.224.18 during lems, lost Y4 to Y50 in heavy

Electronics companies and other exporters were mixed. Toshiba, the second largest electronics maker, gained Y4 turer. Hitachi, the electronics group, was up Y21 to Y707. But Nissan Motor lost

Y4 to Y376. The Topix index of firstsection stocks closed 1.8 per cent or 19.5 higher at 1,106.49. In Osaka, the OSE

index improved 175 to 15,363. TAIPEI fell to a fresh 22month low with sentiment badly shaken by the big sell-off in Hong Kong.

The weighted index lost 85.81 or 2.8 per cent to 6,550.11 and is now 29 per cent below its 1998 peaks of early March. Taiwan Semiconductor came off T\$1.50 at T\$61.50. Among financials, Shin Kong Life tumbled

T\$3.60 to T\$47.90. SYDNEY fell 36.2 or 1.4 per cent to 2,480.7 on the All Ordinaries index, not helped by a steep decline for News Corp. The media giant ended off 78 cents at A\$10.69 on

China plays outperformed led decliners 876 to 295, with tie-up with Carrier, the US the group's converting prefair conditioner manufac- erence shares were converted into ordinary stock. Among resource sectors. Market Transfer Tax And Tax An

Many Pulls pulls

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estant out of

GIO Australia fell 8 cents to A\$5.02 and BHP 34 cents to A\$12.06. Mayne Nickless shed 30 cents to A\$9.08 on the news that its telecoms unit Optus has a further

SEOUL saw hopes raised by expectations of government measures to help boost the sluggish economy, while sentiment was also supported by efforts by Washington and Moscow to resolve the economic turnoil in Russia. The composite index rose 5.37 or 1.8 per

cent to 310.16. SINGAPORE was badly depressed by the slide in Hong Kong, and the Straits Times index made its debut with a fall of 28.83 or 3.3 per cent to 856.48. The new index has replaced the old 30-share Straits Times Industrial

Russian worries give bourses a rocky ride

there was weakness too in golds with Barrick off 15 European confidence was cents at C\$20.75 and Placer badly dented by the continu-Dome down 70 cents at ing uncertainty over developments in Russia, where Banks were steady. Royal the Communist-led parlia-Bank of Canada added 25 ment rejected President cents at C\$60.70 and Bank of Boris Yeltsin's choice of Nova Scotia gained 10 cents prime minister, as well as by Wall Street's mid-morning

pull-back. Northern Telecom rose FRANKFURT closed a C\$1.50 to C\$25.50 ahead of an rocky session 2.3 per cent 114.52 at 4,811.28 by the close of electronic trade.

Vereinsbank lost DM9.50 to DM134.50 ahead of today's official merger with Hypo-Bank as investors registered their disappointment after the bank cautioned that it expected its risk provisions to be unchanged at DM2.5bn this year.

Viag gave up DM37.50 to DM1.118 after the company said its Bayernwerk power utility would pay a premium against broad pessimism. for the outstanding Contigas MOSCOW edged down

with the market paralysed

by the Duma's rejection of

OTICE TO BUNDHOLDERS O FORMOSA CHEMICAL & FIBRE CORPORATION ("FCFC")

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ther 14 as the Record Date and

prime minister. The RTS index closed 1.16 lower at

PARIS fell 50.86 to 3.658.11 on the CAC 40 index with the expiry of the leading futures contract adding to general uncertainty. Volume was again below average. Thomson-CSF tumbled

FFr10.50 to FFr193.90 and chips group STMicroelectronic shed FFr15 to FFr335. Bic was the worst performer, lower with the Xetra Dax sliding FFr22.40 or 6.3 per index registering a loss of cent to FFr332.60 on talk that the throw-away products group faced demotion from the CAC 40 index. Retailers showed defensive

qualities. Promodès added FFr82 at FFr3,872 and acquisition news belped supermarket leader Carrefour to close all-square at FFr3,464. ZURICH finished another

volatile, uncertain session lower with the SMI index down 107.5 or 1.6 per cent at 6.679.4. Financials remained under pressure. CS Group. which rose initially to SFr374, finished SFr8.50 lower at SFr253.50. UBSD was SFr13 lower at SFr467. Novartis tumbled SFr55 to Viktor Chernomyrdin as SFr2.249 as the pharmaceutiRoyal Dutch

gained 3.5 per cent.

mrites Alexandra Harney.

lems as a positive sign.

global financial instability.

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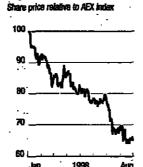
The index moved between

Trading volume was heav-

ier than usual at about 433m

shares, slightly below the

frenzied pace at the end of



cals and nutrician group's chief executive played down a newspaper report claiming that falsified laboratory data by a sacked researcher had caused the group more than SFr10m in damage. Daniel

Vasella dismissed the report as "gross exaggeration" AMSTERDAM ended lower in spite of a strong run for market heavyweight Royal Dutch following a fresh outbreak of speculation that the oil giant was set to mirror the recent BP-Amoco deal

and merge with Texaco.

Royal Dutch, which

early trade, ended up Fl 1.50 at F188.20 in 8.5m shares traded after a denial from Texaco that the two were involved in talks. The US

group described the rumours as "wild speculation". Philips fell Fl 4.50 to casualty was Buhrmann which lost Fl 2.30 or 4.9 per cent at Fl 45. The AEX index

closed off 6.77 at 1,086.63. Among smaller caps, TNT slipped Fl 1.90 to Fl 41.80 with solid first-half results overshadowed by the post group's plans for possible

cross-border acquisitions. Grolsch surged after the brewer's management announced it had turned down a bid from Interbrew of Belgium. The shares ended F17 or 15 per cent higher at FI 53.50 after touching a session best of

FI 55 at the opening bell. MILAN extended its losses as Wall St pulled back and the Mibtel index finished 344 lower at 21,086.

Banks again led the retreat on worries about their exposure to emerging markets. Banca di Roma lost

stormed ahead to F193 in L191 to L3,370 and Mediobanca L1,048 to L18,907.

Against the trend, shares in Lazio were sharply higher after the Rome football team's 2-1 weekend victory over Juventus. The team's index, which includes Tespurchase of Christian Vieri senderlo, lost 54.05 to 3,172. from Madrid's Atletico also Fl 129.80 while the heaviest continued to lend support and the shares closed L217

> higher at L5,604. MADRID had a steady session with the general index 4,318.91. dipping 6.26 to 737.05. The banks supplied most of the underpinning thanks to a

round of bargain hunting. Santander, which has shed more than a quarter in value over the past seven trading days, added Ptall5 to Pta2,800. BBV rose to Pta2,085 in early trading but closed Pta35 higher at Pta1,980 after declaring an interest in taking a big

minority stake in Banca Nazionale del Lavoro of Italy. BRUSSELS saw a BFT50 fall in Tessenderlo to BFr1,850 as the chemicals company continued to suffer from a slide in PVC prices. The shares fell to an intra-

day low of BFr1,795, repre-

senting a near 38 per cent

plunge from their record high set in June. Deceuninck Plastics Industries put on BFr150 to BFr10,400, benefiting from the lower prices for its raw materials. The Bel-20

HELSINKI extended early losses, hit again by losses in companies with exposure to Russia. The Hex index fell 69.43 or 1.6 per cent to

Written and edited by Michael Morgan, Jeffrey Brown and

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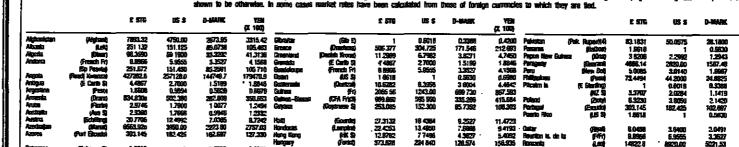
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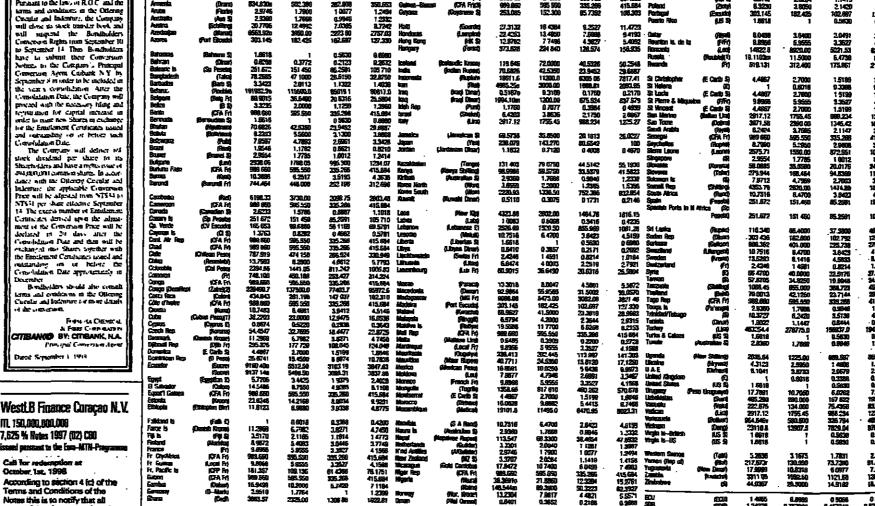
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SOUTH AFRICA Shares in Johannesburg rallied modestly towards the close, paring the day's losses to 62.9 on the all share index

which ended at 4.923.4. Golds did their best to keep sentiment positive with the sector responding to a rebound for bullion with a rise of 34.4 or 4.6 per cent to

However, financials ran into a heavy bout of selling, losing 282.1 or 3.7 per cent to came off 62.2 to 5.854.6.





To Advertise

Your Legal Notices

WestLB

TT 150,000,800,006 7,625 % Rotes 1997 (02) CB0 scant to the Corp. MCTRI-P

October, 1st, 1996

notes of the above me issue are called for red et par as of October 1st, 1998.

According to section 4 (c) of the Terms and Conditions of the Notes this is to notify that all

Düsseklari, August 25th, 1998

Westoermane Landresbank Grozentrak

Please contact Melanie Miles on Tel: +44 0171 873 3349

Fax: 444 0171 873 3664

ECU 200,000,000 Caisse Française de

Floating Rate Notes due 2016 For the powed from August 21, 1980 to November 22, 1980 the Notice will carry an attended rate of LIMBER per augusts with un-interior account of ECU 11200 per ECU 11200 and of ECU 11200 26 per ECU 1000 poly BANQUE PARIBAS

Amethyst Funding Corporation (

For the interest period 1" Septembe 1998 to 1" October the Notes will carry Rate of Interests of 5.95825 %, per airrum.
The coupon Amount per USD 905,801.65
Note will be USD 4.465.68 people on 7Cetabler, 1998. The Principal Repayment
Amount per original USD 1,000,000 Note s USD 18,839 57 on 1" September 190 BJ (Lucembourg) S.A. Agent Berk deted 1 Sept

PDI Bonds due 2015 r the six months August 26, 1996 February 26, 1999, the Bonds will bear interest at 6.625%, per amum. February 26, 1999 will be a Reduced Interest Payment Date. On such date. U.S. \$18.59 of interest per U.S. \$1.31.66 lace amount of Bonds will be payable and U.S. \$19.31 of interest per U.S. \$1.31.66 face amount with be capitalized. The sum of all capitalized amounts to and including February 26, 1999 at U.S. \$150.97 per U.S. \$1,000 face amount of Bonds.

Republic of Ecuador

September 1, 1998 OCHASE

U.S. \$1,434,690,000 Republic of Ecuador Discount Bonds due 2025 For the six months August 28, 1998 to February 26, 1999 the Bonds will bear interest at 6,625% per arrum. The interest payable on the relevant interest payment data, February 28, 1999 will be U.S. \$33.49 per U.S. \$1,000 Bond.

September 1,1998 OCHASE

Republic of Ecuador PDi Bonds due 2015 Pursuant to the terms of the PD Persulant to the sector of the Pur-Sends, the Reputshic of Coundon has elected to capitalize a portion of the interest payable for the Interest Period troy August 28, 1998 to February 28, 1999. Therefore, February 28, 1999 will be a Reduced Interest Payment Date. By, Tite Chase Moutation Best as Riscal Agent September 1, 1998 OCH ASE

Notice of Reduced Interes